

FINANCIAL TIMES

Eurobond market

Doubts about Russian creditworthiness

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The smart car

Is it smart to make a new car in a new way?

Technology, Page 12



Tajikistan

Flashpoints abound despite peace deal

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World Business Newspaper <http://www.FT.com>

TUESDAY JULY 1 1997

Regulator is set to crack down on French banks

France's banking regulator is considering sanctions against financial institutions which underperformed competitors and grant loss-making loans. The Banking Commission is discussing a range of measures - which extend to withdrawing an institution's banking licence - because of growing evidence that cut-throat competition is intensifying. Page 16

US consumer spending up: Spending by US consumers increased by 0.5 per cent in May, providing further evidence that the economy remains on a moderate growth path. Personal incomes also grew by a seasonally-adjusted 0.3 per cent in May. Page 7

Andersen's Grafton is stop-gap chief: The board of Andersen Worldwide has appointed board chairman Robert Grafton as temporary new chief executive, in an attempt to buy time to heal internal divisions. The board has twice failed to win the backing of the organisation's 2,700 partners for its choice for the job. Page 17

Grilled oysters: The Oyster Bar at New York's Grand Central Terminal has been gutted by fire. The restaurant, which predates the opening of the terminal in 1913, was well known to New Yorkers and visitors for its fine food and bustling atmosphere.

Japan closes development bank: The Japanese government said it would close Japan Development Bank, the quasi-government institution which makes long-term private sector loans at low rates. Finance minister Hiroshi Mitsumura's decision is seen as a blow for the powerful Finance Ministry, which oversees the bank. Page 6

BA staff back strike action: British Airways ground staff have voted to back strike action and its cabin crew have called for a rolling programme of 72-hour periods of disruption. Talks are to be held over the next few days in a last-ditch effort to prevent industrial action. Page 16; Editorial Comment, Page 15

Boost for Eurotunnel plan: The prospect of Eurotunnel winning shareholder approval for its financial restructuring has improved after an investor hitherto opposed to the deal agreed to vote in favour. Ms Sophie L'Hélias of Franklin Global Investor Services said her principal client was now instructing her to vote in favour. Page 17

\$5.8bn loss for France Telecom: France Telecom, the state-owned operator which may be partly privatised this year, made a net loss of about FF33.9bn (\$5.8bn) in 1996. Page 17

New Cyprus talks: Leaders of Greek and Turkish Cypriots are to meet for the first time in three years for talks which the UN hopes will make headway on resolving the division of the island.

Sumitomo to co-operate with Franklin: Sumitomo Life Insurance, Japan's third-largest life insurer, has agreed to co-operate on international equity investment with the Franklin/Templeton Group, one of the largest US fund managers. It highlights growing pressure on Japan's life insurers to provide higher returns amid intensifying competition in the fund management market. Page 17

Japanese racketeering scandal grows: Shares in three of Japan's largest securities houses, Daiwa, Nikko and Yamaichi, tumbled yesterday after a lawyer implied the companies had had improper dealings with corporate racketeers. Page 16

\$5.8bn loss for France Telecom: France Telecom, the state-owned operator which may be partly privatised this year, made a net loss of about FF33.9bn (\$5.8bn) in 1996. Page 17

Clinton rejects tax-cutting bills: US President Bill Clinton has rejected tax-cutting bills passed last week by the Republican-controlled congress as inadequate. He produced new compromise proposals aimed at achieving an agreement to balance the federal budget within five years. Page 16

Windsor Castle rooms to reopen: Windsor Castle's two major rooms, closed to the public since the 1992 fire, will reopen at Christmas. When restoration work comes to an end the public may be allowed into other areas of the castle for the first time.

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STOCK MARKET INDICES	
New York Composite	(+26.92)
Dow Jones Ind. Av.	(+26.92)
NASDAQ Composite	(+44.72)
Europe and Far East	
CAC40	(+32.78)
DAX	(+32.78)
FTSE 100	(+32.78)
Nikkei	(+81.21)

US LUNCHTIME RATES	
Federal Funds	5.75%
3-month T-bill	5.12%
Long Bond	5.75%
Yield	5.81%

OTHER RATES	
UK 3-month interbank	5.75%
US 10 yr Govt	10.1%
France 10 yr Govt	9.25%
Germany 10 yr Govt	10.1%
Japan 10 yr Govt	10.1%

NORTH SEA OIL (August)	
Brent Dated	\$18.205 (17.86)
DM	2.8001 (2.8858)

STERLING	
London	1.8643 (1.8621)
2	1.7425 (1.7383)
DM	1.7425 (1.7383)
FF	1.4570 (1.4488)
SP	1.4570 (1.4488)
Y	1.1443 (1.1454)
Tokyo close	Y 114.35

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Prince Charles pledges support for Hong Kong as territory returns to China

Handshake seals end of empire

By Peter Montagnon, John Ridding and George Parker in Hong Kong

A brief handshake between Prince Charles and President Jiang Zemin of China last night sealed the end of Britain's Asian empire as Hong Kong returned to Chinese sovereignty.

In a solemn and emotional ceremony, British and Chinese leaders watched silently as the Union flag was lowered. Applause burst out as China's five-star red flag was hoisted.

The ceremonies followed a summit meeting in which Britain and China moved to cement a closer relationship. Mr Tony Blair, the British prime minister, has accepted an invitation to visit Beijing. This signals that in spite of disputes surrounding the handover, the two nations are determined to make a fresh start and share an interest in the prosperity of Hong Kong, the world's seventh largest trading economy.

Their summit was the climax of several meetings which preceded the handover. It came as the first armed troops from the People's Liberation Army crossed into Hong Kong in a swift assertion of China's resumption of sovereignty.

Hong Kong's return has been presented as a landmark by China's leaders, who view the handover as a symbol of its economic and political ascent and a step towards reunification with Taiwan. But Mr Jiang also sought to reassure Hong Kong that China would respect its promise to maintain the territory's capitalist system and freedoms.

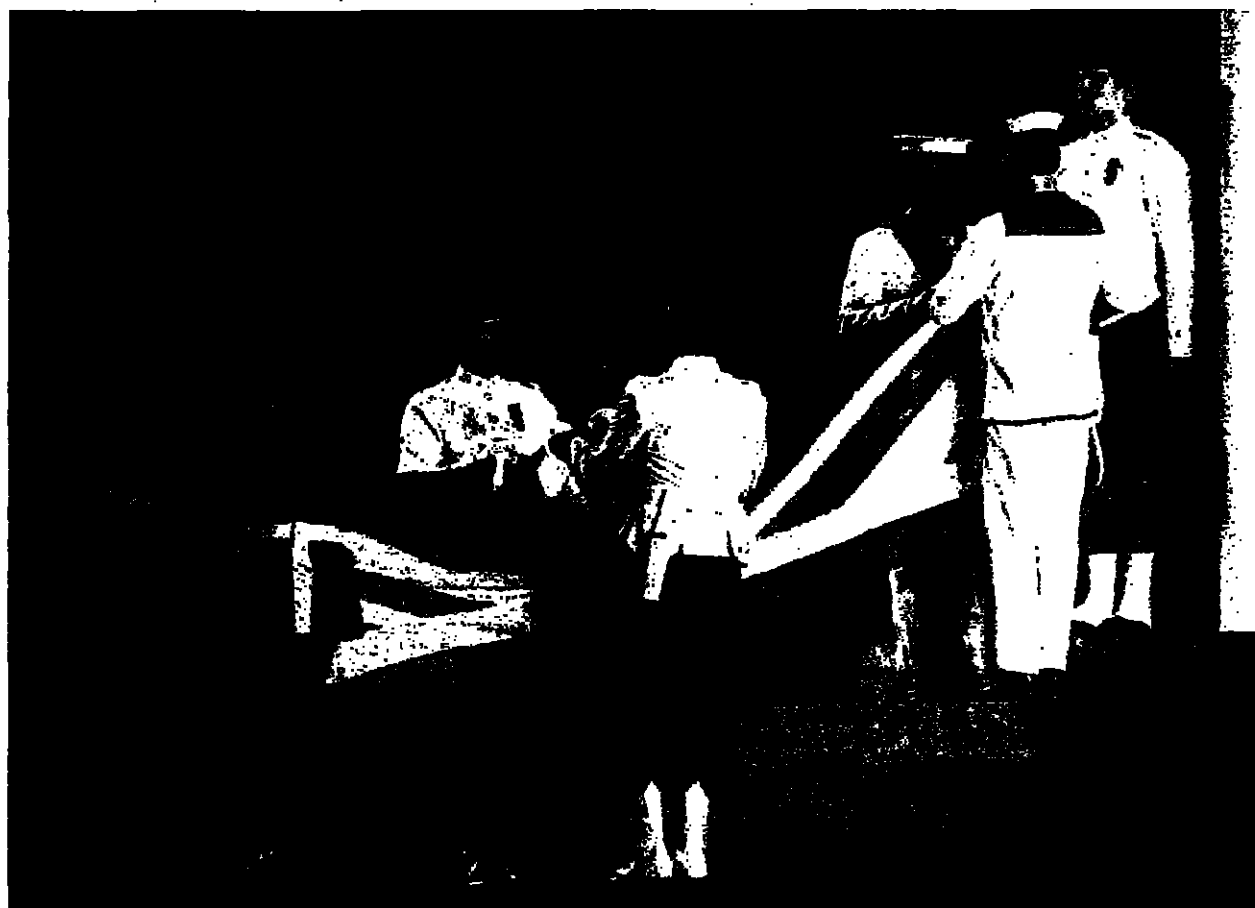
The Chinese government will unswervingly implement the basic policies of 'one country, two systems', he said, referring to the formula which underpins the transfer of sovereignty.

Meanwhile, in Beijing's Tiananmen Square tens of thousands watched a clock count down the seconds to Hong Kong's return and

plaudits as midnight struck. Pro-democracy groups in Hong Kong staged rallies criticising the deployment of PLA troops and the replacement of the territory's elected legislature. Thousands gathered to hear Mr Martin Lee, leader of the Democratic party, as he

vowed to fight for civil liberties. Supporters of Ms Emily Lau, the pro-democracy legislator, wrapped a giant yellow banner around the Legislative Council building. The radical April 5 group wielded placards denouncing Mr Li Peng, the Chinese premier. But the mood was generally calm.

No Chinese officials attended the ceremony where Mr Patten made his final address. Mr Blair and Mr Robin Cook, the British foreign secretary, boycotted the swearing-in of the



An honour guard folds the Union Flag after lowering it during the British farewell ceremony shortly before the handover

Continued on Page 16

Kohl certain Germany will meet Emu target

By Frederick Stüdemann in Berlin

Germany's chancellor Helmut Kohl stood firm yesterday against rising domestic criticism of the Bonn government's approach to the single European currency and restated his view that monetary union would take place on time and under the conditions laid down in the Maastricht treaty.

Speaking after a meeting of his ruling Christian Democratic Union (CDU), Mr Kohl said Germany would meet the condition of a public deficit of 3 per cent of gross domestic product this year, so as to

quality for Emu in 1999. "The entry criterion of 3 per cent will not be watered down," he said.

The chancellor added that the German government would remain on its "clear course" towards monetary union, and that he personally had not the "slightest doubt that the euro will come".

The latest internal German wrangling over the euro involves Mr Edmund Stoiber, the prime minister of Bavaria and a senior member of the Christian Social Union, the CDU's sister party. Mr Stoiber has sought to present himself as the guardian of a hard D-Mark and called for a "controlled postponement" of Emu if the Maastricht criteria are not strictly fulfilled.

Mr Wolfgang Schäuble, leader of the CDU/CSU parliamentary party, who accused the Bavarian premier of stirring up popular fears about the euro. The chancellor also refused to be drawn on how Germany will meet the 3 per cent public deficit target. Many observers predict it will be missed this year, and even in the administration's own view.

Instead, Mr Kohl reiterated previous statements about the

importance of a stability pact for Germans, who recalled how the hyperinflation of the 1920s wiped out confidence in the financial system and contributed to Hitler's rise.

The introduction of the D-Mark in 1948 predated the foundation of the federal republic, the establishment of its highest authority, the constitutional court.

But while underscoring the importance of the euro's being

as sound as the D-Mark, Mr Kohl said Germany should refrain from issuing judgments as to which EU member states were suitable for Emu membership. He said all states should "do their homework", but that Germany should not play the role of issuing marks, otherwise it would invite accusations of arrogance.

Moves to beat Emu currency speculators, Page 9

British Airways in talks to head off staff strikes

By Robert Taylor, Michael Skapinker and Jimmy Burns in London

Last-ditch talks will be held over the next few days in an effort to prevent the outbreak of industrial conflict at British Airways after more than 2,000 cabin staff last night voted for a programme of 72-hour strikes.

The airline's ground staff also voted yesterday to back their union's call for strike action, and they will decide today what form it should take.

The moves came as Mr Bob Ayling, BA's chief executive, said he had received a letter from Mr Bill Morris, general secretary of the TGWU union, calling for negotiations over the ground staff dispute. "It is a welcome sign," he said.

But Mr Ayling also made clear that BA still intended to sell its catering operations to another company while protecting the conditions of employment of existing staff. He also said that, while he wanted to develop a "new relationship" with BA's cabin crew who belong to the TGWU, an agreement on pay and conditions had already been reached with cabin crew at the airline who belong to another union.

The first moves to try to resolve the dispute came yesterday after the TGWU announced that its ground staff members, who include baggage handlers and ticket desk staff, had voted by a two

to one majority in a secret ballot to back industrial action in protest at the selling of the catering operations.

While 4,150 (62.5 per cent) backed the union call for disruption, 2,485 voted against (37.5 per cent). There was a 69 per cent turnout.

Mr Ayling said he was "disappointed" at the ballot result. But Mr George Ryde, the union's national officer for civil air transport, said it was a "contentious vote" for industrial action. He added that

ground staff had withstood "ferocious pressure and intimidation".

The airline has threatened to dismiss strikers, sue them for damages and stop their pay. It has also prepared wide-ranging contingency plans to break any strikes by cabin crew and ground staff by training replacement staff and managers.

Cabin crew voted for action by a similar two-to-one margin in a ballot result announced last night. This was followed by last night's vote for a series of 72-hour stoppages to begin next week. Only eight of those attending the mass meeting at a hotel near Heathrow voted against the strike call.

Both groups must give seven days' notice of any disruption to BA under the law. The final decision on whether to go ahead with strikes rests with Mr Morris, who will have to decide whether to accept recommendations for disruption. Privately he wants to see a deal, but he believes BA's tactics have hardened attitudes among staff.

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NEWS: EUROPE

Russian reformer facing setback

Communist strongly placed to win election as governor of Nizhny Novgorod's home region

By Chrystia Freeland in Moscow

Mr Boris Nemtsov, most popular of Russia's young team of market reformers, faces an embarrassing Communist upset in his home region of Nizhny Novgorod, after the first round of voting for a new governor over the weekend.

The strong Communist showing has also brought him personal discomfort because his wife supported one of the losing candidates, prompting claims she had helped to split the anti-Communist vote.

Preliminary results from Sunday's ballot show Mr

Gennady Khodyrev, the region's former Communist first secretary, with 38 per cent of the vote, only slightly behind the city's centrist mayor, Mr Ivan Sklyarov, with 41 per cent. Three other candidates polled less than 9 per cent. Because neither of the leading contenders won a clear majority, the winner will be determined by a run-off later this month.

A Communist victory in Nizhny Novgorod, often described as the laboratory of Russian market reforms, would give the leftwing opposition a perfect opportunity to criticise the entire government's economic pro-

gramme and to undermine its most highly rated new minister.

"People are seeing that everything was not as wonderful in Nizhny Novgorod as everyone said and that the young reformers make mistakes," said Mr Khodyrev on television over the weekend.

The electoral race has already drawn the attention of Moscow's heavyweights. In a rare show of unity with the Communists, the ultra-nationalist Mr Vladimir Zhirinovskiy backed the Communist challenger. Both Mr Zhirinovskiy and Mr Gennady Zyuganov, the Communist leader, campaigned per-

sonally in Nizhny Novgorod. However, Mr Nemtsov, who dominated regional politics when he was governor and took pains to weaken potential rivals, took a strikingly passive position in the contest. He did not openly endorse any of the democratic candidates, nor did he return home to campaign against the Communists.

Aides defended their boss's behaviour as a liberal departure from the Soviet tradition of dictating to the provinces from Moscow. Other prominent commentators have been less tolerant, including Mr Yevgeny Kisilev, Russia's most influential television news anchor-

man and an open supporter of the reform team. This week he publicly scolded Mr Nemtsov for making a political miscalculation and urged him to become actively involved in Nizhny Novgorod ahead of the second round of voting.

Other analysts agree. "I fear that Khodyrev will win and his victory will be a celebration of national importance for all the opposition," said Mr Sergei Markov, a Moscow professor of political science. "It would seriously hurt Nemtsov's image as a reformer. I fear he has made a big political mistake."

One reason for the strong Communist performance is

the failure of Mr Sklyarov to win the heartfelt support of Mr Nemtsov's team of young market enthusiasts.

"Unfortunately, we did not have a passionate, clearly democratic candidate here," said Mr Igor Maskaev, a deputy governor of Nizhny Novgorod and longtime Nemtsov ally. Mr Maskaev did not actively campaign for Mr Sklyarov in the first round but says he will back him in the run-off and urge his colleagues to do likewise.

Ms Tatyana Dyachenko, younger daughter of President Boris Yeltsin, was yesterday officially appointed an adviser to the president on his public image.

EUROPEAN NEWS DIGEST

French jobless total leaps up

France's jobless total rose sharply in May, increasing pressure on the new Socialist-led government to secure fast results in its battle to bring down unemployment. The number of people out of work in the month rose by 32,400, or 1.1 per cent, to 3.11m, according to seasonally adjusted figures from the labour ministry yesterday.

The increase, which surprised economists, was particularly badly timed for the government, coming just two days after the confirmation of controversial plans by the motor manufacturer Renault, which is partly state-owned, to close a Belgian car assembly plant employing 3,100 people. It brought immediate calls for rapid action from union leaders. Mr Marc Blondel, head of the Force Ouvrière union, said: "The priority must no longer be the reduction of deficits." David Owen, Paris

Lamfalussy's parting shot

Mr Alexandre Lamfalussy, outgoing president of the European Monetary Institute, foreman of the planned European central bank, warned yesterday that new investment and jobs could be created only if governments took strong action to curb budgets and tackle structural problems. Monetary policy alone could not do this, he said at a ceremony to mark his retirement. He is succeeded today by Mr Wim Duisenberg, former head of the Dutch central bank.

Mr Lamfalussy noted that general government debt in the EU rose from 56 per cent of gross domestic product at the end of 1991 to above 73 per cent at the end of 1996. This did not create the necessary confidence for consumers and investors.

Calling current levels of unemployment in most EU countries "ethically unacceptable", he said governments had to reduce labour market rigidities and cut non-wage labour costs. Fiscal policies should foster a climate of confidence by implementing "a credible process of reforms", while the right fiscal, financial and regulatory environment had to be put in place for business and job creation.

Andrew Fisher, Frankfurt

Schneider accuses the banks

Mr Jürgen Schneider (left), the former property tycoon, yesterday called on some of Germany's biggest banks to accept responsibility for their part in the collapse of his business empire three years ago. In front of a packed Frankfurt court on the opening day of his trial for credit fraud and fraudulent bankruptcy, he insisted that the banks were fully aware of the risks involved in funding his group's rapid expansion. His property business - which built luxury hotels, shopping centres and offices across the newly reunified Germany in the early 1990s - collapsed in April 1994, leaving debts of more than DM5bn (\$2.9bn). German prosecutors allege that Mr Schneider falsified documents and exaggerated expected rental incomes to dupe banks into making bigger loans.

Looking relaxed and without the trademark toupee he wore when his property business was at its peak, Mr Schneider, now 63, admitted he was not as "innocent as a lamb". But he said the banks were also to blame. "They decided to criminalise me in a spectacular fashion in order to push all the guilt on to me alone," he said in a 50-minute speech.

Mr Schneider fled Germany with his wife just before his company collapsed. He was discovered in Florida before returning last year.

Graham Bowley, Frankfurt

Head of Veba unit suspended

The chairman of Veba Immobilien, property arm of Veba, the large Düsseldorf-based industrial conglomerate, was suspended yesterday by the subsidiary's supervisory board. Mr Ulrich Lilienthal is in custody pending investigation by the public prosecutor in Bochum, where Veba Immobilien is based, of allegations that he billed his company for building work on his private house and garden. Veba said his arrest was part of "on-going" investigations into the subsidiary.

Veba Immobilien is one of Germany's largest property companies, managing about 137,000 housing units and 550 commercial properties mainly in the state of North Rhine-Westphalia. It has about 1,000 employees and had sales last year of DM1.06bn (\$613m). Earlier this year, it was given responsibility for managing the housing stock of the public housing company, Deutschbau. The German government sold Deutschbau to a consortium owned by Veba and Deutsche Bank for more than DM2bn as part of its privatisation programme.

Ralph Adkins, Bonn

Russian oil stakes on sale

The Russian government began selling shareholdings in six oil companies yesterday in an attempt to revive its controversial privatisation programme and raise revenue. The first two stakes were a 21 per cent share of Komitex, a northern Russian oil producer, and 38 per cent of the Eastern Siberian Oil Company, which holds licences to develop some potentially lucrative oilfields.

Bidders have until September 12 to submit bids. The results will be known by October 10. Foreign investors have the right to participate but domestic groups are the most likely winners.

John Thornhill, Moscow

ECONOMIC WATCH

Italian GDP down 0.4%

Italy's gross domestic product fell by 0.4 per cent in the first quarter compared with a year earlier and by 0.2 per cent from the previous quarter, according to Istat, the official statistics institute. It was the second successive quarter registering negative growth, thus technically placing the economy in recession. However, Mr Carlo Azeglio Ciampi, the Treasury minister, said yesterday preliminary data for the second quarter pointed to a recovery. The government is still hoping to end the year with 1.2 per cent growth. The decline was accompanied by a drop of 2.9 per cent in imports and 4 per cent in exports. There was a slight increase in family consumption, with durable goods up 5 per cent, giving an annualised 1.5 per cent rise. This was largely attributed to a government scheme to encourage car-buying, which has proved far more popular than expected. Overall industrial output during the first quarter fell 1.5 per cent.

■ The Danish economy grew by 2.4 per cent in the first quarter compared with the same quarter Growth for 1996 was revised up to 2.7 per cent from 2.4 per cent.

Luxembourg back in the EU's hot seat

The tiny state is taking over the Union's helm, a role for which it has special talents, write Lionel Barber and Gordon Cramb

Luxembourg, the mighty microstate sandwiched between France and Germany, takes over the presidency of the European Union today. Mr Jean-Claude Juncker, its prime minister, is already predicting a "high-voltage" period in the chair.

Two themes will dominate the next six months: monetary union and enlargement to central and eastern Europe. Yet the outlook for Emu is uncertain, and the timetable of enlargement is just about to begin.

In a fortnight, the European Commission will publish its opinions on applications to join the Union from 10 central and eastern European countries. At the same time, it will unveil proposals to reform the common agricultural policy and regional aid as well as a new seven-year budget package when the current arrangements expire in 1999.

These proposals - known

as Agenda 2000 - will be highly contentious. Big net beneficiaries, such as Greece, Ireland, Portugal and Spain, will fight to keep every Ecu, despite pressure to redirect funds towards future new members.

Meanwhile, the Commission's clear signal that it intends to recommend some - but not all - eastern applicants for membership is bound to cause tensions among their sponsors in the present Union.

The Luxembourgers are able to call on an experienced team. Many cut their teeth on the 1992 Maastricht treaty negotiations. Mr Juncker drafted the treaty's conditions and timetable for the introduction of the single currency in 1999. Mr Jacques Poos, foreign minister, was around in 1985 when the Union had only 10 members.

One further advantage for the incoming presidency is that the long-running inter-governmental conference is over. The outgoing Dutch presidency met the self-appointed deadline for wrapping up the IGC two weeks ago in Amsterdam.

The new treaty has attracted criticism for being insubstantial, and EU leaders ducked a decision on how to reform the voting weights between big and small countries which they had previously said was necessary to pave the way for a union of 25 or more countries in the next century.

However, the new treaty of Amsterdam incorporates the Schengen agreement on freedom of movement, and provides new opportunities for closer co-operation on internal security.

Moreover, Mr Hans van Mierlo, Dutch foreign minister, assured candidate countries that the inconclusive deal had been "scandalously exaggerated" in terms of its impact on enlargement. "We have plenty of time to resolve it. We have years," he said.

Brussels diplomats argue that the more important result in Amsterdam was that EU leaders, notably Chancellor Helmut Kohl, judged it was more important to sacrifice elusive dreams of a political union in favour of securing Emu as the building block for future enlargement.

One unforeseen complication is a renewed bout of tensions in the Franco-German alliance. These stem partly from the unexpected victory by the French left in parliamentary elections which has

pushed an unprepared Socialist party into co-habitation with President Jacques Chirac on a platform which is pro-growth, anti-austerity, and, therefore, ambiguous about meeting the Maastricht conditions for Emu.

At the same time, Mr Kohl, visibly weaker politically than six months ago, is boxed in on Emu. Opponents on the left and right are insisting on a strict interpretation of the Maastricht treaty which says countries' budget deficit should be no more than 3 per cent of gross domestic product; and Bonn is struggling to meet the target. The French government, meanwhile, has signalled it would not meet this precise target in 1997, but intended to do so in 1998.

If there is anyone who can bridge the gap between Paris

and Bonn, it is Mr Juncker. He played the role of broker in Dublin six months ago when the two sides agreed on a stability and growth pact to enforce budgetary discipline in the future euro zone.

Under French pressure, new language committing the Union to promote employment and growth was added to the stability pact in Amsterdam. The Luxembourgers expect the next French cavalry charge against German-style monetary and fiscal discipline in the autumn when EU leaders are scheduled to hold a summit devoted to employment.

By that time, most countries should have their budgets for 1998 in place and the growth and deficit performance for 1997 should indicate which countries have qualified for Emu, with or without fudging the criteria. Mr Juncker is braced for a turbulent autumn.

Commission tries to prod EU member states into action

Lift for cross-border banking

By Emmé Tucker in Brussels

The European Commission said yesterday that member states should not prevent banks from other EU countries offering retail services unless they could show that the restriction was "non-discriminatory, objectively necessary and proportionate to the defined objective".

The attempt to boost cross-border retail banking, one of the single market's least successful sectors, comes in the form of a communication, interpreting and clarifying the existing law. Until now, banks have been slow to exploit the freedoms granted

to them because of widespread uncertainty over what the law says.

In particular, the communication attempts to clear up what is meant by the concept of "general good", a term currently used some member states to justify various obstacles to cross-border banking.

For example, France and Belgium insist that mortgage contracts have to allow for early repayment - an obligation that deters banks from other EU countries where early repayment is not necessarily an option.

Similarly, France insists that all banking contracts be

drawn up in French and the Dutch government bans door-to-door selling of banking services.

The Commission hopes the guidelines will increase the diversity of banking services on offer by encouraging banks to reach out to consumers in other member states. It also hopes that by liberally interpreting the content of the so-called second banking directive it will also assist the smooth development of internet banking across the Union.

Mr Mario Monti, the single market commissioner, said the clarification would give "fresh momentum to the

freedom to provide banking services" and said they would make it much easier for electronic services to get off the ground.

However, the Commission is not the final arbiter on the law and its guidelines could be challenged in the European Court by any member state.

The communication also clarifies the notification procedure for banks aiming to offer cross-border services. In essence, internet banking services will not have to be notified to all supervisory authorities but will be subject to the rules of the home country from which the bank operates.

The second banking directive came into force four years ago. Since then, the number of branches opened by EU banks and credit institutions in other member states has risen by 50 per cent. However, retail banking in particular has been hampered by uncertainty about the law.

Gibraltar and Spain see HK in opposite lights

The interested observers of Spain and Gibraltar yesterday drew diametrically opposed lessons from the British handover of Hong Kong.

Mr Joseph Garcia, youthful leader of the small Gibraltar Liberal party, said: "I'm sick of being asked about this. There was a 99-year lease in Hong Kong and there isn't one here."

Ms Ana Asquez, a curator of the Gibraltar Museum, said firmly: "We are talking about two entirely different subjects." Her museum exhibits prints of Spanish attacks on the Rock 200 years ago, dozens of British regimental badges and a cheerleader used by Nelson.

Shoppers on Gibraltar's Main Street yesterday brushed aside questions

its efforts to set up a viable offshore finance centre and they vindicated the efforts of Mr Peter Caruana, the chief minister, to cleanse the Rock of smuggling and money-laundering activities.

Mr Caruana, who was elected to office last year, will be seeking key constitutional changes in talks in London this month. His draft plan is to have the Home Office assume responsibility for the Rock in place of the Foreign Office, and to have Gibraltar assume Channel Island status.

For Spain this is simply not acceptable. "We won't be flexible about anything, and I stress anything," the Madrid diplomat said, "unless the issue of sovereignty is put on the table. Gibraltar cannot survive economically if it ignores Spain, and to suggest otherwise is deny reality."

Even if Madrid were amenable to Mr Caruana's plans, Gibraltar's image presents a problem. "You need centuries of nothing happening, like Jersey, a distillation of Home Counties culture, for an off-shore centre to take off," said Mr Ian Angus, chief executive of the Rock of the accounting firm Coopers & Lybrand. "Gibraltar has long had a raffish reputation and, although it is undeserved now, you can't just shrug it off."

The vexed questions of sovereignty and constitutional change - under the 1713 Treaty of Utrecht, Spain has first refusal should Gibraltar cease to be a colony - irritate some of the calmer voices on the Rock, who see that its future must inevitably be linked to some sort of accommodation with Madrid.

Spain can and does impose severe restrictions on its frontiers with the Rock and Gibraltar airport, which is built on the narrow isthmus connecting the colony to mainland Spain. The isthmus is particularly contentious because it is no-man's land under the terms of the treaty.

"Our priority is not constitutional development. It is a dialogue with Spain," said Mr Solomon Seruya, a senior Rock businessman and a member of Gibraltar's government in the 1980s. "Spain must respect the human rights here and together we must work out an agreement on the airport. That would be a breakthrough for confidence-building."

For Gibraltar such developments are milestones in

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Tom Burns reports from the Rock on conclusions drawn from yesterday's handover

from Spanish television camera crews. "Drugs here?" exploded one elderly resident in the accented Spanish of southern Spain. "Look at your own patio."

However, while Gibraltar may be shuffling off events in China, Spain is not. "Two interesting precedents have been set," said a senior Madrid diplomat late last week. "Britain has handed to China a colony (Hong Kong Island) that it held in perpetuity, and it has done so without consulting the population."

But the Madrid government is aggrieved that Britain appears to be encouraging closer links with Gibraltar and self-determination for its population of 30,000 even as it runs down the flag on Hong Kong.

Gibraltar recently gained the right from the UK Department of Trade and Industry to issue its own insurance "passports". This is likely to be followed with the prerogative to issue banking "passports". These will allow financial institutions, supervised by the authorities in Gibraltar, to open branches anywhere in the European Union.

For Gibraltar such developments are milestones in

New Turkish freedom-lovi

Italy's gross domestic product fell by 0.4 per cent in the first quarter compared with a year earlier and by 0.2 per cent from the previous quarter, according to Istat, the official statistics institute. It was the second successive quarter registering negative growth, thus technically placing the economy in recession. However, Mr Carlo Azeglio Ciampi, the Treasury minister, said yesterday preliminary data for the second quarter pointed to a recovery. The government is still hoping to end the year with 1.2 per cent growth. The decline was accompanied by a drop of 2.9 per cent in imports and 4 per cent in exports. There was a slight increase in family consumption, with durable goods up 5 per cent, giving an annualised 1.5 per cent rise. This was largely attributed to a government scheme to encourage car-buying, which has proved far more popular than expected. Overall industrial output during the first quarter fell 1.5 per cent.

■ The Danish economy grew by 2.4 per cent in the first quarter compared with the same quarter Growth for 1996 was revised up to 2.7 per cent from 2.4 per cent.

State premier challenges Bonn's wavering on strict interpretation of Maastricht treaty's target for budget deficits

Bavarian dissent fuels Germany's decimal debate



Preparing for Emu

In medieval Europe scholars devoted much time to discussing how many angels would fit on the head of a pin. In modern Germany, politicians are engaged in a debate of similar intensity. This one, however, is about whether Germany and other countries can join Europe's economic and monetary union if their public deficits exceed the Maastricht treaty limit of 3 per cent of gross domestic product.

At first sight, the "decimal point" discussion over how many tenths of a per cent above 3 per cent might be permissible for Emu has become increasingly significant over the past month.

Involving political ambitions, personal rivalries and issues of principle, the debate threatens to become a focal point for dissent over Emu and is already imposing strains on the three-party coalition led by the Chancellor, Mr Helmut Kohl. It is at the centre of a power struggle in the Christian Social Union of Bavaria, between Mr Edmund Stoiber, the state's CSU premier, and Mr Theo Waigel, the Bonn finance minister and the CSU leader.

The immediate cause of the controversy has been the sharp deterioration in Germany's public finances this year which has cast serious doubt on whether the country can meet the 3 per cent criterion in 1997, the critical year for deciding which countries launch the euro. Chancellor Kohl has been raising the stakes. Several times last month he linked his political reputation to the start of Emu as planned on January 1 1999 and gave the impression that, for him, the project was a political rather than an economic priority. Adding to German concerns has been the unexpected leftwing election victory in France and the admission by the new government there that it will not bring its deficit down to 3 per cent this year.

However, the emergence over the past month of Mr Stoiber as the unbending champion of a strict interpretation of the Maastricht criteria for Emu has given the debate a sharper edge. As a senior member of a party in the Bonn coalition, he cannot be dismissed lightly. As premier of one of Germany's bigger states, which he governs with an absolute majority, he is not beholden to Mr Kohl.

It was towards the end of April, as doubts were growing about Germany's ability to fulfil the Maastricht criteria, that Mr Kohl signalled his determination to resist

any move to delay the introduction of the euro beyond the planned date.

In a succession of speeches, he has since painted a grim picture of the risks involved in a failure of the project.

Giving up Emu would be a "capitulation", the chancellor told the Bundestag, the lower house of parliament, last Friday. There would be "negative consequences for exports, investments, jobs in Germany, as well as for further European integration". Although Mr Kohl insists that the punctual introduction of the euro would be with the "full observance" of the Maastricht criteria, he did not specify what this entailed.

This vagueness, although in accord with the letter of the Maastricht treaty, makes Mr Stoiber suspicious. The Bavarian leader spelled out his position in a series of interviews last month. "The euro will only be accepted in Germany if people have the assurance that this European currency will be as strong as the D-Mark. That is why the CSU insists that the deficit criteria for Germany is 3.0 per cent and not 3.2 or 3.3 per cent," he said early in June.

He has dallied with the prospect of Emu postponement. "Our position has always been: stability takes priority over the timetable. That means in consequence that a delay takes precedence



Edmund Stoiber: an absolute majority in Bavaria means he cannot be dismissed lightly

over a weakening of the criteria." He has hinted that Bavaria would call on the constitutional court to block German participation in Emu if it became a member without meeting the Maastricht conditions.

Critics of Mr Stoiber argue that his stance owes more to a desire to replace Mr Waigel as CSU leader and boost his own chances in the Bavarian state elections in mid-September 1998. Although Mr Waigel has always insisted that a public deficit limit of "3.0 means 3.0", his position is suspect in Munich because of his friendship with Mr Kohl and his Bonn cabinet position. Because of his

record as finance minister, Mr Waigel has become deeply unpopular, even in his own state, and his position as party leader could weaken Mr Stoiber's attempt to win more than 50 per cent of the votes for the CSU. Whatever the truth behind such speculation, Mr Stoiber's campaign has temporarily silenced discord over Emu inside Germany's opposition parties and opened up a previously non-existent debate in Mr Kohl's coalition on how Germany can qualify for Emu.

Mr Heiner Geissler, a left-winger in Mr Kohl's Christian Democratic Union and no friend of the chancellor,

has accused Mr Stoiber of "criteria fetishism" and insisted that the stability of the euro does not depend on Germany hitting the 3.0 per cent mark. Mr Helmut Haussmann, European spokesman of the Free Democratic party, junior member of the coalition, says sustainably low inflation will be more important "than a one-off decimal point success".

That is certainly a view shared by the German banking community, which is investing large sums in preparing for Emu. The private banking association last week expressed deep frustration at the course of the debate. It pointed out that hitting the 3.0 per cent deficit level was an inexact science and that the statistics on which Germany would be judged next spring would be subject to revision.

The 1994 deficit was initially put at 2.6 per cent of GDP before being revised down to 2.4 per cent, while that for 1993 was originally estimated at 3.3 per cent before being revised up to 3.5 per cent.

The bankers were sharply critical of a "bookkeeper's" approach to the Maastricht treaty which, they stressed, provided room for interpretation of the fiscal criteria. However, there is no sign of that message gaining the upper hand in the debate between Bonn and Munich.

Peter Norman

Conversion rates may have to be fixed before Emu date

Wolfgang Münchau reports on proposals to defend currencies against speculators

One of the most vexing issues in the preparations for European economic and monetary union is the method by which national currencies should be converted to the euro.

A consensus appears to be emerging among bankers - central bankers and otherwise - that the conversion rates should be announced in advance, either next May when European Union leaders meet to decide who takes part in the first wave of the monetary union or possibly earlier. But many details have yet to be worked out.

Mr Malcolm Levitt, EU adviser at Barclays Bank, has made a series of proposals to minimise the risk of attacks from speculators in the interim period between May and December 1998. The conversion process suffers from a logical flaw, something which EU leaders overlooked when they drafted the Maastricht treaty. According to the treaty, conversion rates between national currencies and the euro must not be decided before Janu-

ary 1, 1999, the scheduled starting date for Emu. EU leaders also agreed at one of their summits that the Ecu, the basket currency of all 15 EU countries, should convert to the euro at a rate of one-to-one. The system is inconsistent because there are countries, such as Britain or Sweden, whose currencies are part of the Ecu, but which will probably not join in the first wave of Emu.

Mr Levitt proposes two escape routes out of the dilemma. One would be to redefine the Ecu basket to include only future euro members. But this would require a potentially divisive and time-consuming change in the European treaties. His second suggestion is to pre-announce the bilateral conversion rates and then fix those rates permanently.

This suggestion builds on a proposal by four economists in an influential discussion paper earlier this year. They said the bilateral rates should be pre-announced and the currencies then left to float freely into the euro without exchange-rate bands. They argued that restrictions would only invite the speculators.

Mr Levitt takes issue with the free-float part of the proposal. He says that "this is the most attractive option considered so far, but if the set of participants itself is not credible in the view of the markets, turbulence would occur anyway".

He then goes on to suggest: "Why not announce next May that... currencies are locked from that moment? Willingness to accept such a rule would be the acid test of the credibility of the set of countries selected." A hint that financial markets may be looking to profit from the uncertainty came in a London seminar last week. Mr Tony Norfield, head of treasury research at ABN-Amro, said that a pre-announcement of bilateral conversion rates "could lead to dramatic arbitrage trades in European financial markets." Interest rates had not fully converged, he said, and the rates of the Irish punt and the Italian lira were particularly vulnerable.

President accepts opposition victory in Albanian election

By Guy Dinmore in Tirana

Mr Sali Berisha, the Albanian president, conceded yesterday that his Democratic party had been defeated by the opposition Socialists in Sunday's parliamentary elections and indicated that he would step down.

The Organisation for Security and Co-operation in Europe (OSCE), which monitored the polls, said the elections had been "adequate and acceptable" despite "minor flaws in many areas and some very serious problems in a few areas".

In a brief, conciliatory address, a sombre-looking Mr Berisha, who had confidently predicted victory, said his party would go into opposition and the votes of the Albanian people would be respected.

Apparently referring to pledges he had made that he would resign if the Socialists came to power, Mr Berisha said he would stick to all his previous declarations. "Let's work together for the future

of Albania," he concluded. Western election observers said they hoped the president's acceptance of defeat would help stem the widespread violence that erupted last March after the collapse of fraudulent pyramid savings schemes, some of which had close ties to

gunfire, probably from celebrating Socialist supporters, echoed across the capital, Tirana. Official results are not expected before tomorrow, but the Socialist leader, Mr Fatos Nano, a former Communist, who is likely to become Albania's next president, said his centre-left coalition had so far won 95 seats in the 155-seat parliament.

A second round of voting will be held next Sunday in about 19 constituencies where no single candidate won an outright majority in the first round. Mr Nano said that, based on returns from his electoral officials, the Democrats had won only

seven seats, compared with the 122 seats Mr Berisha's party had held in the previous parliament after flawed elections last year. Mr Nano said a separate referendum on whether Albania should install a constitutional monarchy had produced a vote of no more than 20 per cent in favour of the self-declared King Leka, the exiled son of King Zog, who fled Albania in 1939. The monarchists insisted they had won 80 per cent.

Mr Nano, who was briefly prime minister in 1991 and emerged from three years in prison last March, appealed for reconciliation and urged the Democrats to co-operate in rebuilding Albania. But he also made it clear that Mr Berisha had to resign.

Mr Genc Pollo, general secretary of the Democrats, told western diplomats that his party would be a "constructive and loyal opposition". The OSCE told Albania's political leaders not to interfere in the vote-counting process, which was continuing, and to respect the results.

New Turkish premier pledges 'freedom-loving' government

By Kelly Couturier in Ankara

A new and decidedly pro-secular Turkish government led by Mr Mesut Yilmaz, the conservative politician, won the backing of President Suleyman Demirel yesterday to replace the Islamist-led coalition which resigned last month under increasingly overt pressure from the military.

The new broad-based coalition, which faces a vote of confidence in the coming days, will be led by Mr Yilmaz's free market-oriented Motherland party. It also includes the smaller social democrat Democratic Left party and the conservative Democratic Turkey party.

Two other smaller parties have agreed to support the new coalition while not taking part in the government.

Although a rash of party defections in favour of the new coalition makes it likely that the Yilmaz government will win the vote of confidence in the 550-seat parliament, political analysts say that the new prime minister may not find it easy to keep together the various elements of his coalition. He promised yesterday: "It will be a government that raises the profile of civilian, democratic and freedom-loving values."

The new government is being viewed in Ankara as the secular establishment's answer to a months-long political crisis that pitted Turkey's powerful armed forces against the country's first ever Islamist-led government in the modern era. The government was headed by the Welfare party leader,

Mr Necmettin Erbakan. Mr Erbakan infuriated the pro-western and adamantly secular military leadership during his one year in power with an occasionally erratic foreign policy, which included attempts to forge closer ties with Iran and Libya.

He also took steps to initiate Islamic-oriented reforms, such as allowing women to wear Islamic headscarves in public buildings and changing office hours to fit fasting time.

His resistance to military directives designed to thwart radical Islamic activity further heightened tension and fuelled speculation that the military, the self-proclaimed custodian of Turkey's secular tradition, was preparing a takeover.

Mr Erbakan ultimately

bowed to the military pressure and resigned on June 18. But his hopes that his coalition would be reconstituted under the leadership of his secular coalition partner, Mrs Tansu Ciller, the leader of the conservative True Path party, were dashed when President Demirel selected Mr Yilmaz, and not Mrs Ciller, to form a new government.

"Our government will meticulously guard the tenets of the republic," which include secularism, Mr Yilmaz said after the president approved his new government.



Passage Oligiatis, 1250-1270, Monastery of Cheladari

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NEWS: WORLD TRADE

WTO set to uphold ruling on US beef

By Neil Buckley in Brussels

The World Trade Organisation was last night expected to uphold an initial ruling that the European Union's nine-year-old ban on imports of hormone-treated US beef was illegal.

Such a conclusion could ultimately force the EU to lift the ban, imposed in 1988 amid fears that hormones could harm health, or pay hundreds of millions of dollars to the US in compensation for lost exports.

The final report, due to be circulated to Brussels and Washington last night, was expected to confirm the findings of May's interim report that the ban broke WTO rules and had no scientific justification.

But the EU is almost certain to appeal against the ruling, either through the European Commission, or actions by one or more member states.

France, which has urged Brussels to take a firm line with the US, has said it is prepared to ban imports of hormone-treated meat even if it means heavy fines.

Lawyers said that if the initial ruling was upheld, it could open the way to a series of challenges to trade restrictions on the ground that they result more from consumer pressure than hard scientific evidence. One target area could be existing or future curbs on genetically modified foods.

The return of US beef imports would also be another blow to European beef farmers hit by the "mad cow" crisis. EU farmers fear that at best, US beef could substitute for their own product, or at worst, that public concerns over hormones could undermine confidence in beef just as it was starting to return.

But US trade and farming officials, who say US beef sales to the EU could be up to \$250m a year, have hailed the WTO ruling as a precedent-setting victory.

The WTO's interim ruling backed the US complaint that the EU ban was illegal because no risk assessment had been carried out on hormones used by US farmers.

The Commission or member states can appeal against the ruling up to 10 days before the WTO disputes settlement body meets at the end of the month.

Even so, an appeal could be delayed until September, unless the US called for a special meeting of the dispute body during the August holiday. The dispute body has 60 days to rule.

Indonesia issues arms sales warning to UK

By Peter Montagnon in Hong Kong

Britain could lose its lucrative arms trade with Indonesia if the new Labour government insists on a broad link between human rights and equipment sales, Mr Ali Alatas, foreign minister, warned yesterday.

"If arms sales are linked by any country to what we believe are extraneous issues, then we will simply

find other suppliers," he said in an interview. "It's not for nothing that they call it the arms bazaar."

Mr Alatas said he had discussed Britain's current review of its defence sales policy with Mr Robin Cook, UK foreign secretary, on the sidelines of the Hong Kong handover ceremonies. Mr Cook had assured him that the review was not specifically directed at Indonesia and that existing contracts

would be met. Separately, Mr Cook confirmed that the policy on defence sales was under review.

"We are currently reviewing our criteria for arms sales on an overall basis. It may well turn out to have implications for a number of countries, of which Indonesia may be one," he said.

"That does not mean we do not wish to have a perfectly proper commercial

relationship with Indonesia, which is not just in the interest of Britain but also in the interest of Indonesia."

Britain supplies Indonesia with a large number of Hawk fighter aircraft and other equipment including riot control gear. In return Indonesia has given assurances that the equipment will not be used for repressive purposes or in the former Portuguese territory of East Timor.

Suspicion among human rights lobby groups that British equipment has actually been used for internal repression has made the issue controversial in the UK. Mr Alatas denied these allegations, but said Indonesia could not accept any British requirement that it make broader undertakings on weapons intended for external defence.

His firm line follows Indonesia's decision in May

to scrap a planned purchase of F-16 fighter aircraft from the US, following congressional efforts to link the sale to its human rights record. Asked if he had been reassured by his meeting with Mr Cook, Mr Alatas replied simply that he was "at least better informed". Indonesia was now awaiting the results of the review, which he expected within a few weeks, but he stressed that any dispute over arms sales

would not lead to British exporters being disadvantaged in civilian markets. Contrary to some lobby group claims, there was never a connection between Britain's willingness to supply arms and Indonesia's readiness to buy other exports, he said. "Both sides know very well that we have a very solid economic relationship. Britain is the second largest investor in Indonesia."

Japan yields slowly to US shop culture

Two mall operators are persisting in their fight against Tokyo red tape. Gwen Robinson reports

US companies are stepping up efforts to establish American-style malls in Japan, despite bureaucratic opposition. Their moves coincide with rapid deregulation in Japan's retailing industry and the rise of discounters in response to growing consumer demand for better value.

Among the recent foreign success stories in Japan are the US discount toy retailer, Toys R Us, and clothing retailers such as the Gap and Eddie Bauer.

Many regard the ultimate test for foreign penetration of Japanese shopping culture, however, as the quest to build and operate massive shopping complexes and fill them with foreign, as well as Japanese, retailers. Two US groups are currently trying to negotiate their way through a maze of local and national government regulations to achieve this objective.

One of the earliest and most ambitious entrants to large-scale retailing in Japan is American Malls International, an offshoot of Western Development Corporation, a leading US developer of retail and office complexes including the coun-

try's largest mall. After studying the Japanese market for two years, AMI last year established a Japanese subsidiary to oversee plans to build a string of multi-billion-dollar malls called "retail theme parks" throughout Japan.

AMI selected a site for its first project in the town of Morioka, 35km north of Tokyo, and began negotiating with local landowners to purchase 300,000 sq m on which to build Japan's largest shopping mall. AMI said the mall would be the first of its kind in Japan, combining more than 200 speciality stores with at least 20 department stores, cinemas, an in-house theme park and parking for 10,000 cars. At the same time, the company drew up plans for a similar mall in the port city of Kobe, and began looking at candidate sites for six other malls.

Earlier this year, AMI said most landowners at the Morioka site had agreed to the company's offer, smoothing the way for AMI to apply for local government approval. The company also began negotiating with contractors with a view to starting building the Morioka complex next year, for completion by 2000.

But in April, Japan's ministry of agriculture, forestry and fisheries said it would oppose AMI's plan, as the site was designated a prime farming zone. Much of the Morioka site is not under cultivation, but the ministry has refused to change the land's status.

Critics of the ministry's stance say the government is using the law to block the entry of foreign retailers and warn that continued refusal could trigger another US-Japan trade dispute. They note that farmland easily won approval for conversion into golf courses and resorts during the "bubble economy" of the late 1980s.

The company's chairman, Mr Herbert Miller, said this week he would continue negotiations with local authorities and landowners and deal with higher-level opposition when the time came.

"The mall development process is difficult anywhere in the world," he said. "What we've learned in Japan in the past 2½ years is to be patient, to work with the communities... and try to find solutions which meet the needs of both local and national authorities."

Meanwhile, MGS Japan, a partnership between WPI Koll, a large US shopping complex developer, and Funai Consulting, a Japanese marketing consultancy, wants to build a 300,000 sq m mall in Osaka.

MGS intends to develop four other malls in Japan by 2003, although retail analysts say MGS has encountered opposition from large Osaka-based retailers.

Neither MGS nor AMI is willing to discuss its difficulties, indicating the delicate nature of their negotiations with local lobby groups and the authorities.

In the long term, analysts say, the entry of large mall developers to Japan is inevitable and will revolutionise traditional retailing, including the rigid relationships between developers, department stores and speciality retailers.



Shopping arcade in Sendai, Japan: government critics say Tokyo is using the law to block foreign retailers

Boeing hopes high for deal on merger

By Nancy Dunne in Washington and Emma Tucker in Brussels

Boeing officials yesterday expressed optimism that US regulators would today allow a proposed \$13bn merger with McDonnell Douglas, creating the world's largest aerospace company with more than 310,000 employees.

The Federal Trade Commission has until midnight tonight to let the deal. Ms Sherry Nebel, Boeing spokeswoman, said both companies were confident about the conclusion "based on our ability to provide the documents they needed and answer their questions in a way that would answer their concerns".

Ms Nebel was also optimistic that regulators in Brussels, who have been vocal in their doubts over the deal, would ultimately approve the merger, despite what she described as "a very different" regulatory process.

Boeing last night submitted to the European Commission a formal list of remedies to its proposed merger with McDonnell Douglas which it hopes will meet Brussels' concerns.

A spokesman for the company - which had until midnight to hand over its documents - confirmed that Boeing had drawn up "constructive proposals" to address all three broad areas of the Commission's concerns.

The Commission has three main concerns about the deal. The first is the 20-year exclusive supply contracts that Boeing has negotiated with American Airlines, Delta Air Lines and Continental Airlines of the US.

Secondly, Brussels is worried about the size of the merged company, which would control two-thirds of the world market for passenger aircraft and 95 per cent of freight transport sales.

The third concern is the possible spillover to Boeing's commercial activities from the merged company's access to military technology and funding.

The proposed remedies and the Commission's reaction to them will be presented to an advisory committee of national competition experts on Friday. A final Commission verdict is due at the end of the month. The EU is expected to issue its ruling before Boeing and McDonnell Douglas shareholders hold simultaneous meetings on July 25 to vote on the deal.

US company has drawn up proposals to allay Brussels concerns

The US press has reported that Boeing is prepared to drop exclusivity arrangements with Delta, American and Continental airlines in order to win regulatory backing for the merger. It is believed this would help satisfy Boeing's rival, Airbus Industrie, the European consortium.

Speculation has centred on another possible "remedy" - divestment of some McDonnell Douglas assets, including the Californian assembly plant where the company builds DC-10s.

Boeing is so far ahead of all rivals that it has been hiring replacements for workers who were shed just a few years ago. Last year it won orders for 717 aircraft, compared with 350 for Airbus, and just 38 for McDonnell Douglas.

So far this year, Boeing has announced orders for over 130 aircraft worth more than \$9bn. It needs McDonnell Douglas's workforce to help meet demand.

Europe hopeful on India imports deal

By Khosro Merchant in New Delhi

India yesterday unveiled an improved proposal to lift controls on consumer goods imports, which still falls short of demands made by its main western trading partners.

A European trade diplomat was "cautiously optimistic" India's "new flexibility" would yield the basis of a deal before talks end in Geneva tonight. The US, Japan and the European Union have threatened to go to the World Trade Organisation disputes panel if a stalemate occurs.

The revised Indian plan presented to WTO members yesterday envisages lifting controls on 2,700 consumer goods over some five to seven years, still a long way off the two to three years demanded by industrialised countries.

A deal may be struck if the Indian side agrees to remove controls on key consumer goods, farm products, cars and alcoholic drinks in the early years of the phase-out period. This would satisfy a central demand of the industrialised countries, which have sought quick access to the Indian consumer goods markets.

"Five years could only be discussed if the sectors that reflected our priorities were front-loaded," the diplomat said. In exchange, the trading partners could "show understanding to one of two sensitive areas such as agriculture".

In India, the authorities have privately conceded room for manoeuvre is limited. They want to play down the competitive fall-out on the agricultural sector, which could be exposed to cheap imports from European Community farmers.

India argues its economy cannot withstand sharp inflows of competi-

tively priced foreign goods. It justified protection under Article 18 of the General Agreement on Trade and Tariffs, allowing countries experiencing balance of payments volatility to protect domestic sectors with high tariffs.

In January, the International Monetary Fund said India's balance of payments position could withstand an influx of imports. With foreign exchange reserves of \$23bn, India could no longer use balance of payments weakness as an excuse for protecting its consumer markets. Editorial Comment, Page 15

INTERNATIONAL ECONOMIC INDICATORS: MONEY AND FINANCE

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

■ UNITED STATES						■ JAPAN						■ GERMANY					
Narrow Money Rate (%)	Broad Money Rate (%)	Short Interest Rate	Long Interest Rate	Equity Market Yield		Narrow Money Rate (%)	Broad Money Rate (%)	Short Interest Rate	Long Interest Rate	Equity Market Yield		Narrow Money Rate (%)	Broad Money Rate (%)	Short Interest Rate	Long Interest Rate	Equity Market Yield	
1987	11.6	6.5	6.82	8.39	3.12	10.5	11.5	4.15	4.64	0.55	9.0	7.3	4.03	6.14	2.21	2.21	
1988	4.2	5.4	7.65	8.84	3.91	8.4	10.4	4.43	4.77	0.54	9.8	6.4	4.34	6.46	2.61	2.61	
1989	1.0	4.2	8.58	8.50	3.43	4.1	10.6	5.31	5.16	0.48	6.9	5.7	7.12	6.90	2.22	2.22	
1990	2.6	4.5	6.06	6.25	3.80	2.6	6.5	7.62	6.05	0.45	4.5	4.5	8.48	8.98	2.11	2.11	
1991	6.0	3.7	5.97	7.86	3.21	5.2	2.0	7.21	6.40	0.75	5.1	5.6	8.25	8.42	2.38	2.38	
1992	12.4	1.9	3.75	7.00	2.96	4.5	-0.4	4.28	5.24	1.00	7.1	8.1	9.52	7.80	2.44	2.44	
1993	11.8	1.1	3.22	5.86	2.78	2.0	1.4	2.53	4.18	0.87	9.4	7.8	7.28	6.47	2.11	2.11	
1994	8.2	1.4	4.47	7.08	2.89	6.4	2.1	4.02	5.77	0.70	3.5	10.6	8.35	6.96	1.77	1.77	
1995	-0.2	2.1	5.93	6.57	2.61	8.2	3.2	1.12	3.39	0.98	3.7	0.8	4.58	6.82	2.00	2.00	
1996	-3.2	4.9	5.41	6.43	2.15	13.7	3.1	0.48	3.03	0.75	10.5	7.5	3.31	6.21	1.81	1.81	
2nd qtr.1996	-2.4	5.4	5.42	6.70	2.18	15.7	3.8	0.49	3.24	0.72	10.5	7.8	3.38	6.47	1.87	1.87	
3rd qtr.1996	-3.8	4.4	5.48	6.77	2.20	13.4	3.5	0.51	3.11	0.75	10.8	8.2	3.27	6.34	1.81	1.81	
4th qtr.1996	-4.8	4.5	5.45	6.87	2.02	10.6	3.1	0.44	2.82	0.77	11.1	8.1	3.18	6.58	1.88	1.88	
1st qtr.1997	-3.9	4.8	5.47	6.56	1.87	8.7	2.8	0.44	2.43	0.68	10.3	7.7	3.19	5.72	1.92	1.92	
June 1996	-2.4	5.0	5.48	6.80	2.17	16.3	3.8	0.46	3.19	0.71	10.4	7.5	3.38	6.57	1.84	1.84	
July	-3.2	4.7	5.53	6.85	2.25	14.3	3.7	0.55	3.27	0.74	11.3	8.2	3.38	6.45	1.85	1.85	
August	-3.9	4.4	5.42	6.82	2.18	13.8	3.7	0.53	3.14	0.78	10.9	8.5	3.29	6.30	1.81	1.81	
September	-4.2	4.5	5.42	6.82	2.16	12.2	3.5	0.52	3.12	0.78	10.3	7.9	3.12	6.22	1.78	1.78	
October	-4.9	4.4	5.43	6.54	2.08	11.0	3.7	0.43	2.75	0.78	11.9	8.2	3.12	6.00	1.73	1.73	
November	-4.7	4.7	5.41	6.19	2.00	10.8	3.3	0.42	2.62	0.77	10.0	8.2	3.19	5.85	1.69	1.69	
December	-4.5	4.9	5.45	6.25	1.98	10.0	3.1	0.42	2.48	0.80	11.3	7.8	3.23	5.79	1.61	1.61	
January 1997	-3.8	4.9	5.47	6.58	1.90	10.0	3.1	0.44	2.48	0.80	11.1	8.2	3.14	5.79	1.65	1.65	
February	-3.5	4.9	5.40	6.42	1.94	9.8	3.0	0.44	2.44	0.88	10.7	7.4	3.19	5.58	1.80	1.80	
March	-4.5	4.5	5.35	6.70	1.87	9.3	2.8	0.44	2.36	0.89	9.8	7.0	3.28	5.78	1.49	1.49	
April	-3.2	4.8	5.71	6.58	1.95	8.3	3.2	0.44	2.24	0.88	9.2	6.5	3.23	5.90	1.80	1.80	
May	-4.9	4.7	5.69	6.70	1.81	8.0	3.0	0.47	2.65	0.81	9.3	6.6	3.17	5.80	1.82	1.82	
June 1996	-2.4	5.0	5.48	6.80	2.17	16.3	3.8	0.46	3.19	0.71	10.4	7.5	3.38	6.57	1.84	1.84	
July	-3.2	4.7	5.53	6.85	2.25	14.3	3.7	0.55	3.27	0.74	11.3	8.2	3.38	6.45	1.85	1.85	
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*Source: Benchmark Fund Analysis *Source: South China Morning Post, 4 August 1996

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NEWS: ASIA-PACIFIC

Hong Kong handover: FT writers test the mood on both sides of the border and look to the future

Motherland Former colony heads into the unknown

has feast of patriotism

By Tony Walker in Beijing and James Harding in Shanghai

China last night celebrated Hong Kong's return to the mainland with a mass outpouring of patriotic fervour orchestrated by a propaganda machine bent on extracting maximum advantage from the occasion.

Across the country, from tiny rural hamlets to large cities, the huge population marked Hong Kong's return jubilantly with songs and dances. China's largest-ever television audience tuned in to the handover ceremony.

Some 100,000 people crammed Beijing's central Tiananmen Square for a gala performance by pop stars, massed choirs and dancers culminating in a fireworks display at midnight celebrating the transfer of sovereignty itself.

Eight years after the army crushed pro-democracy protests in and around the square, Tiananmen had once again become the focus of international attention. But China clearly hoped that last night's scenes of celebration and joy, beamed around the world from its most controversial landmark, would help erase some of the memories of 1989, when dozens of demonstrators were killed.

In Shanghai, China's largest metropolis and nascent financial centre, 10,000 packed the Bund, the city's colonial-era waterfront, to embrace Hong Kong's return in song.

Shanghai's Nanjing road, China's premier retailing street, was jammed with shoppers taking advantage of "Welcome the return of Hong Kong" sales.

Banners strung across the street proclaimed: "Warmly welcome Hong Kong's return to the Motherland". "Wash away a century of national shame". "One Country, Two Systems" is the ingenious formula to reunify the Motherland! China's cities have been turned into a mass of colour with banners, lanterns and other adornments. According to the official Xinhua news agency, 100,000 red banners were deployed throughout Beijing alone.

China's celebratory mood is being fuelled by saturation TV coverage. State television began a marathon 72-hour

broadcast soon after dawn yesterday devoted to the handover.

Special broadcasts on radio and TV feature pop stars and choirs from factories, schools and the People's Liberation Army, performing such songs as "Singing in praise of our Motherland", "The Return" and "No Communist Party of China, No New China".

Today is the 76th anniversary of the founding of the Communist party and People's Daily, the party newspaper, in a front-page commentary amplified the connection between its birthday and the handover.

"With irrefutable facts, history has declared to the world that without the Communist party of China... the smooth return of Hong Kong could not have been possible," said the paper.

Tiananmen Square has witnessed epic events in the past half-century, but none compares with the handover celebrations - part concert, part fiesta, part propaganda exercise.

Performances carried by powerful loudspeakers echoed between monuments flanking the square - the Great Hall of the People to the west; Mao's mausoleum to the south; the Museum of Revolutionary History to the east; and the Gate of Heavenly Peace and Forbidden City to the north.

The seven hours of partying on Beijing's central course carried the theme "Beijing Blesses You, Hong Kong". Celebrations were due to an end with the ceremonial raising of China's national flag at dawn. The official China Daily summed up official sentiment in an editorial yesterday: "It will be a watershed day for history books... The return of Hong Kong realises a long-cherished dream of all people of Chinese origin. We share with the world the happiness of the grand family reunion."

The Beijing party will continue today with performances at the Workers' Stadium and a fireworks display.

President Jiang Zemin and other Chinese leaders return from the handover ceremony for the Beijing events, which include triumphal gatherings in the Great Hall of the People.



HONG KONG

To a severe Chinese bureaucrat, Hong Kong must seem a worrying place. Beijing sees its newly re-acquired territory as a hotbed of "kung fu movies, karaoke bars and corrupt business," says Mr Michael Yahuda of the London School of Economics.

A degree of suspicion is inevitable for any government taking on a sophisticated population with a standard of living 60 times higher than its own. China is worried that its new subjects may turn out unruly and pollute its own social development.

Its natural temptation might thus be to stifle Hong Kong's individual character. It matters much to Beijing that Hong Kong is now seen as an integral part of China even if its political and economic system is different. As to that system, one model admired by Mr Tung Chee-hwa, the territory's new chief executive, is the compliant, orderly and prosperous Singapore.

But Hong Kong's social values are complex and unique in Asia. Whether China could bend them easily to its own is another matter. Ironically, the handover has reinforced Hong Kong's own sense of pride in its own traditions as much as it has stirred

Chinese patriotism among its citizens.

Singapore's communitarian democracy with its limits on individual rights and political debate would fit badly into the Hong Kong template. Moreover, Singapore justifies its tough regime by the need to build a sense of nationhood, and Hong Kong is not a country.

Equally bad models are the corrupt democracies of South Korea and Taiwan. Hong Kong people have less experience of democracy than these other regimes, but they have longer experience of the application of democratic values to government, particularly where the law is concerned. They expect high standards.

Hong Kong has one of Asia's highest standards of living and a large middle class. Its population has always been transient, but since 1981 more than half its people were born in Hong Kong itself. Young people identify strongly with the territory even though they also feel Chinese.

Since Britain felt secure in its role as colonial master, it permitted more freedom of speech than some of Asia's authoritarian regimes. Successive governors maintained a rule of law and, in the last two decades at least, did much to stamp out corruption. They fostered a competent civil service with a tradition of vigorous and open policy debate. Unlike in

China, decisions in Hong Kong are simply not handed down from on high. Still, Hong Kong has difficulty drawing up all these formative forces into a cohesive sense of its own identity.

According to Ms Elizabeth Sinn, history professor at Hong Kong University, there is a large differ-

ence between older people who were born in China and the baby boomers, born in Hong Kong, who grew up during the 30 years after the 1949 Chinese communist revolution when there was almost no contact with the mainland.

With the opening up of China since Deng Xiaoping's reforms, contacts have resumed. People feel both proud to be from Hong Kong and proud of their Chinese heritage, even if they do not always support the Communist party. "Reunification really began in the

late 1970s when people went back to China to set up factories, married women there, and a lot of old people went back to die in their villages," says Ms Sinn.

Research by Mr Michael de Golyer of the Baptist University points up other differences within Hong Kong. Perhaps because they are better educated - free secondary school education only started in Hong Kong in 1978 - young people are more outspoken than their elders. The conservative bias of Mr Tung's circle of advisers does not take this into account, he says. Failure to consult could be a source of tension.

Hong Kong's remarkable passion for newspapers belies the received wisdom that the territory is indifferent to politics. Here again, differences in background may matter. Ms Elsie Tu, the British missionary who has waged heroic battles in defence of Hong Kong's people since the 1950s, says local people mostly want improved social conditions with better housing, pensions and job security. They are not interested in political freedom.

Yet the middle-class readers who devour Hong Kong's 50 separate newspapers display a keen interest in the world around them. By and large, they have shown realism in accepting China's decision to abolish the legislature elected under former governor Chris Patten's

democracy reforms. But the public outcry that followed the announcement of curbs on civil liberties shows a limit to that tolerance.

An abhorrence of corruption unites almost everyone. "If you don't deal with corruption, you will have the same problems as we had in the 1960s when we had riots," says Ms Tu.

But many young people are cynical about the prospects for the longer run. Mr Patrick Wong, president of the Hong Kong University Students' Union, doubts whether China will ever allow a fully elected local legislature or a popular vote for the position of chief executive. "I guess freedom of expression will gradually decrease over the years."

For the time being, though, Mr Wong and others of his generation will continue to want their say. Proudly displayed on the terrace outside the students' union is the "Pillar of Shame" sculpture by the Danish artist Jens Galsboell which commemorates those who died in the Tiananmen Square massacre.

The sculpture is in a public place, though its position inside the campus obscures it from public view. It is an uneasy compromise, but one of a sort Hong Kong will have to learn to live with for a long time to come.

Peter Montagnon



This first group of 500 soldiers of the People's Liberation Army arrive at Hong Kong's border checkpoint more than three hours before yesterday's handover. Four thousand more PLA troops are scheduled to enter Hong Kong today.

Partying and protests as the PLA arrives

By John Ridding in Hong Kong

As empire bowed out of Hong Kong last night, it left in its wake a night of ritual, revelry and wariness about the mornings after.

Even before the Royal Yacht Britannia headed south from Victoria Harbour, under sombre skies, a vanguard from the People's Liberation Army had swept across the border to lay claim to China's sovereignty. "You must love the people of Hong Kong," proclaimed General Liu Huaqing, as he sent the soldiers on their way. "Do everything according to the law. I hope you can bring justice into full play and resist all kinds of evil winds."

Brash parties across the territory betrayed few fears about their new guardians or the One Country, Two Systems formula designed to underpin Hong Kong's prosperity after the midnight handover. But many were in two minds as the clock ticked to the end of British rule.

"Come back democracy, not colonial government," said Ms Emily Lau, an independent legislator booted from office by the establishment of a Beijing-appointed chamber. She has tied a yellow ribbon around the Legislative Council building to publicise her plea.

A crowd of supporters awaited the arrival of Mr Martin Lee, leader of the Democratic party, who had promised to scale a ladder to deliver a speech from the building's balcony.

"We will continue to speak out," said one demonstrator, seated on the rain-drenched ground watching a film of the 1989 suppression of pro-democracy protests in Beijing. "We want to be part of China, but we don't want to be part of that," he added, gesturing towards the screen near the Legislative Council.

Surrounded by gathering crowds, some protesting, others celebrating the transfer of sovereignty, the colonial legislature stuck out

among the territory's tower blocks. Alone among the downtown buildings, it was bereft of lights and symbols proclaiming the handover.

Red baunhmias, symbol of the new administration, blazed from almost every harbour-front building. Alongside were pink dolphins, native to the Pearl River estuary and mascot of the handover celebrations.

As one emotional expatriate remarked, the pink dolphin is an endangered species. Hong Kong, too, he said, would never be the same. No post-colonial reaction, no dramatic decline was to be expected, he believed.

But neither could Hong Kong remain unchanged with the influence from the mainland. "It will be inevitable that this place becomes more like China," he declared. "It has been doing so for many years."

For many others, the big concern was where to be seen or which party to attend. "I have to get from the Peking opera to a ball at the Peak," said the wife of one wealthy Chinese businessman. "The big parties will start tomorrow," she added, referring to a month of patriotic performances and celebrations.

In the coming weeks, Hong Kong will play host to orchestras, dance troupes and concerts. Ten thousand pigeons will be released today, to head home to China in a symbol of reunification. A flotilla of barges will cruise Victoria Harbour firing lasers and fireworks.

That harbour has been transformed since the first British trading ships anchored there more than 150 years ago. It has been narrowed to a channel by the reclamation of land for commerce and housing and the convention centre where the union flag was lowered at midnight.

The question on everybody's mind, as the five-star red flag was hoisted, was how far the changes heralded would extend beyond the symbols of sovereignty.

Clues to how life will be after the handover

How Hong Kong changes after the handover will be as hard to monitor as it will be important for the territory's residents and international business.

Ten clues to the post-colonial climate are:

1. **Comings and goings.** Diplomats estimate that between 500,000 and 600,000 of the territory's 6m people have foreign passports. Many more have a right of abode overseas. Many of these may vote with their feet should the transition prove difficult. Trends to watch are emigration figures, which fell to 40,300 last year after peaking at 66,200 in 1992. Also worth scrutiny is the number of foreigners in Hong Kong - which has climbed from 251,200 at the end of 1991 to 438,000 at the beginning of this year.

2. **The message from the markets.** Yields on 10-year Hong Kong exchange fund notes are about 1.2 per cent, some 55 basis points above 10-year US Treasury bills. This demonstrates confidence in the currency link with the US dollar and with underlying economic prospects. So, too, does the proportion of banking deposits in Hong Kong dollars, which has risen from 52 per cent at the beginning of 1995 to 60 per cent today. Should the yield gap rise or the share of Hong Kong dollar deposits fall, jitters would be apparent.

3. **International business.** Hong Kong's prospects depend to a large extent on its attraction as a regional business centre. The number of foreign companies registered in Hong Kong has been growing steadily, from 4,310 at the end of 1995 to 4,500 at the turn of this year. That trend could reverse if the business playing field is tilted by the transition.

4. **Where is Martin Lee?** The leader of Hong Kong's Democratic party, Mr Lee will be booted from the territory's elected legislature when it is replaced by a China-backed body on the transfer of sovereignty. Mr Lee has made it clear he wants to remain active in politics and to return to the legislature due to be formed by elections in the first half of 1998. His presence in the new body would be a positive signal about electoral rules and conditions and about the new administration's tolerance. His absence from politics, or even from Hong Kong, would send the opposite message.

5. **Churches and religion.** China has promised that freedom of worship will continue after the handover, but there are fears within the religious community of growing pressures. At present there are 78 Christian churches, 600 Chinese temples, four main places of Muslim worship, one Hindu tem-

ple, one Sikh temple and one synagogue.

6. **Marches and movements.** New laws on demonstrations have drawn criticism from pro-democracy forces and foreign diplomats. While the government-in-waiting insists civil liberties will be maintained, attendance at marches will signal public perceptions about social freedoms. More than 50,000 were present at a vigil this month to commemorate the 1989 Tiananmen Square massacre. Over the previous few years, attendance was between 30,000 and 40,000.

7. **Corruption.** The biggest fear among Hong Kong people is that graft will rise after the handover. Not only would this make the territory a worse place to live and do business, it would also undermine the credibility of its political institutions. After a jump in 1992, corruption reports have stabilised at about 4,000 a year. A surge in reports could signal trouble. So, too, could a fall in the proportion of complainants willing to identify themselves - currently 70 per cent.

8. **Domicile decisions.** Nearly two-thirds of Hong Kong's listed companies are domiciled overseas - 379 out of 610. Tax reasons are less important than considerations of corporate security and the rule of law, given the territory's tiny fiscal burden. So, should the ratio rise, that would be a warning.

9. **Language.** An international business city, Hong Kong's prospects will be partly determined by standards of English. Some 99 per cent of the population is fluent in English, but employers fear that standards may fall. After the handover, schools will have the option to teach in Cantonese rather than English, and there are falling numbers taking the English language certificate of education exam. Of the 75,056 that sat the test last year, 52.5 per cent scored what is generally considered a pass rate.

10. **Rolls-Royces.** Hong Kong has long been the hottest market for the British luxury car. As a feel-good purchase for the territory's high rollers and a measure of any anti-British backlash, sales will provide useful pointers. After a slump in 1996, when just 43 took to the streets, turnover has rebounded to 51 so far this year. Mr Spencer Lam, sales manager for MD Motors, the Rolls-Royce distributor, says the figures show there is little to fear from any anti-British sentiment. "China wants Hong Kong to be its showroom," he says.

John Ridding, Louise Lucas

Japanese to close development bank

The Japanese government said yesterday it would close Japan Development Bank (JDB), the quasi-government institution that makes long-term loans at low rates to the private sector, mainly for domestic infrastructure projects.

The decision, announced by the finance minister, Mr Hiroshi Mitsuoka, is seen as a blow for the powerful Finance Ministry, which oversees the bank and has repeatedly opposed efforts to close it. Mr Mitsuoka said he would "take full responsibility for convincing ministry officials" to support the abolition plan.

The plan is part of an ambitious reform programme, which aims to streamline government-affiliated institutions or abolish them altogether. JDB, established in 1951, is capitalised entirely through government funds at ¥233bn (\$2.8bn) and has 19 offices, eight of them overseas. At the March 31 end of Japan's fiscal year, JDB's outstanding loans amounted to ¥15,523bn.

Mr Mitsuoka said the time frame for the bank's closure would be decided by the prime minister, Mr Ryutaro Hashimoto. There are no plans now to shift the bank's functions to other institutions, he added.

Sixteen non-bank lenders were suspended from operat-

ing on Friday and given a fortnight to come up with plans to merge with stronger institutions.

The move has been widely welcomed as the first concrete signal that the government is prepared to see blood shed in cleaning up an industry that has been devastated by over-enthusiastic lending, especially to property developers, in the first half of this decade. Few, if any, of the 16 - which include some of the sector's biggest names - are expected to survive as separate entities.

Observers have taken with a pinch of salt the televised promise on Sunday night by Gen Chavalit Yongchaiyudh, the prime minister, that no more firms face being forced out of business.

The other two dozen houses that do not have the protection of bank parents are said to be in the process of raising capital - an excruciatingly difficult exercise in the circumstances.

This was underlined yesterday when it was confirmed that Finance One, a member of the unfortunate 16 and once the country's highest merchant bank, had failed dismally with a Bt8.2bn (\$240m) rights issue - less than 1 per cent being taken up.

Central bank officials made it clear in recent days that acquisitive companies need only take over the good assets and liabilities of a troubled company; the original management can be left with the unenviable task of managing the unwanted

Thai finance houses hit again

By William Barnes in Bangkok

Thai regulators turned the screw on shaky finance houses again yesterday by imposing a 14 per cent ceiling on the interest rates they can offer the holders of promissory notes.

This will help to slow the economy by bringing interest rates down generally and should ease the cost pressures on finance houses themselves. But the move can only encourage the flight of depositors to quality lenders.

The authorities are now clearly committed to squeezing many of the weakest of the country's 91 finance houses out of existence.

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Central bank officials made it clear in recent days that acquisitive companies need only take over the good assets and liabilities of a troubled company; the original management can be left with the unenviable task of managing the unwanted

assets out of existence before switching out the lights.

Yesterday's announcement that finance houses and banks will be restricted to paying promissory note holders and depositors 14 per cent and 12 per cent interest, respectively, answers bank criticism that non-bank rates of up to 20 per cent have forced them to keep their own rates firm.

Government guarantees to stand behind all deposits have allowed customers to take advantage of the higher rates offered by some of the weakest firms, Mr Neil Saker, SocGen Crosby's regional economist in Singapore, pointed out.

"Money will now flow back to the good banks which could be awash with cash."

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صندوق من الاموال

US economy on moderate growth path

By Gerard Baker in Washington

US consumers' spending increased 0.3 per cent in May from a month earlier, further evidence the economy remains on a moderate growth path heading into the summer.

The increase in spending marked an acceleration from the 0.1 per cent rise recorded in April, and was the fastest rate of growth since January, the Commerce Department reported yesterday. Personal incomes also grew by a seasonally adjusted 0.3

per cent in May.

Consumer demand has slowed significantly from its frenetic pace of the first two months of the year. Consumption rose at an annual rate of over 5 per cent in January and February, a surge that was the main factor behind a 5.3 per cent increase in gross domestic product in the first quarter.

In the three months to May, spending rose at an annual rate of just under 4 per cent, a slower pace, but one that still suggests demand remains strong. Most economists think the economy

grew at an annual rate of about 3.25 per cent in the second quarter of the year, in line with the rate of growth normally considered consistent with stable inflation in the long term.

Another indicator of the economy's continuing strength was a sharp increase in new home sales in May, reported by the Commerce Department yesterday. New sales rose 7 per cent from a month earlier, much faster than most economists had expected. The increase takes the rate of home sales in May back to the strong

performance recorded in the first three months of the year, following a slump in April.

Neither figure is expected to have much effect on the deliberations at this week's meeting of the Federal Reserve's open market committee which will consider whether or not to raise US interest rates.

The Fed left short-term rates unchanged at its last meeting in May and is expected to remain on hold again at the meeting today and tomorrow. The central bank lifted rates in March in response to

the rapid pace of growth in the first quarter, but, as the economy has slowed since then, Fed policymakers appear to believe inflationary pressures have eased sufficiently to permit them to maintain a steady stance.

But the longer-term outlook for US monetary policy remains uncertain. Though robust demand growth in the past year has not been accompanied by higher inflation, the Fed will remain on the lookout for any signs that costs, especially wages, might accelerate in the coming months.

AMERICAS NEWS DIGEST

Deadline for US welfare

State governments in the US face a deadline of today to put into place programmes to implement welfare reform, the biggest American social policy experiment in decades.

The law ending six decades of federal-guaranteed assistance for the poor is nearly a year old, but today is the deadline set by it to force state implementation.

State and local governments are already operating a wide array of experimental plans to help put welfare recipients to work. The law issues broad requirements: half the welfare caseload must be working or in "work related activities" such as community service by 2002; 90 per cent of two-parent families must be working within two years. No one will receive welfare payments for more than five years in total.

But beyond that, states can design their own programmes. They receive a lump sum of federal money for welfare payments. They determine how it is spent and who receives it.

Judging the effect of programmes so far is difficult. Welfare rolls have fallen by 19 per cent over the past four years, but much of this could be explained by strong economic growth sucking the poor into the labour market.

Patti Waldmeir, Washington

Caricom seeks market details

Leaders of the 14-member Caribbean Community (Caricom) will discuss the final arrangements for creating a common market by 1999, when they meet on Jamaica's north coast today. The community has been struggling to create a common market for the past 10 years.

It has managed to create a customs union, and hoped to establish a regional capital market in 18 months.

Delegates say the annual summit is overshadowed by increasing concern that the economies of some members will be damaged by a WTO ruling that aspects of the European Union's banana import regime are unfair. The EU favours imports from former European colonies in Africa, the Caribbean and the Pacific.

The summit will also consider applications from Haiti and the British Virgin Islands for membership of the community, and will discuss a request by Cuba for a free trade treaty, similar to that which Caricom has with Colombia and Venezuela. The community is negotiating trade treaties with the Central American common market and the Dominican Republic.

Caronte James, Montego Bay

Montserrat eyes evacuation

The government of Montserrat is considering the evacuation of about 1,500 people who are threatened by an active volcano but who cannot be accommodated in emergency housing in the safe northern section of the island, the governor's office said.

"A full-scale evacuation is considered extremely unlikely at this time," he said. The truculent Soufriere Hills volcano, which became active two years ago after being dormant for several decades, killed eight people in an eruption on Wednesday. Ten others are missing and feared dead.

Helicopters from HMS Liverpool, a British warship moored off the island, have been flying search and rescue missions.

Almost half of the island's 11,000 people have left in the past 18 months, and Plymouth, the capital, has been evacuated.

Caronte James

A derelict railway is to be revived in drive to restore crumbling infrastructure

Peace dividend for battered Guatemala

Some 800km of derelict track and a burnt-out wooden terminal building rotting in one of the capital's seedier districts are monuments to the sorrowful state of Guatemala's transport infrastructure.

But if the Pittsburgh-based Railroad Development Corporation (RDC) achieves its objective of getting trains moving again next year, the abandoned national railway could become a symbol of the government's pro-private sector modernisation.

The treaty that delivered peace last December after 36 years of civil war created the conditions necessary for a drive to renew the country's infrastructure.

Mr Henry Posner, RDC's president, visited Guatemala last week to finalise a 30-year concession to the track awarded to the company early last month.

"To my knowledge the rehabilitation of a railroad system that has been completely shut down has never been tried before," says Mr Posner.

RDC operates the 600-mile-long Iowa interstate railway and a 5,000-mile route in Argentina. The company has been keeping an eye on the Guatemalan rail network for several years, even before trains ground to a halt two years ago.

The first phase of the RDC Guatemala project foresees a \$10m investment in redeeming the track that

links the capital to the country's big Atlantic and Pacific ports. But Mr Posner says the company is prepared to invest "many times that amount" awakening the dormant sleepers that stretch north to the Mexican border and south to El Salvador.

"We are looking towards the development of the [import and export] market in the long term... providing better tariffs, and more security for cargo transportation that is currently moved 100 per cent by truck," he says.

Meanwhile, trucking should also get a boost from a government drive to upgrade the country's 13,238km road network, only 26 per cent of which is paved. Although the administration of President Alvaro Arzu, a businessman turned politician, follows a policy of contracting out road projects to private companies, it is not relying on the private sector to take the initiative.

"Guatemala is still very backward and you have to give them [business] a helping hand," says Mr Mariano Rayo, special adviser to the presidency.

Being at peace helps. When leftwing rebels and the government agreed their peace last December the former guerrillas won the chance to participate in legal politics. The government gained access to unprecedented levels of international funding. Multilateral



Thousands of families have occupied Guatemala's defunct railway

Scott Sady

and bilateral donors gathered in Brussels to review the Guatemalan case and promised \$1.9bn in peace-related finance over the next four years.

"About 20 per cent of the peace programme will be dedicated to roads, and double that proportion to infrastructure as a whole," says the presidential commissioner for international co-operation, Mr Richard Alkenhead.

"Improving basic infra-

structure is one of the key vertebrae in the backbone of the government's economic policy," says an economic analyst, Mr Pablo Rodas Martini.

The strategy could also help the ruling National Advancement party (PAN) extend its support base beyond its traditional bastion in the capital in preparation for elections in 1999.

"Privatisation is complementary to this [infrastructure] policy," says Mr Rodas.

all-embracing privatisation policy. Plans to put the state-owned telecoms company, Guatel, on the market by July have been postponed as a result of gathering political opposition. The government will have to impose unpopular rate increases before it can even think of selling off the main electricity companies.

"Guatemala is giving out mixed messages to foreign investors," says Mr Rodas, pointing in particular to recent legal wranglings holding up the concession of a cellular telephone frequency.

Even RDC is running up against problems rooted in the poverty that affects more than three quarters of the population.

Mr Posner's agenda in Guatemala included the issue of what to do about the thousands of families living in shacks along the railway line.

The government is committed to handing RDC a squatter-free track but the families do not want to leave.

Nonetheless, Mr Posner is confident the government will find a solution. The post-war "improvement in the [investment] climate based on the perception of Guatemala that we have been receiving from the capital markets in the US" has given him added confidence in the future.

Johanna Tuckman



NEWS: INTERNATIONAL

Saudis pull out of economic summit

By David Gardner, Middle East Editor

Plans for a fourth Middle East economic summit, scheduled for Qatar in November between the Arab states and Israel, suffered a potentially fatal setback yesterday when Saudi Arabia said it would not attend and advised its Qatari neighbours "to drop this conference".

This unusually forthright Saudi statement, made by Crown Prince Abdullah to the Beirut daily *Al-Safir*, follows months of lobbying against the summit by Syria. Syria is seeking to reinstate an Arab boycott against Israel because of the intransigence towards Arab-Israeli peace shown by the government of Mr Benjamin Netanyahu, Israel's prime minister.

The US-backed economic summit started in Casablanca in 1994, and were intended to underpin the peace process by building cross-border links between governments and businessmen.

Last year's gathering in Cairo went ahead, even though Mr Netanyahu said his hardline coalition would not continue returning conquered Arab land in exchange for peace. It centred, however, more on Arab economic integration than business links with Israel.

But in March, Israel began building the new Jewish settlement of Har Homa, which would seal off Arab east Jerusalem from the Palestinian West Bank, and pre-empt definitive peace talks designed by the 1993 Oslo agreement to settle the status of occupied Jerusalem.

The Har Homa decision led to the breaking off of all negotiations between Israel and the Palestinians, and the 22-nation Arab League in April voted unanimously to roll back the links built with Israel through the peace process.

East Jerusalem, conquered by Israel in the 1967 Six Day war and claimed by Palestinians as the capital of the independent state they hoped Oslo would deliver, houses Islam's third holiest shrine and is the single most inflammatory issue in the Arab dispute with Israel.

At a meeting last week of the Arab allies in the Gulf war coalition against Iraq - Egypt, Syria, and the six-nation Gulf Co-operation Council dominated by Saudi Arabia - Syria argued that going ahead with the summit would flout April's Arab League resolution to freeze links with Israel.

Qatar complained it was under US pressure to go ahead and that Egypt - which receives more than \$2bn a year in US aid - did not face Arab pressure to cancel last year's Cairo meeting.

Arab governments feel the Clinton administration has compromised its peace mediation role through bias towards Israel, and are incensed over last month's US Congress vote to recognise all of Jerusalem as Israel's capital.

The status of the Doha summit now appears to hinge on what stance Egypt adopts.

INTERNATIONAL NEWS DIGEST

Rand falls to 5-month low

The South African rand fell to its lowest level in five months yesterday as banks stocked up on dollars ahead of a milestone relaxation of foreign exchange controls from today.

But the country's financial markets remained generally upbeat, despite the weaker currency and a fall in the gold price. Most analysts expect the relaxation of controls to occur without triggering a big capital flight or a run on the rand.

Individual South Africans will be allowed to invest R200,000 (\$44,000) offshore from today, the first time they have been able to export capital since the imposition of current exchange control regulations in 1961. The rand closed at 4.5295 against the dollar, its lowest level since February 5.

Lowdown on bank chiefs

Half of all central bank governors have studied in North America or the UK and almost as many come from commercial banking as were promoted from within the institution, according to a new book on the world's central banks. It also finds that fewer than half of governors and their senior colleagues are married.

The average age of the 105 governors is 53 - the G10 average is 63, while the average for the former Soviet Union and eastern Europe is 42, according to Fleming's *Who's Who in Central Banking*, published today. The oldest is the Fed's Mr Alan Greenspan at 71, the youngest is the Bank of Albania's Mr Kristaq Luniku at 35.

The book surveys 103 senior officials alongside the governors and finds that only 45 per cent are married with 38 per cent having children: top of that league are the International Monetary Fund chief, Mr Michel Camdessus, and the Palestinian Monetary Authority governor, Dr Fouad Hamdi, with six each.

Fleming's Who's Who in Central Banking, from Central Banking Publications, 27 Chancery Lane, London WC2A 1PA. 25s.

Backing for credit risk gauge

Efforts to establish an industry consensus on modelling credit risk will move a step forward this week when a group of accountants, ratings agencies and international banks will endorse the CreditMetrics product devised by J.P. Morgan, the US investment bank. Standard & Poor's, Moody's and four of the big six accountancy firms will become co-sponsors of CreditMetrics, which aims to produce a mathematical measure of the riskiness of a credit portfolio.

George Graham, London

Levy future in balance

Mr David Levy, Israel's foreign minister, yesterday stopped short of announcing his resignation, but said he would decide in the coming days "on the continuation of my membership in the government".

His remarks at a news conference added to the instability of Mr Benjamin Netanyahu's government as well as speculation over whether it would survive its four-year term due to expire in late 1999. Mr Levy complained about being left in the dark over policy and relations with the Palestinians.

Judy Dempsey, Jerusalem
Rich pickings in science, Page 14

Jordan scraps all foreign exchange curbs

By Judy Dempsey, Jerusalem

Jordan's central bank has scrapped all foreign exchange controls, paving the way for attracting foreign investment and tapping large reserves held by Jordanians outside the country.

The liberalisation of foreign exchange transactions, announced late on Sunday by Mr Ziyad Faria, governor of the central bank, coincides with plans to reduce the government's stakes in stocks and utility companies.

"This is more than a step in the right direction," said Mr Khaled Masri, investment analyst at the Arab Investment Bank in Amman. "We have waited a long time for this. This could open up the Jordanian economy and give the capital markets a much-needed boost."

The measures, among others, allow Jordanians to hold unlimited amounts of foreign currency in domestic banks. Until now, the limit was JD500,000 (\$715,000). Limits on deposits held in foreign currency accounts, hitherto set at JD1m, have also been lifted.

Jordanians travelling abroad will no longer be restricted to taking out JD5,000, subject to the approval of the central bank.

Jordanians are estimated to hold \$10bn-\$20bn outside Jordan. Funds they have been unwilling to invest at home until they see greater foreign currency reforms and more transparency in the capital markets. Foreigners are restricted from holding majority stakes in companies listed on the Amman Stock Exchange.

Its total market capitalisation is \$4.7bn (\$2.9bn), but more than a third is held by the Arab Bank. The state still controls majority stakes in the blue chip companies, including potash, phosphates, cement and utilities.

The central bank is confident it can support the foreign exchange measures, since foreign currency reserves amount to \$1bn, equal to three months' exports, as Jordan continues to find new markets following the collapse of its exports to Iraq in the early 1990s.

The trade deficit is \$2bn, nearly a third of gross domestic product. Inflation is running at an annual 4 per cent but interest rates, at 16 per cent, have hit exports and credit facilities. Despite this, the economy is set to grow 6 per cent this year against 5.2 per cent in 1996.

Tajikistan peace agreement leaves unanswered questions

Over the next few weeks, thousands of fighters will lay down their arms in their sanctuaries in northern Afghanistan, cross the Afghan-Tajik frontier, and make their way to 10 assembly points inside Tajikistan, as the five-year Tajik civil war comes to a close.



At least, that is what is meant to happen. The official end of the war, which broke out after independence in 1991, came on Friday, when Mr Imomali Rakhmonov, the Tajik president, and Mr Sayid Abdullo Nuri leader of the Islamic opposition, signed a peace treaty brokered by Iran and Russia in Moscow. It was the first comprehensive peace accord in a post-Soviet conflict zone which claimed the lives of more than 40,000 people and forced many more from their homes when radical Islamic guerrillas seized power from the formerly Communist government of Mr Kakhkar Makhamov.

The Islamists were defeated in 1992 with help from Russia but continued to fight Mr Rakhmonov's government. But as Mr Nuri's fighters make their way back home, some observers are pointing to uncertainties in the accord which may spell disaster. For example, the Tajik government will hand over, as part of the accord, 80 per cent of its seats to opposition representatives, retaining 20 per cent for itself, and giving the remaining 20 per cent to independents. But which seats these are has not been spelled out yet.

"What is power in Tajikistan?" asked a former prime minister and now opposition leader, Mr Abdul Malik Abdulajonov, in an interview. "Power is weapons. Which are the ministries with the weapons? The interior ministry. The defence ministry. The security ministry. Is Rakhmonov going to give up any of those? No way."

The accord also calls for a force of 460 armed opposition fighters to enter the capital, Dushanbe, to provide security to the National Reconciliation Commission, a joint committee which is to handle the integration of the opposition into the government.

The Tajik peace process is considered by most observers to have been driven by the rapprochement between Russia and Iran over the last year as both countries confronted the growth of the Taliban movement in Afghanistan. Russia had supported the Tajik government while Iran supported the opposition.

But with the fall of Kabul last year, both Russia and Iran put pressure on their clients in December, the two sides sat down to hammer out a tentative peace agreement under the watchful eye of Afghan President Burhanuddin Rabbani, who was under pressure to deliver an agreement in exchange for Russian support against the Taliban.

The accord, however, leaves the Khojents with only a minority share of power. A senior UN official echoed the concern of many about the future geographic distribution of power in Tajikistan.

The current agreement calls for 80 per cent of the government to go basically to the Kulyab, then 30 per cent to the opposition to Garm, then 20 per cent for someone else," he said. "This is probably for the Khojents. I don't know if this will be enough."

Charles Clover

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The site offers excellent communications links and a unique combination of natural and man made features which will be combined into a broadly based heritage, leisure, education and training resource.

The Council is now keen to hear the views of potential private or public sector partners and has produced a briefing pack for interested parties. If you would like to receive the pack, which will include details of the consultation process please apply to:

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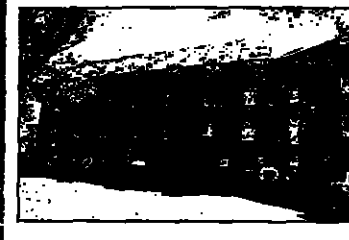
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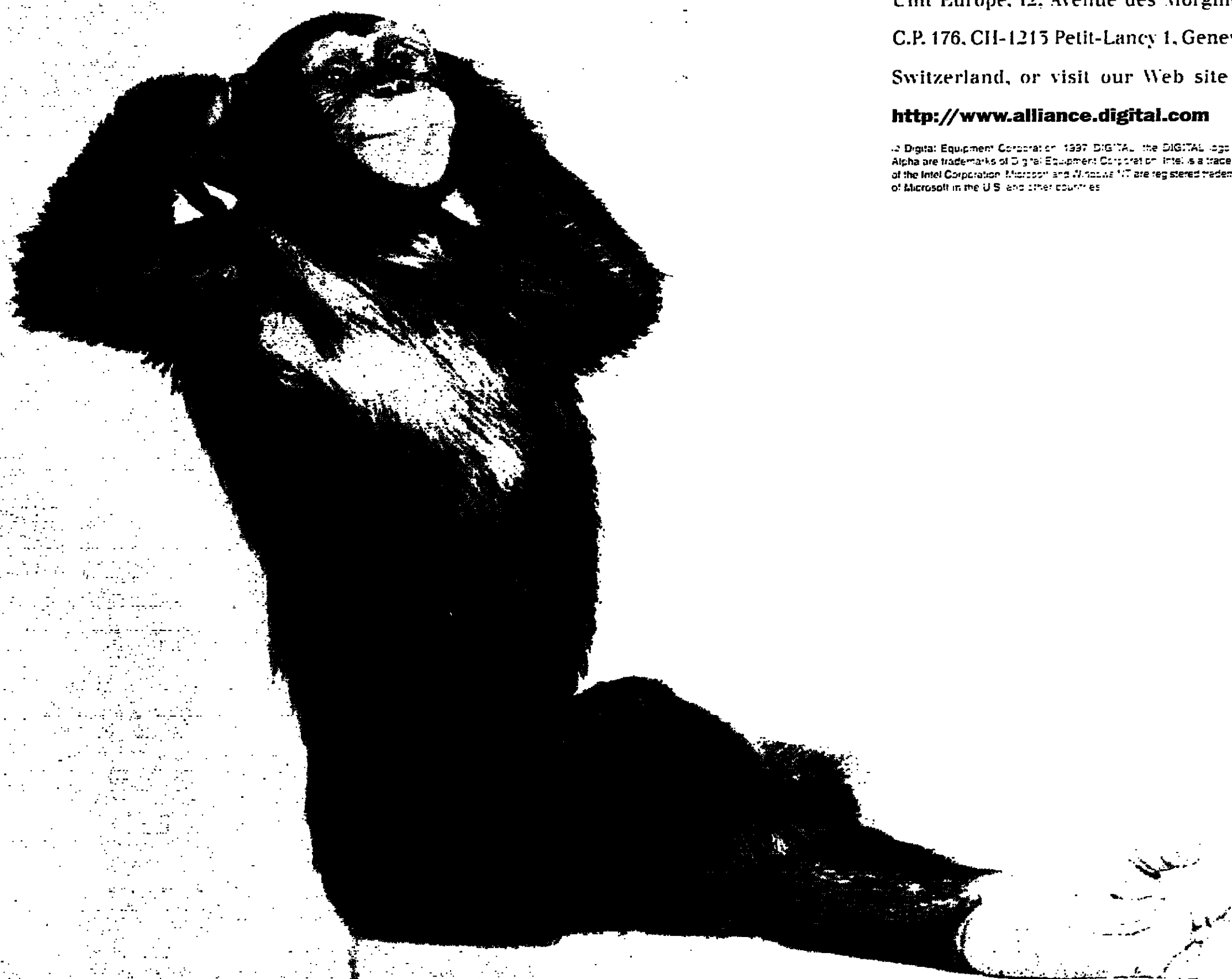
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TECHNOLOGY

Daimler-Benz and SMH are exploring untested ground in their innovative joint venture, writes Haig Simonian

Carmakers' smart move

Motor industry executives are waging a new war against building a new model in a new factory with a new workforce. Ambitious carmakers have learned to their cost that the penalty for excessive innovation can be missed deadlines, poor quality or disgruntled workers.

It is with as much disregard to the conventions of carmaking as to its traditional models that Micro Compact Car, the joint venture between Daimler-Benz and Switzerland's SMH watch-making group, has pioneered its new vehicle. Not only is the Smart minicar unlike anything else on the road, but it is being built in a radically new way at a new plant in a region without any automotive tradition.

The Smart will explore untested ground on how cars should be built. While consumers will focus on the looks and pricing of the diminutive 2.5m-long two-seater, to go on sale in continental Europe around next April, rival carmakers will be much more concerned about how it is put together. MCC claims it will be able to build the Smart in about seven-and-a-half hours. That would be far quicker than the 10 hours it takes even the best carmaker today.

In looks alone, MCC's factory at Hambach in eastern France -

dubbed "Smart Ville" - poses a challenge. Rather than comprising numerous big halls, Smart Ville is centred on a single large building, shaped like a mathematical addition or plus sign, with smaller offshoots radiating from it. The "plus" is Hambach's heart. Rather than building all the Smart itself, large sections have been sub-contracted to a handful of suppliers, called "system partners" in smartpeak. They occupy the buildings around the "plus". Magna International, the Canadian body and interiors group, welds the structural shell. Eisenmann, a German coatings specialist, paints it and then passes it by conveyor to the first arm of the "plus", where VDO, a German instrument specialist, installs the cockpit.

Only here - three hours into the assembly process - does MCC lay hands on the Smart. As the vehicle travels along the overhead conveyors occupying the "plus", further modules arrive from the other system partners on site - at precisely the point where they need to be installed.

The mechanical sub-assembly, including the motor and axles, is put together by Germany's Krupp-Hoesch. Front modules, comprising lighting and electrics, come from Bosch, the German electronics group. Plastic body panels are made by Dynamit

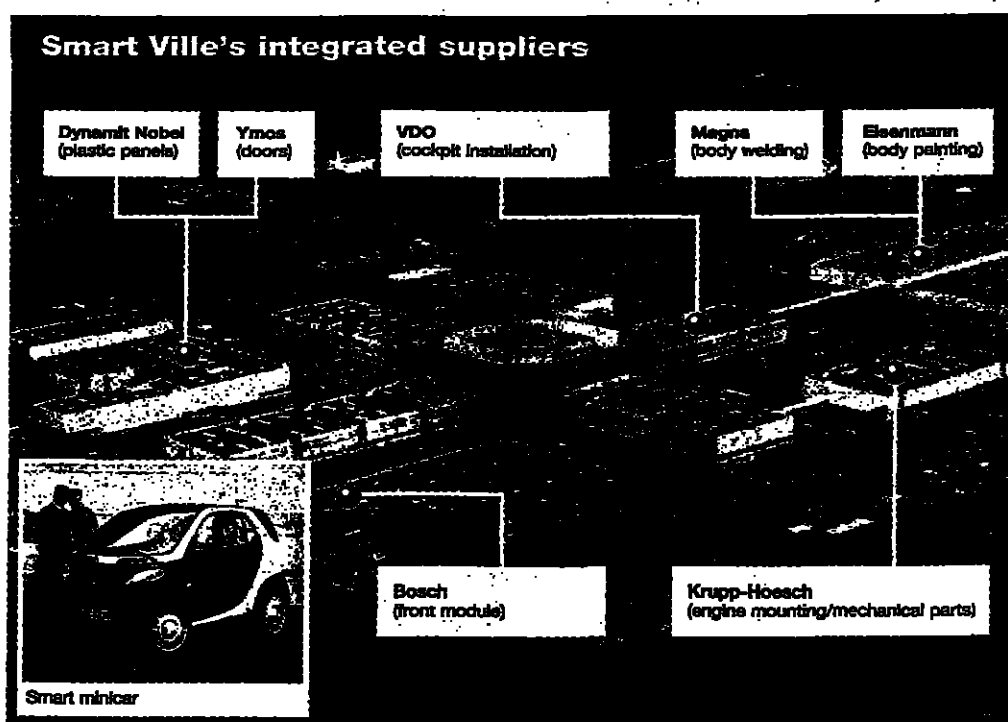
Nobel, while Ymos of Germany leads a consortium supplying door modules.

Integrating suppliers has become more commonplace as carmakers seek to cut costs and assembly times. Devolving work can relieve a carmaker of basic research and development spending and accelerate development times by allowing teams from the carmaker and its suppliers to work in parallel. MCC believes its "system partners" accounted for about 70 per cent of the engineering work on the Smart.

Moving to modular sub-assemblies for new cars can also cut carmakers' capital costs and reduce the amount of working capital tied up in stocks. In practical terms, having dedicated facilities to assemble modules can also improve quality and allow manufacturers to automate certain functions which could not be done on the line.

A number of car plants around the world now boast their own adjacent "industrial parks" for component-makers. Fiat's big car plant at Melfi in southern Italy, inaugurated in 1994, was one of the first. At Skoda's new assembly hall for the Octavia saloon at Mlada Boleslav, some modules are even built alongside the production line.

Such innovations are invariably easier at new sites than at



old ones and at factories building the latest generation cars, designed for at least some degree of modular construction from the start. Although Valencia, which builds Ford's new Ka hatchback, opened in the mid-1970s, it had ample space in the adjoining orange groves for growth. Renault, which is home for Mercedes-Benz's forthcoming A Class, was only opened in 1982 and is almost as spacious.

A still newer breed of car plants is forming to take the process further. Volkswagen's new truck and bus facility at Resende near Rio de Janeiro, which is gradually building up capacity,

has broken new ground in using suppliers to build and install parts actually on the line.

General Motors, the world's biggest carmaker, is believed to be thinking similarly for a new small car plant earmarked for southern Brazil.

But Smart Ville, to be opened officially by Helmut Kohl, German chancellor, on October 27, arguably goes further than even the VW and GM factories. Resende's commercial vehicles are built in much lower volumes than the 200,000 units a year due to emerge from Hambach at full tilt. And GM's plant is still on the drawing board.

The 70 ha Hambach site has also in effect abolished distinctions between MCC employees and those of its system partners. That is unprecedented in the motor industry, but inevitable when the two sides work so closely together. To underline their common purpose, staff from MCC and its system partners even share the same canteen.

The dining hall's location over the axis of the "plus" - where defective vehicles are repaired before shipment - is also significant. By offering panoramic views over the assembly lines and rectification area, the canteen is intended to drive home

the message that quality is paramount.

Other carmakers have tried to instill the same sense of "ownership" in their employees through teamwork and training. The latest factories have even tried to incorporate the message in their architecture: Skoda's Octavia assembly plant has a special area between the two arms of its U-shaped production line reserved for meeting rooms for quality circles and visits from disgruntled customers.

None, however, has taken the concept of worker integration as far as Hambach. Staff from the system partners have been involved in the Smart from the blueprints onwards.

Recently the co-operation has shifted up a gear to production engineering. Detailed debriefings were held after the first set of production trials in April to identify and eliminate bugs. A new round of discussions will follow the second production trials next month.

The idea is to create a sense of common purpose among MCC and its system partners as the plant moves towards full production later this year. So far, the 450 production staff on site, split roughly equally between MCC and its system partners, are still outnumbered by between 800 and 1,000 construction workers finishing the project. But as building nears completion, the number of car workers will rise towards an expected 2,000 at full output.

Then, the need for seamless co-operation between MCC and its partners will be essential to ensure that Smart Ville is more than just another monument to a motor manufacturer's ambition running ahead of reality.



Evil weevil: emerging from a grain

Two UK scientists have devised a method for quickly scanning grain to detect harmful contaminants.

The approach could improve food quality and reduce the precautionary use of pesticide.

Most grain is traded at least once after harvest, which gives buyers an opportunity to check its quality. At present, experts check the grain by eye. But weevil grubs develop inside grain kernels where they cannot be seen by the naked eye, so the new method, which uses digital imaging techniques, makes early action possible.

Female weevils lay their eggs in grain. While adult weevils are only 6mm long, the grubs are

even smaller and are transparent.

The device came about when John Chambers, of the UK Ministry of Agriculture's Central Science Laboratory, was seeking a rapid detection method on behalf of the UK's Home-Grown Cereals Authority, an industry-funded research and promotional body. One idea he had was to put grain kernels in a nuclear magnetic resonance machine and see if a weevil grub

was detectable. The method worked, but produced results too slowly to be useful for checking a truckload of 30 tonnes in transit. Chambers tried scanning the grain with radio waves, and also experimented with near-infrared light. He even tried listening for insects.

Then he met Roy Davies, professor of machine vision at Royal Holloway College, London University, and realised he might produce the answer.

Together the two men came up with a system using algorithms - sets of mathematical rules - to spot irregularities in digitised images of grain. It can find weevils, grubs, ergot - a fungus that can affect cereals - or virtually anything else which should not be in the grain.

The system is sensitive, fully automated and works well in the laboratory, checking about 3kg of grain in three minutes. The

inventors are discussing with the authority and manufacturers how to speed up the process and use it in a robust machine.

A further problem with grain is that it attracts mites; a colleague of Chambers, Bhushy Thind, has also devised a system for finding mites in food. He puts a food sample in aqueous alcohol and floats kerosene through it. The kerosene carries any mites with it.

Chambers' research team

collected many samples of grain products from shops in the UK - baby foods, biscuits, bread, breakfast cereals, flour, soup mixes - and found that 22 per cent of the samples contained mites.

He also asked people to store samples in their homes for six weeks. Thirty-eight per cent then proved to contain mites, which, if warm, damp and well-fed, can multiply 50-fold in a fortnight.

He hopes to discover where the mites come from and whether they are harmful when eaten with food. Mite material breathed into the lungs is blamed for the increase in asthma and other allergic conditions.

War waged on the weevil

David Spark reports on a new method for scanning grain

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FT-IT Review: July 2.

This month's review examines recent moves in Silicon Valley and the potential implications for corporate businesses in the new millennium. Also, a feature on the financial services sector reveals how it's coping with the digital age.

FINANCIAL TIMES
No FT, no comment.

سكربت الامل

ARTS

Portraits are back in the picture

William Packer reviews the latest prize-winners

What with all the shock-horror furore that lately greeted the announcement of this year's short-list for the Turner Prize, we might be forgiven for supposing the Turner was all we had and that painting of a more straight-forward and traditional sort, indeed painting of any sort, had no look-in at all. The truth, though inevitably less newsworthy, is rather different and somewhat more encouraging.

Our oldest open prize exhibition, the John Moores at Liverpool, has always spread its net wide in its support of contemporary British painting, from abstraction to figuration. Over the years it has been joined by the Hunting and, more recently, the Jerwood and the Nat-West Prizes, each in its different way committed to the encouragement of modern painting in a manner that is catholic, critical and undiscriminating. We critics may sometimes cavil at the particular manifestation, grumble at age-limits and take issue with the judges, but the general good is incontestable.

And as effective as any of the prize exhibitions is the annual Portrait Award at the National Portrait Gallery. It was instituted in the early 1980s under the aegis of John Player, which sponsorship has been continued since 1990 by BP. As a demonstration of the long-term benefits of the sensible sponsorship of the visual arts, it could hardly be bettered – a quiet start and sustained growth into something now indispensable. Would we miss the Turner Prize? Probably not after the fuss died down. The Portrait Award would leave a real hole.

For what it has done from the start is to remind young

artists that there are courses to follow other than the narrow imperatives of avant-garde art-school orthodoxy. In the 1970s the portrait, the pre-occupation of the greatest of artists, had seemed to be out of fashion, no longer relevant, the preserve of the fuddy-duddy and the academic. It is a real achievement that that can no longer be said. I have always argued for the age-limit of 40 to be removed, but I do recognise that the prospect of a healthy prize, £10,000 to the winner this year, with the chance to place a commissioned work in a major national collection, has concentrated the mind of many a young painter.

The point is not the unearthing of unsuspected masterpieces, though fine things have come up over the years, so much as raising and sustaining a general standard, which this year remains gratifyingly high without being exceptionally so. The camera clearly remains an important aid to many of the artists, though photo-realism as such is not too much in evidence. On the whole the more mannered, forced or consciously artificial the composition or presentation, the less successful the work. That said, Abigail McLellan's double portrait, "Rebecca and Matthew", richly stylised and, to those of us who know the subjects, acutely observed, is as well drawn and painted as anything in the show. Gary Goodman's swiftly-stated expressionist couple, too, is accomplished, witty and effective.

This year's winner, James Lloyd, at nearly 26 and but lately at the Slade, is among the younger artists to have won the main award. His large, rather dour canvas,



'Penelope watching TV' by James Lloyd, winner of the 1997 BP Portrait Award

"Penelope watching TV", of a full-length seated figure in an empty corner of a room, is admirable as much in its ambition as its competence. On such a scale, with an inevitably monumental image, it had to be properly drawn and modelled, and the paint handled to hold the surface, or it would have fallen apart. It is a brave and convincing work.

Among the minor prize-winners and commendations, and for similar rea-

sons, I also liked Paul Benney's rather more fluently-handled "Spitz", a full-length man in a dark coat with his whipper. But it would not be a prize exhibition, nor I a critic, were I not to wish the prizes disposed elsewhere. My own pick of the bunch includes Geoffrey Haysler's small and very cleverly painted study of, presumably, his father; Frances Borden's rich and intense self-portrait head; Orlando Mostyn-Owen's very open

and relaxed rendering of a relaxed subject, a seated girl with her legs stretched out; and Colin Watson's indolently reclining girl in a red jumper, satisfyingly flat and solid in the paint. Also remarkable is Heath Rosselli's very positive and straight-forward "Evelyn", a tiny nude of pre-Raphaelite intensity of a woman who has had one breast removed. But best of all, for me, is another, somewhat larger nude, Michelle Anderson's

rather pale and wistful girl, three-quarter length, standing against a pale towel against a paler wall, all but monochromatic in its delicate range of yellow ochre and naples yellow. Quiet, understated, it is beautifully done.

The BP Portrait Award: National Portrait Gallery, St Martin's Place WC2, until October 5, then on to Aberdeen and Belfast: sponsored by British Petroleum.

The master and his muse

Clement Crisp is entranced by Roland Petit's jubilee dance gala

Twilight. A floating stage moored near the quay in Marseille's *Vieux Port*. On the quay-side, banks of seats. Beyond the stage the buildings and lights of the other quay and the lamps on sailing boats, and soaring in the distance the Cathedral of Notre Dame de la Garde. A magical setting for last week's celebration to mark the silver jubilee of Roland Petit's Ballet de Marseille.

Twenty-five years ago, ballet in Marseille meant two performances a year. Petit changed that. His company, Marseille's company, has ever been exciting, crammed with good dancers, and productive (Petit makes ballets because he can't not make ballets, rather like Saint-Saëns who declared that he produced music as an apple tree produces fruit.)

Petit has spanned every form of theatre dance, from three-act dramas to music-hall shows. The common link is his dazzling sense of theatre, and his no less dazzling visual taste. From Paul Delvaux and Max Ernst to Keith Haring's graffiti, by way of Dior, St. Laurent, Nikki de St Phalle and how many more, Petit's spectacles have enlisted the best design and ravished the eye. And in all his works, a theatrical potency which comes from his daring, which is a daring always innovative, but secure enough to use the oldest (and usually best) tricks in the business.

This gala programme was inevitably too short to be a survey of what he has done in Marseille. He entrusted much of the choice to his dancers, and they chose well. We began with fragments from *Ma Poupée*, the boy swans (which Petit thought of 15 years before Matthew Bourne), and then Dominique Khalafouni (so happily associated with so many Marseille triumphs) in the *Thais* meditation, floating and curling in

the arms of Lienz Chang. Then a new Carmen: Asymuratsova (Petit's latest *prima*) passionately intense with the admirable Jan Broeckx as José.

The company followed this with part of *La Mer*, where Petit has managed – and only he knows how – to realise Debussy in movement. Then Luigi Bonino irresistibly Chaplin (and amusingly so, for me who loathes the Great Charlie's capers) in a short solo, and Petit's newest young dazzlers, Lucia Lacarra and Massimo Murru, in *Bolero* (Ravel, a passionate encounter).

And finally, Zizi Zizi Jeannaire and Petit were children together at the Paris Opera School. For 40 years, Zizi has been at the heart of Petit's work. His ballets, his music-hall shows, have all celebrated her wit, her ultra-stylish dancing, her irresistible charm – and her stunning legs. Audiences round the world know that all you need for a tremendous evening in the theatre is Zizi, a dozen dancing chaps, a few chairs, a feather boa, and those national treasures, the Jeannaires plus.

So it proved yet again on Wednesday. *Smoke gets in your eyes* was the excuse, sent out to us by Zizi in that urchin shout, while – spilling in a tiny black frock – she trod over chairs, trailed an interminable and smokey boa, drove her boys ape, and looked what she has always looked: the spirit of the theatre. The black cap of hair, the glorious smile, the tiny vivid figure and the gestures done with utmost economy and force, the lightning-flash of her temperament: these are as enduringly French as the Eiffel Tower, and much more fun.

The evening was admirably done – and, of course, superbly lit. Petit and Zizi were greeted with roars of delight and gratitude. I simply say: Dear Roland, Dear Zizi – love and thanks.



Roland Petit with Zizi Jeannaire in Marseille

An actor who once played Clov in a production of *Endgame* supervised by its author, Samuel Beckett, recently told me of a question he put to the great modernist dramatist. "Clov is always saying he's going out," he said. "But is he just going to the kitchen, or is he walking out of the house forever?" Beckett looked at him and, syllable, said, "These things are always ambiguous."

Some actors would find that infuriating; but they should not play Beckett. The point is not that *Endgame* lacks meaning, but the opposite: that it is wrong to pin anything in it down to one specific interpretation. This actor, however, told me that he adored Beckett's reply, finding it a kind of openness into modernism: and that "Ever since, I've never tried to understand these plays; I've gone for rhythm and music."

Peter Hall's new production of *Waiting for Godot* is a triumph of rhythm and music; and it is a triumph for Beckett, and for all its very distinguished cast. Comic

irony co-exists with tragic bleakness, largeness of vision with pettiness of detail. Alan Howard as Vladimir, Ben Kingsley as Estragon, Denis Quilley as Pozzo, Greg Hicks as Lucky, and the boy is Alex Russell.

Not for a moment does this great play flag, and there are many particular moments and passages that leap out as much for their phrasing and timing as for their thought. Only a director of Hall's musicality could so perfectly work Chopin's *Marche Funebre* (sung) into the action; or make "Didi" and "Gogo" sing, in grunting staccati, the *Merry Widow* waltz (echoes of Beckett's *Happy Days*) while hectically dancing round the stage.

The pinging speed and lightness with which Kingsley suddenly says "Nothing happens, nobody comes, nobody goes, it's awful!" aston-

ishes. Just as fine, in Act Two, is the always different, always new, way in which, whenever reminded by Vladimir that they are "waiting for Godot", he says "Ah yes". Howard, always a musical actor, refines his exceptional technique to its most austere. I know no actor who can so project a *mezzo voce*, and who would think of applying one to a line like (when buttoning up his flies) "Never neglect the little things of life". Every time Estragon begins "I had a dream", he interrupts with "Don't tell me!"; every time, the note of dread always quick and urgent – is different.

Both actors speak in light Irish accents, ideally bringing out the wryness of the words. Vladimir/Howard is the more mindful of the two, and the more insistent time-keeper; but is that any advantage?

Estragon/Kingsley is both stooge and dreamer, and transcends his own poverty of memory by suddenly railing at Vladimir: "Have you not done tormenting me with your accursed time?"

Greg Hicks's account of Lucky is a *tour-de-force* even before he utters a word. His realisation of the panting, spitting, self-punishing, dying work-horse is terrifying; and then he speaks. Brilliantly, he shows every aspect of the torrential speech: the stream of consciousness, the cosmic and existential vision, the literate elegance, the incoherent nonsense. Is he a nifty parrot other men's words? Or a victim who, when allowed self-expression, proves himself a true seer? These things are always ambiguous. The same is

true here of Lucky's dance: with Hicks, it sets out to be a solo of furious expressionism – only it cannot quite express itself.

In the relationship of Lucky and Pozzo, Beckett (who had been a balletomane in his time) reproduced and surpassed the relationship of Petruska and the Charlatan – the pathetic doll struggling to convey emotion and the repressive impresario who is oddly to-like himself. Not for years has Denis Quilley done anything so fine as his Pozzo. The role suits his ripe theatricality of utterance, and he shows beautifully its strange artificial vividness. As Lucky weeps and as Vladimir and Estragon prepare to dry his eyes, Pozzo urges them. "Make haste before he stops." The Beckettian irony – if you don't stop those tears, they'll stop anyway – is beautifully planted on the air. The whole production is witty, and it is good to hear *Godot* raising laughter through the Old Vic.

In repertory at the Old Vic, SE1.

Theatre/Alastair Macaulay

Beckett triumphant

INTERNATIONAL ARTS GUIDE

BAD KISSINGEN

CONCERTS
Kissinger Summer Festival
Tel: 49-971807110
● Felicity Lott and Ann Murray sing a programme including works by Purcell and Brahms; at the Tattersall, Jul 1
● Roger Norrington conducts the Czech Philharmonic in a programme of works by Schumann, Elgar and Dvorák; at the Regentebau, Jul 2
● Tenor Peter Schreier and pianist Andras Schiff perform music by Schubert; at the Kurtheater, Jul 3
● Violinist Christian Tetzlaff and pianist Laila Ove Andenaes perform works by Beethoven, Ravel and Debussy; at the Kleiner Kursaal, Jul 5

CHELTHENHAM

CONCERTS
Cheltenham Festival
Tel: 44-1242-227979
● BBC Philharmonic: conducted by Vassily in Sinaisky in Brahms'

Symphony No. 1 in G minor, a new work by John Buller and Tchaikovsky's first Piano Concerto, with pianist Boris Berazovsky; at the Town Hall, Jul 5
● RNCM Wind Orchestra: conducted by Tim Reynish in works by Mendelssohn, Sallinen, Strauss and Mozart; at the Town Hall, Jul 6
● La Bohème: by Puccini, performed by the European Chamber Opera; at the Everyman Theatre, Jul 6

DROTTHINGHOLM

CONCERTS
Drottningholms Slottsteater
Tel: 46-8-4570600
Euridice: artistic director Per-Erik Ohm has chosen two of the first operas ever written for his first year at the festival's helm. Jacopo Peri's opera dates from 1600 and this is its Swedish premiere. Produced by Karl Dunér, and designed by Peder Freij, the Drottningholm Theatre Orchestra is conducted by Jakob Lindberg; Jul 5, 8

GRAZ

CONCERTS
Styriarte Festival
Tel: 43-316-825000
● Liederfuersten (Princes of Singing): soprano Ruth Ziesak sings works by Hugo Wolf and Schubert, accompanied by Helmut Deutsch; at the Kammermusiksaal, Jul 1
● Die Quintette: the Wiener Streichsextett plays string quintets by Brahms and Schubert,

composers whose portrayal by this festival is as 19th century musicians with 20th century leanings; at the Schloss Eggenberg, Jul 3
● Lamento: the "Red Byrd" vocal ensemble performs a programme around Monteverdi's Lamento d'Arianna; Jul 6

LONDON

CONCERTS
City of London Festival
Tel: 44-171-638 8881
● Barbara Bonney: recital by the American soprano is among this week's festival highlights, accompanied by Helmut Deutsch in songs by Schubert, Clara Schumann, Brahms and Debussy; at Drapers' Hall, Throgmorton Street EC2; Jul 2
● Bernstein: A White House Cantata – Kent Nagano conducts the London Symphony Orchestra in Bernstein's reworking of the score of his unsuccessful musical, 1600 Pennsylvania Avenue; Barbican Hall, Jul 8
● Great Salzburg Mass: one of the grandest Baroque religious works, now attributed to Heinrich Biber. Performed by the Gabrieli Consort and Players conducted by Paul McCreesh, with Musica Antiqua from Cologne; at St. Paul's Cathedral, Jul 3

OPERA

Royal Opera House
Tel: 44-171-304 4000
Simon Boccanegra (1857): British stage premiere of this, the original version of Verdi's opera. Mark Elder conducts, Ian Judge directs. Sergel Liferkus, Plácido Domingo

and Kallen Esperian star; Jul 4, 8

Queen Elizabeth Hall
Tel: 44-171-928 8800
Mark-Anthony Turnage double bill premiered in Aldeburgh. Based on a story by H.G. Wells, *The Country of the Blind* is directed by Emma Jenkins and stars Thomas Randle in the lead role. *Twice Through the Heart* is based on poems by Jackie Kay. Nicholas Kok conducts the Orchestra of the ENO; Jul 3, 5

DANCE

Royal Opera House
Tel: 44-171-304 4000
The Royal Ballet: mixed programme includes Twyla Tharp's *Push Comes to Shove*, William Forsythe's *Stephant*, and *Symphony in C*, choreographed by Balanchine to music by Bizet. The final performance will be the last ballet at Covent Garden before the theatre closes for renovation; Jul 5

EXHIBITIONS

National Gallery
Tel: 44-171-638 3321
Seurat and The Bathers: places Seurat's great "Bathers at Asnières" in a context provided by his own earlier work, and studies and drawings for the painting, as well as works by predecessors who influenced him, and by his impressionist contemporaries; from Jul 2 to Sep 28

Victoria and Albert Museum
Tel: 44-171-938 8500
Shamiana: The Mughal Tent – made up of textile panels

designed and made by communities of women all over the world, this tent – part of the V&A's celebration of 50 years of Indian independence – goes on show in the Pirelli Garden; to Sep 14

NEW YORK

CONCERTS
Lincoln Center Festival 97
Tel: 1-212-875 5030
New York Philharmonic: at the Avery Fisher Hall. Conducted by Kurt Masur in the first of three programmes celebrating the music of jazz maestro Omette Coleman, whose octet Prime Time joins the orchestra in a performance of *Siles of America*; Jul 8

EXHIBITIONS
Metropolitan Museum of Art
Tel: 1-212-879 5500
The Glory of Byzantium: exhibition celebrating the Second Golden Age of Byzantine civilization from mid-9th to mid-13th centuries; to Jul 6

THEATRE
Lincoln Center Festival 97
Tel: 1-212-875 5030
Les Danaïdes: US premiere of Romanian director Silviu Purcarea's reconstruction of Aeschylus' 470 BC tetralogy. Involves 120 actors and musicians in the story of the flight from Egypt of 50 defenceless sisters, performed in French with English subtitles; Darnosch Park, 62nd St near Amsterdam Ave; Jul 8 to Jul 20

SANTA FE

CONCERTS
Santa Fe Opera
Tel: 1-505-986 5900
● Così Fan Tutte: Kenneth Montgomery conducts Mozart's opera, sung in English, in a new production directed by Nicolette Molnar and designed by Bruno Schwegli; Jul 2, 4
● La Traviata: Linda Brovsky directs this new production of Verdi's opera, set in Paris and conducted by John Crosby; Jul 3, 5

SCHLESWIG-HOLSTEIN

CONCERTS
Music Festival
Tel: 49-431-567080
NDR-Sinfonieorchester: opening concert of works by Schoenberg and Mahler conducted by Herbert Blomstedt, with soprano Karan Armstrong; Musik- und Kongresshalle, Lübeck; Jul 5, 6

TANGLEWOOD

CONCERTS
Tanglewood Festival
Tel: 1-617-831 2000
● Juillard String Quartet in a programme of works by Beethoven; at Ozawa Hall, Jul 2
● Zdenek Macal conducts the Boston Symphony Orchestra in works by Brahms and Mozart, with piano soloist Garrick Ohlsson and the Tanglewood Festival Chorus conducted by John Oliver; at the Shed; Jul 5

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COMMENT & ANALYSIS



Martin Wolf

Wealth without power

The success of Hong Kong's economy shows that benign policies, efficient institutions and open international trade allow small countries to prosper

Little else is requisite to carry a state to the highest degree of opulence from the lowest barbarism, but peace, easy taxes and a tolerable administration of justice; all the rest being brought about by the natural course of things." Adam Smith

At its peak, the British empire possessed a quarter of the world's population and land mass. Within China's frontiers now lives a fifth of the world's people. But Hong Kong, the juicy bone that has just been passed from the former to the latter, is richer than either. This is a big fact about a small place - one with important lessons.

In 1995, according to the World Bank, Hong Kong's real income per head (at purchasing power parity) was US\$22,950 (£13,909). This was 30 per cent higher than that of the UK and almost eight times as high as mainland China's. Of the advanced economies, only the US and Switzerland had higher real incomes per head. Yet Hong Kong has no large internal market; it belongs to no preferential trading bloc; and it employs no trade protection. It is a rock whose only natural endowment is its harbour. But it owns the resource that matters most: an active and enterprising people.

The quality of a people is not itself enough. A successful economy also needs benign policies and efficient institutions. So when China boasts that Hong Kong's return marks the end of a national disgrace, Britain can respond that Hong Kong's 6.2m Chinese have enjoyed better government and greater opportunities than Beijing has yet provided for its own people. If this is disgrace, whose is it?

The fascinating new World Development Report from the World Bank shows that in countries with good governance and sound policies real income per head

grew at 3 per cent a year between 1964 and 1993. With reasonable policies, but poor government, growth per head was only 1.4 per cent. In countries with neither it was a mere 0.4 per cent. The state possesses the monopoly of legitimate force. A benevolent and competent monopolist is almost as fabulous as the unicorn. Hong Kong's government has been both.

The colony's success also underlines the value of open international trade. Adam Smith argued that "were all nations to follow the liberal system of free exportation and free importation, the different states into which a great continent was divided would so far resemble the different provinces of a great empire". Politically, Hong Kong belonged to the British empire. Its economic domain was the world.

The mainland only started to prosper once Deng Xiaoping allowed it to become a relatively open trader, instead of a closed territorial empire. China's growth soared as trade in goods and services jumped from 5 per cent of gross domestic product at market prices in 1970 to 40 per cent in 1995.

Openness to trade does

more than allow prosperity. It divorces economic opportunity from power. This classical liberal insight has been rediscovered by Professor Alberto Alesina of Harvard University and several associates. In the latest of a series of papers, the authors argue that "trade liberalisation and political separatism go hand in hand... In a world of free trade and global markets even relatively small cultural, linguistic or ethnic groups can benefit from forming small and homogenous political jurisdictions that peacefully trade and are economically integrated with others".

Openness to trade tends to make a country richer. Indeed, the principal difference between small countries and big ones at a given level of income per head is that the little ones trade more. The obvious alternative to trade is to expand the country, by merger or conquest. But the benefits of greater size become less important as states become more open to trade. "Open countries are able to reap the benefits of access to a large market, thereby avoiding the costs associated with being small," argue Prof Alesina and associates.

Such small, open economies can also avoid the costs of size. The larger the state the more heterogeneous it tends to be. The combination of size with heterogeneity creates big difficulties: the citizens are more likely to be unhappy over policies they are forced to share; organised interests are more likely to dominate politics; and the government is more likely to prove remote and unaccountable.

Today, 10 countries have populations of over 100m. Only two, the US and Japan, are rich. But the US is exceptional for its historic combination of small government with individual liberty, while Japan is unusual for its compact size and homogeneity. The rest of the group - China, India, Indonesia, Brazil, Russia, Pakistan, Bangladesh and Nigeria - are remarkable mainly for their modest incomes and the difficulties their governments have in achieving coherence and maintaining control.

Similarly, defined by the magnitude of their conquests in relation to the size of the original mother country, Europe's greatest imperial powers were Portugal, Spain, the Netherlands, the UK and Russia. None seems to have drawn enduring economic benefit from its vast empire. Usually, the easy resources and glittering prizes of empire distorted economic life and distracted political attention.

Writing in 1890, Norman Angell argued in his celebrated book, *The Great Illusion*, that "the wealth, prosperity and well-being of a nation depend in no way upon its political power; otherwise we should find the commercial prosperity and social well-being of the smaller nations, which exercise no political power, manifestly below that of the great nations which control Europe, whereas this is not the case." He concluded from this that the economic

arguments for war then being advanced were both ludicrous and suicidal. The leaders of Europe promptly proved him tragically right.

Once again, Hong Kong's wealth demonstrates his point. The colony is prosperous, but powerless. Yet, as Angell would have pointed out, it cannot be plundered, because its wealth can only belong to the people who create it. All that a malevolent state can achieve is ruin. In modern conditions plunder is fruitless.

Thus an open world economy allows small countries to combine prosperity with self-government. It affords the wealth of empire without its burdens. And it offers the basis for mutually enriching and peaceful relations among nations.

This was the view of the classical British liberals in their struggle against the imperialists. Liberalism was right in principle, but imperialism triumphed politically. Bellicose international relations and territorial expansion always serve some interests, just as there are people who gain pleasure from belonging to a great power or sitting at the top table. But none of this has anything to do with securing a prosperous future for the peoples of the world.

Hong Kong is a small place. But it provides big lessons. It is neither a country's size nor its power that matters for its people's prosperity. All that is needed are honest government, modest taxes, and liberal trade. These are more than the basis for prosperity. They are also the best way to secure harmony, at least among civilised states.

* *The State in a Changing World, World Development Report 1997 (New York: Oxford University Press, for the World Bank); "Alberto Alesina, Enrico Spolaore and Romain Wacziarg, Economic Integration and Political Disintegration, Mimeo, 1997.*

Rich pickings in science

Israel's biotech industry is starting to attract venture capital, says Judy Dempsey

When Mr Alex Kozak arrived in Israel from Russia in 1985, he decided to continue his studies, completing a doctorate at the Weizmann Institute, one of the leading scientific research centres.

He was trying to develop a drug which could specifically identify diseased tissue. But in order to make progress, he needed money.

The Office of the Chief Scientist, which is attached to Israel's ministry of trade and industry, offered Mr Kozak funding for two years in a technological "incubator" in the early 1990s. The incubator is part of a state-financed programme set up to assist entrepreneurs in turning projects into commercially viable ventures.

"I saw Alex had a great idea," says Ms Yaffa Beck, who had been involved in raising capital for biotechnology. "I saw there was no capital available for him. The venture capital funds were not yet ready to branch out into biotechnology. They had no experience."

Investing in Israeli high-technology industries has long been fashionable and profitable, attracting nearly \$700m of venture capital over the past decade.

Young engineers and computer experts from the defence industry have been trained to solve problems quickly and have a sharp entrepreneurial spirit - unlike the usually older, scientists in the laboratories.

"The discipline was entirely different," says Yoram Karmon, chairman of Parnass, a drug company producing a decoding mechanism to identify antibodies.

In addition, investing in the rapidly growing market for internet and communications services produced a quick result, in contrast with the life sciences. "Biotech research takes time and it is highly specialised, so venture capitalists have tended not to understand the area," adds Mr Karmon.

However, there is change in the air. Over the past two

years, venture capital funds have at long last begun to take an interest in Israel's biotechnology industry.

"This market has huge potential," explains Mr Haim Aviv, chairman of the National Committee for Biotechnology and a professor at the Weizmann Institute.

Mr Aviv set up Pharmos, a biotechnology company specialising in the development of drugs for the eye and brain, five years ago.

"There is a growing need for innovative medicine, healthcare and diagnostics. I have recommended to the government that it give the lead in underwriting funds for this research. But at the end of the day, my goal is to have dedicated venture capital funds for biotechnology."

He believes the sector could attract venture capital funding of between \$20m and \$30m over the next five years.

In 1994, Ms Beck invested \$20,000 of her own money into Kozak's research project, which by then had been established as a company, D-Pharm.

"What Alex needed was managerial and entrepreneurial back-up to raise capital," she explains. Putting her own scientific background and managerial skills to work, she helped D-Pharm attract its first venture capital investment of \$2m in 1995, from Advent and Walden, US venture capital funds.

Two months ago, Ms Beck arranged the successful completion of a \$6m private placement, funding that will allow the company to accelerate the development of drugs for the treatment of epilepsy, cardiac ischaemia, brain stroke, cancer and viral diseases. The company has a staff of 30 and is now valued at \$12m.

Israel's biotechnology industry is changing in its approaches to attracting venture capital. Just as the high-tech young men and women could boast about the advantages of coming

from the highly funded defence sector, so too the scientific community is beginning to market its strengths.

It is selling the fact that Israel has seven universities and five technical colleges and 10 specialised research institutes with 35 per cent of the scientists - approximately 12,000 - involved in life sciences.

But Ms Beck, who is now executive vice-president and chief operating officer of D-Pharm, believes these strengths are not enough.

"You have to marry managerial experience with the scientific know-how. That way we will be able to sell the product," she says, adding that there was a growing synergy between high-tech and the sciences. "Take the example of telemedicine or combining medicine information and communication, or visualising diseases on the screen."

Some of the large venture capital funds - Gemini and Apax-Leumi of Israel and Walden and Advent of the US - are moving into medicine, diagnostics and biotechnology. The sums are paltry compared with the high-tech industry - less than \$12m a year, excluding private placements - but they are growing.

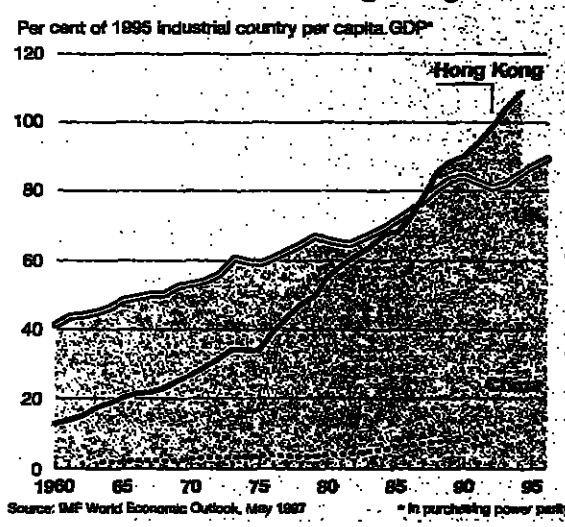
Such funding is certainly not yet enough to finance long-term research.

"We know that," says Ms Beck. "Which is why the biotech companies are now much better managed to attract capital. They are seeking co-operation with the pharmaceutical industry, seeking private funding and as the product makes progress, these companies will start preparing for an initial public offering."

D-Pharm intends to top up its \$3m of funding to \$20m in coming years and hopes to go public in 1999.

Mr Aviv believes others will follow. "With the right combination - people with managerial skills, good products and technology - we'll get success."

The rise and rise of Hong Kong



Source: IMF World Economic Outlook, July 1997.

LETTERS TO THE EDITOR

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Budget and millennium bomb

From Mr John L. Johnson.

Sir, The computing press regularly publishes the estimated budgets of the cost to leading UK companies of making their information technology systems compliant with the end of century date roll-over (the millennium problem).

Many of these figures are in tens and hundreds of millions of pounds and, alarmingly, there is anecdotal evidence that they are too low by a factor of four or five.

There is also uncertainty as to the scope of the activities covered by these budgets. Do they only cover the cost of data and code conversion, or do they cover embedded chip technology investigations and the possible costs of litigation? In the final analysis, the costs will undoubtedly impact the bottom line in almost all annual reports and I predict that pre-tax profits will be down for the next four or five years, reducing the flow of monies into the Treasury.

Has the Chancellor taken this into account in his longer term budget forecasts? In addition, has he also

taken into account the anticipated costs of millennium conversion of government departments such as ministries of defence, social security and health, which have still to be announced?

And all this before we have even started on Emu, which, it is suggested, will be even more expensive!

John L. Johnson, (British Computer Society spokesperson for the Millennium Issue), 38 Marefield, Chestnut Road, Croydon CR9 5UA, UK

Raid needs explanation

From Mr L.G. Brookes.

Sir, You report ("Windfall tax to yield \$30m more than expected", June 27) that £2.5bn of the £5bn the Chancellor, Mr Gordon Brown, seems likely to raise by abolishing dividend tax credits, though maintaining advance corporation tax, will come from pension funds. Perhaps Mr Brown should explain why it is less reprehensible for him to raid pension funds and use the money for other purposes than it was for Robert Maxwell.

L.G. Brookes, 16 Ashley Drive South, Ashley Heath, Ringwood BH24 2JT, UK

Real justification for BA cabin crew strike call

From Mr Bill Morris.

Sir, Lex is in error if he feels that the T&G lacks a "compelling casus belli" in our dispute with British Airways ("Air strike", June 26). Under BA's proposals, basic pay for new stewards and stewardesses will drop from £2,700 a year to £2,000. Most cabin crew will work longer hours for, eventually, lower earnings.

In addition, BA has refused to negotiate over its plans, has sought to impose them on our members, has closed down union offices at Heathrow and Gatwick in secret midnight raids and, misleadingly, told staff that they could be individually

sued for damages if they strike. Little surprise that staff have voted by an unprecedented margin to take industrial action unless the company adopt a more constructive approach to employee relations.

The T&G prefers pay to bell, but unfortunately the company has given its own employees more than enough cause to start the latter.

Bill Morris, general secretary, T&G Central Office, Transport House, Palace Street, Victoria, London SW1E 5JD

Firmness foremost

From Mr R.E. Hodge.

Sir, Jo Rogaly's column "Teenagers - is thumping the only answer?" (Weekend FT, June 21/22) made interesting reading, but I hope the author took time to read Ian Hislop's account of personal experiences in the Sunday Telegraph magazine on June 22.

Longer-term solutions are commendable but firm law enforcement is needed first and foremost.

I hope our new prime minister remembers the order of words used in one of his election promises: "tough on crime" came before "tough on the causes of crime".

R.E. Hodge, 320 Bunyan Court, London EC2Y 5DE, UK

A first for Hong Kong

From Mr Charles W. Fryer.

Sir, Although it was not quite planned that way, Hong Kong must surely rate as the first, and undoubtedly the most successful, Build-Operate-Transfer scheme that the world has known.

Charles W. Fryer, Chelmarsh, Daysey's Hill, Outwood, Redhill, Surrey RH1 5QY, UK

SGS-Thomson took on R&D project risk at own cost

From Mr Enrico Villa.

Sir, We wish to clarify some statements in Emma Tucker's article "Cresson halts EU block on state aid to chips venture" (June 20), referring to state aid to R&D activities now under review by the European Commission. If left uncorrected, the statements that could lead to inaccurate conclusions about SGS-Thomson's research and development funding approach.

Contrary to the impression conveyed in the article, the project submitted for

approval by the Italian government did indeed present a very high level of innovation content, generating 69 filed patents in Europe, the US and Japan. Of these, 25 pertain to innovation and advancement in process technology and 44 concern new circuit and architectural solutions.

In 1992 and 1993, when the project was presented to and pre-selected by the Italian Ministry of Research, it was fully in line with the Italian legislation and the EU rules, and still is. In 1996, however,

while the project was still waiting to be examined by national and EU authorities, the EU changed its focus about R&D projects to pre-competitive, incremental and non core-business activities. SGS-Thomson is strongly convinced that the project is qualified for R&D state aid even according to the new EU focus.

Far from obtaining a "big pay-out", as suggested in the article, we decided to take on the risk of initiating financing for the project at our own cost. To date, after

nearly five years of working within the requirements of the Italian and EU programmes, no decision is taken nor any financial aid received.

Enrico Villa, corporate vice-director external technological co-ordination, SGS-Thomson Microelectronics, Technoparc du Pays de Gex, 165 rue Edouard Belin - B.P. 112, F-01680 Saint Genis Poilly, France

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Tuesday July 1 1997

Indian imports

Rarely can a country have fought as stubbornly as India for the right to damage itself. That is the only possible response to the fact that India insists it should be allowed to liberalise its controls on imports of consumer goods over five to seven years. It should liberalise more quickly. Its failure to do so suggests that its trade diplomacy has yet to catch up with its reforms.

For four decades India has used the Gatt's balance of payments escape clause as a justification for its import controls. The tightest controls of all were imposed on imports of consumer goods, which were excluded from the Indian market almost altogether. Sheltered behind a wall of protection Indian enterprises developed a wide range of high cost, low quality products.

The rationale behind this policy was that scarce foreign exchange should not be wasted on frumpies for consumers. But these controls then provided the largest profits to industrialists with licences to produce the banned items. The Indian result was that producers of soft drinks, for example, have been far more heavily favoured than makers of machinery.

This was but the beginning of the absurdity. Scarcity of foreign exchange was not a drought that came from malign gods. It was a direct conse-

quence of the protection granted to inefficient import substitutes, worsened by tardy adjustments of the exchange rate. The tight controls aggravated the scarcity they were intended to alleviate.

Bad things, too, came to an end. From the middle of 1991 India has implemented a more competitive exchange rate, liberalised many of its import controls and lowered its tariffs. But the protection for consumer goods has lasted. Then in January of this year the International Monetary Fund announced that, with foreign exchange reserves roughly equal to eight months imports, New Delhi could not claim balance of payments justification for its import controls.

India's partners are suggesting the controls should be lifted over two to three years. It is in India's own interest to agree, where necessary replacing controls with temporarily high tariffs. This would begin to even out protection, increase competition and generate tariff revenue. Particularly if liberalisation is accompanied by a depreciation of the exchange rate, India's rural majority and its exporters should benefit.

The liberalisation India's partners desire is no harmful exaction. New Delhi should use the pressure to accelerate reform, rather than fight for the right to stop imports as long as possible.

Changing BA

Yesterday's vote by British Airways' ground staff in favour of industrial action confirms that the airline is now the focus of the first big industrial confrontation since Labour's arrival in power. Taken together with last week's support by cabin crews for strike action it raises wider questions about the state of the labour market and the management of industrial restructuring.

Both these disputes are essentially about change. The new pay packages offered to the BA cabin crews are not fundamentally contentious. The dispute, according to the Transport and General Workers' Union which represents the aircraft staff, is over the imposition of a deal without negotiation. For its part BA claims that the union walked away from negotiations. The ground staff, meantime, object to the contracting out of catering services after earlier belt-tightening to put them on a profitable footing.

It is hard to argue with Mr Rob Ayling, the BA chief executive, in his assertion that restructuring will be needed if the airline is to cope with increasing competition. The real issue is whether BA, and indeed other British companies, can go through another round of restructuring without the support of the workforce.

When the British airline was impressively restored to profit in the 1980s, it was against the background of the deepest

recession since the war. It was also under a government that made it clear that there was no permanent financial drip-feed for loss-making state enterprise. Everyone knew they were engaged in a battle for survival. Today the British economy is buoyant and labour market conditions are tight. The new Labour government is untested in industrial relations. And it is much harder to convince employees that nemesis is around the corner, especially when companies are making large profits, as at BA.

Whether they will be persuaded on this score by BA's apparent threats to dismiss and sack cabin strikers, and to dock pension rights, is moot point. The management here is not dealing with the militant British motor industry of the 1970s but with staff who have voted in a secret ballot and are not obviously susceptible to rabble-rousing.

What is clear is that BA has adopted a high-risk strategy. Mr Ayling appears to be losing touch with part of the workforce. Since the potential strikers are the front-line troops in a service industry, this confrontational approach is potentially double-edged. It would be a tragedy if a heavy-handed stance by management and unions at BA were to jeopardise the hard-won efficiency gains of the past decade and a half. So, too, with the rest of British industry as it restructures further.

Re-regulation

Even without a new government, it would have been time for a fresh look at UK utility regulation. The review launched yesterday by Mrs Margaret Beckett, the trade and industry secretary, is therefore welcome. But there is a number of principles the review must follow to prove fruitful.

First, it must recognise the success of the regulatory process so far - something that Labour politicians, when in opposition, sometimes seemed to doubt. Despite inheriting legislation that was in many cases flawed, the regulators have eliminated the most glaring anomalies and tightened up controls that were initially too lax. The telecoms regulator's new powers on competition, the gas regulator's role in the break-up of the original monolith, the water regulator's move to five-year reviews - all these are achievements by individual regulators.

The second issue for the review revolves around that word "individual". There is too little consistency in the regulatory framework. In the system's infancy, there was a case for competition among regulators, to produce a rapid evolution of best practice.

With the benefit of that experience, it is now time for more common standards on, for example, the definition of regulated assets. The review should

study ways of combining greater consistency - for example, through a broad-brush regulatory code - with the energy and independence of action of the current system. Because of the need for consistency, it is a pity that the review does not cover transport utilities.

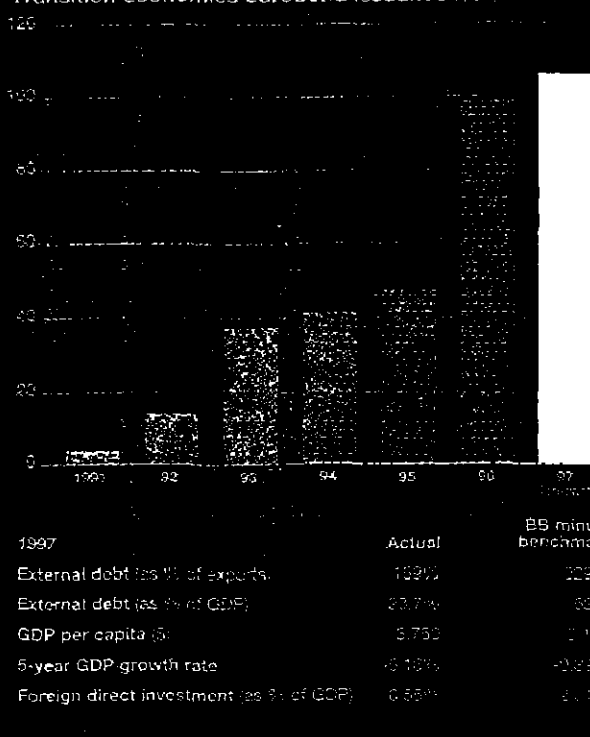
The biggest issue of all, however, is the fundamental approach to setting prices. The existing system, RPI minus X, allows prices to rise in line with inflation less a factor (X) for productivity gains. If companies achieve productivity growth faster than the target, they achieve higher profits. In some cases, where the X factors were arguably set too low, this has resulted in spectacular profits.

Mrs Beckett has ruled out a switch to the "rate of return" approach common in the US. The review will consider another proposed alternative, "profit-sharing" between consumers and shareholders. But Mrs Beckett gave it only a lukewarm endorsement yesterday, which may indicate a dawning recognition of the practical problems it poses.

Such welcome realism showed up also in her comments about the need to maintain incentives for innovation and investment, and an adequate return to shareholders. If the review approaches its task in a similar frame of mind, it stands every chance of success.

Russian bonds: big appetite abroad

Transition economies eurobond issuance (\$bn)



1997 External debt (as % of exports) 1997 129.4

External debt (as % of GDP) 23.7%

GDP per capita (\$)

5-year GDP growth rate

Foreign direct investment (as % of GDP)

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Pitfalls in the paperchase

Foreign investors are snapping up Russian bonds although the bonanza raises fears of a credit crunch, says John Thornhill

A new vocabulary has sprung up in Russia as the language of Anglo-Saxon finance sweeps through the country's business world.

Even in the remotest old towns of Siberia, Soviet-era "red directors", reared on Marxism-Leninism, chatter excitedly about the prospects for issuing *evroobligatsii* (eurobonds) or *amerikanskoe depozitarnye raspiski* (American deposit receipts).

The jargon highlights a changed economic reality and a potentially spectacular investment opportunity: Russia's 15,000 biggest privatised companies are exploring new ways of raising capital to upgrade their operations.

The country's underdeveloped banking system and the absence of strong intermediary financial institutions, which could recycle domestic savings into productive investments, have left companies with few options but to look abroad for fresh funds. A domestic mutual fund industry is evolving, but it must overcome popular distrust of financial institutions. It has attracted just \$20m (\$21m) of capital in the first six months of existence.

Last month, Mr Dmitry Vasiliev, chairman of the Federal Securities Commission, chaired a conference encouraging Russian companies to tap the \$1,000bn eurobond market, which offers far cheaper long-term finance on a scale unavailable from any domestic source. "Even if we take just 1 per cent of that \$1,000bn, you can figure out how much money can be invested in Russian bonds," he said.

Access to debt finance by individual companies was smoothed last year when Russia made the country's first sovereign debt issue since the 1917 Bolshevik revolution. This came after obtaining an international credit rating of BB minus which classifies the country's risk as similar to that of the Philippines or Mexico.

The Moscow and St Petersburg city governments quickly followed with their own eurobond programmes while other municipal

authorities, including Nizhny Novgorod, Sverdlovsk, and Tatarstan, accelerated their plans. Several big companies, including the utilities Gazprom, Lukoil, Rostelekom and Mosenergo, aim to tap debt foreign markets this year. To date, 23 Russian borrowers, including 21 commercial banks, have already raised more than \$3.5bn in loans from syndicates of foreign banks.

Analysts estimate Russian entities could borrow as much as \$10bn from international investors this year as bankers and fund managers, flush with cash from the global liquidity surge, devote a small slice of their portfolios to eastern Europe.

Such has been the enthusiasm for these novel Russian assets that the government recently doubled the planned size of its latest eurobond issue to \$2bn and claimed it could have sold up to \$4bn. "I think this trend will accelerate sharply next year as companies devise serious capital-raising plans, as transparency improves and as companies obtain New York listings," says a western banker.

Economists predict that a rapid inflow of international capital could spark renewed investment in the economy, lifting Russia out of its severe depression. But analysts suggest that, while the potential bonanza presents Russia with great economic opportunities, it opens up a new dimension of financial risk that must be carefully controlled. Bankers question whether Russia is not risking a credit crunch in a couple of years when inexperienced local government officials and corporate managers prove unable to service their debts, thus scaring away investors.

"Russian companies and governmental entities still have to wake up to the fact that they have to pay this debt back," says Mr Dirk Damrau, analyst at Renaissance Capital, a Moscow-based investment bank. "Debt is debt when you borrow it abroad whereas domestic debt has always been infinitely negotiable."

On the face of it, Russia should

have few difficulties sustaining high levels of both government and corporate debt: it is rich in natural resources, which can be used to back a substantial borrowing programme. Mr Eric Fine, a debt analyst at Morgan Stanley, the US investment bank, reckons Russia has extremely strong credit fundamentals - such as external debt to export ratios - when set against other countries rated in the same risk bracket. He dismisses many of the perceived political risks surrounding Russia as little more than distracting "noise".

He estimates that Russia could issue up to \$100bn of debt without straining its benchmark credit ratios and argues that the country will be awarded a higher investment grade rating within two years. "Unlike many countries which are leveraging themselves against future expectations of gross domestic product growth or domestic consumption, Russia is leveraging itself against tradeable commodities in the ground which can earn hard currency," he says.

Some Russian companies boast large hard-currency earnings and colossal assets: Gazprom's proven gas reserves are estimated to be 28 times those of Exxon, its US rival, while a handful of Russian oil groups is among the world's top 10 in terms of reserves.

Moreover, these energy companies, which are developing a voracious appetite for capital, have almost no long-term borrowings, giving them considerable scope to gear up their balance sheets. Domestic banks have been unwilling to extend long-term finance because of Russia's inflationary climate; six months counts as a long time in Russian finance.

Although the Russian stock market has doubled in dollar terms this year, most company directors appear reluctant to sell their companies' shares to raise funds as they believe their equity is undervalued by international standards. Mr Vasiliev argues

that equity finance can also compromise corporate control - a particularly sensitive issue in a nationalistic country. "When shares are issued, a change in the alignment of forces takes place," he says. "It may lead to a hostile takeover which makes corporate leaders - and old shareholders who want to preserve the status quo - nervous."

The most glaring doubts over the ability of Russian borrowers to meet their obligations concern the solvency of the government itself. Moscow has amassed heavy domestic debts and is struggling to pay off its arrears to federal employees and the armed forces - let alone its overdue bills to the gas and electricity sectors.

Mr Pyotr Rodionov, deputy chairman of Gazprom, recently lambasted the government for its "improper" budgeting procedures, claiming it had in effect used the utilities industries as a form of off-balance sheet financing. He said schools, hospitals, and defence plants had stopped paying their energy bills last year as the government hunted for money ahead of the presidential elections. "We should not deceive ourselves, our society or the world community by saying that we do not have a budget deficit while we are building this deficit in clandestine form into our budget," said Mr Rodionov, who is a former energy minister.

Such concerns are echoed by some foreign financiers. Mr George Dallas, emerging markets managing director for Standard & Poor's, the international credit rating agency, says Russia has always had a good reputation for honouring its external debt commitments. But it should remain as scrupulous about honouring its domestic debt obligations if it wanted to win the full confidence of international investors. "Even at the governmental level it has become politically acceptable not to pay your obligations on time to your suppliers and to your employees. That type of mentality simply has to change," he says.

Some bankers also question

Fat Pang's final fling

■ Chris Patten, Hong Kong's last British governor, did a thorough job of breaking with tradition before he sailed away from the territory yesterday.

The governor's gleaming black Rolls-Royce circled the Government House driveway just once previous governors have done three tours as they leave office, a manoeuvre meant to bring luck and to ensure a return to Hong Kong.

So was he running late? Or does he intend never to return? The latter would be a blow to the many who are sad to say farewell to perhaps the most popular of Hong Kong governors, leading for a final handsbake during his recent walkabouts and even sending a custard tart for "Fat Pang" during his final radio phone-in.

Less distressed would be Patten's "friends in Happy Valley" as he refers to officials in Beijing's Xinhua News Agency, the *de facto* Chinese embassy. Despite a softer tone of late, Patten is still vilified for his democratic reforms in the territory. Many in China are eager to see the back of him. Three laps of the driveway, holding out a promise of

returning, might have driven them round the bend.

Wet and woolly

■ You could tell who the Brits were at the handover banquet in Hong Kong last night: the ones with the wet socks. The smell of damp worsened was a delicate counterpoint to the salmon and stuffed chicken breast.

It rained at the sunset farewell ceremony - and rained and rained, rattling on the yellow umbrellas thoughtfully provided by the authorities, pouring in great slashes down the trouser legs of the assembled dignitaries. But umbrellas were cast to one side, the elements defied for outgoing governor Chris Patten's powerful speech and the massed bands. On the closing bars of the British National Anthem, the banners opened in what the Brits took as a caustic symbol. The Prince of Wales's speech was drowned out by the beating of water on metal scaffolding.

The handover ceremony was a more sober affair - and indoors. Bushed bandmen on the right of the stage vied time for time with those from the People's Liberation Army on the left. And there was no political significance in the British contingent's silence during the speeches.

Chamber music

■ The business bent of Hong Kong's post-colonial elite is writ large in the declarations of interest presented to the new Beijing-backed legislature that took office this morning.

More than two-thirds of the 60 members are company directors or major shareholders. But no-one matches the "Trousers King" Yeung Chun-kam, the textiles magnate, who holds 21 directorships and has shareholdings in 268 companies.

New bloom

■ One of the first tasks for Hong Kong's new chief executive Tung Chee

brother
PRINTERS
FAX MACHINES

FINANCIAL TIMES

Tuesday July 1 1997

FERGUSON ENTERPRISES
Number 1 in plumbing supply - U.S.A.
WOLSELEY

French regulator may punish banks that undercut rivals

By Andrew Jack in Paris

France's banking regulator is considering sanctions against financial institutions which persistently undercut their competitors and grant loss-making loans.

Senior officials at the Banking Commission are discussing a range of measures because of growing evidence that competition between banks is intensifying. These measures include withdrawing an institution's banking licence.

The practice of lending at very low interest rates has developed in spite of a recommended minimum threshold at which loans should be made. The threshold - of 0.6 of a percentage point, or 60 basis

points, below the rate of interest payable on government bonds - was set by Mr Jean-Claude Trichet, governor of the Bank of France, in 1996.

In his introductory letter to the Banking Commission's annual report published yesterday, Mr Hervé Hannoun, deputy governor of the Bank of France, says that during 1996 there was a "significant" increase in the proportion of loans granted by France's largest banks below this threshold.

The commission refused to give details of which institutions were transgressing the rules. It said publishing such information would encourage the more prudent banks to increase their rate-cutting. The commission's latest action is

in response to recent criticism of France's bank regulation following scandals such as that at Crédit Lyonnais, which has had to undergo a FF50bn (\$8.50bn) state-backed restructuring plan after an orgy of loose lending in the late 1980s.

Some politicians have also questioned whether or not the commission is sufficiently independent of the government.

Preliminary indications suggest the extent of rate-cutting tailed off during the first quarter of 1997. However, both commercial and mutual banks have been criticised for using low interest rates to win business at a time of low activity. The "Trichet norms" have

within the French banking sector, with some institutions saying it is very difficult to publish meaningful or comparable statistics.

Credit controls and other state-administered restrictions on rates have been abolished in France, and banks are theoretically free to determine the interest rates at which they lend money.

But the Banking Commission said yesterday it had already warned individual banks that transgressed the norms. It said it intended to use its powers under banking regulations including new guidelines introduced this year to ensure "institutions do not allow their operating conditions to deteriorate".

Clinton rejects Congress tax plans

Proposed cuts favour wealthy at the expense of middle class

By Gerard Baker in Washington

Mr Bill Clinton, the US president, yesterday rejected tax-cutting bills passed last week by the Republican-controlled Congress as inadequate.

He produced new compromise proposals aimed at achieving a final agreement to balance the federal budget within five years.

Mr Clinton said the bills passed last week by the House of Representatives and the Senate gave too much away in tax cuts to wealthy Americans and were inconsistent with the budget-balancing agreement signed by the White House and congressio-

nal leaders two months ago. "They direct far too little relief to the middle class," Mr Clinton said. "They include time-bomb tax cuts that threaten to explode the deficit. They do not do enough to keep our economy going."

The president's rejection of the congressional proposals confirmed that a long struggle was in prospect before the administration and the Congress reach agreement on a plan aimed at eliminating the budget deficit for the first time in more than 30 years.

Mr Clinton announced his own tax cuts - slight modifications of proposals he unveiled in his original budget in February. After the Independence Day holiday this week,

Congress will return next week to begin attempts to hammer out an agreement.

The first task will be to reconcile the House and Senate versions of the budget bill. Congressional leaders will then resume negotiations with the White House, which are expected to continue through the summer.

Mr Clinton refused to be drawn on whether he would veto the budget bill if they were not amended to his liking. "I don't want to start talking about veto now," he said. "I want to craft an agreement consistent with the budget agreement that can be written into law."

The president's main objection was that too much of the

reduction in the tax burden proposed by Congress would go to the better-off in the form of a large capital gains tax cut.

All three plans propose about \$150bn in tax reductions over five years, with \$50bn-\$70bn in revenue-raising measures, representing a net tax cut of about \$75bn, the largest US taxpayers have received in 16 years. All three include a \$400-\$500 per child tax credit for families, although they differ in important details.

Mr Clinton also backs a bigger cut for education-related expenses, such as interest on student loans. He agreed to leave in place most of the capital gains tax cut passed by both houses, but opposed index-linking capital gains.

Handshake seals end of Asian empire

Continued from Page 1

provisional legislature, the Beijing-appointed body, which has replaced the chamber elected under Britain's democratic reforms.

China's abolition of the Legislative Council has been at the centre of disputes with Britain. Mr Blair made it clear bilateral relations would depend on Beijing's treatment of Hong Kong and its fulfilment of commitments in the Sino-British Joint Declaration, the treaty that underpins the handover.

The US has stepped up support of Britain's policy towards Hong Kong, calling for elections to replace the provisional legislature. Yesterday, Ms Madeleine Albright, US secretary of state, reaffirmed plans for a Sino-US summit this year.

Securities houses implicated in Japan dealings scandal

By Gillian Tett in Tokyo

Shares in three of Japan's largest securities houses, Daiwa, Nikko and Yamachi, tumbled yesterday after a lawyer implied the companies had had improper dealings with corporate racketeers.

The allegations were made by the lawyer for Mr Ryuchi Koike, the racketeer allegedly at the heart of the scandal.

The reports pushed Nikko Securities' share price down 7 per cent to close at ¥705 after heavy trading. Daiwa's share price fell 5 per cent to ¥804 and Yamachi's by nearly 2 per cent to ¥841.

The allegations are likely to put pressure on the authorities to widen their investigations to cover all four of the largest securities houses. Nomura Securities has been under investigation for months.

Nomura and Dai-ichi Kangyo Bank, the country's second largest bank, have admitted financial dealings with *sokaiya* - the corporate racketeers who demand payment in exchange for not revealing sensitive information.

Tokyo prosecutors have arrested more than a dozen executives from Nomura and DKB in connection with the scandal. On Sunday, a former DKB chairman committed suicide after questioning. The police have also arrested Mr Koike.

Mr Koike's lawyer yesterday revealed that Mr Koike had told police that he had had improper financial dealings with Daiwa, Nikko and Yamachi, according to the Japanese media.

The lawyer said the three securities houses had carried out deals on Mr Koike's behalf

through illegal discretionary accounts. Nomura has been accused of using such accounts to extend favours to Mr Koike.

Nikko, Daiwa and Yamachi yesterday refused to comment on the reports. The companies have previously denied links with *sokaiya*.

Tokyo police yesterday indicted four DKB executives, including two former vice-presidents, bringing the total DKB and Nomura executives indicted to more than ten.

The sense of shock over the scandals has been fuelled by the suicide of Mr Kunji Miyazaki, the former DKB chairman. Mr Ryutaro Hashimoto, the Japanese prime minister, yesterday said he regretted the death.

World stocks, Page 38
See Lex

THE LEX COLUMN

The cost of corruption

Japanese financial scandals are nothing new. In a country where a former prime minister has been convicted of taking bribes, it is hard not to believe that corruption is widespread. So reports that most leading stockbrokers, and not just Nomura, have made illegal payments to *sokaiya* - corporate racketeers - should come as no surprise. Even committing suicide in response to accusations, as the chairman of Dai-ichi Kangyo Bank did over the weekend, is not unprecedented.

What does seem to be changing is the official reaction to such scandals. In the past, bribes were considered a deplorable but unavoidable part of doing business - something oiling the wheels of a successful economy. Now that growth has slowed and competition is increasing, politicians and bureaucrats are increasingly promoting transparency to help boost efficiency. As a result they are cracking down harder: more than a dozen senior executives from Nomura and DKB have been arrested and both companies face trading bans as punishment. The companies themselves have made wholesale management changes instead of sacrificing a token executive who was often reemployed as a consultant.

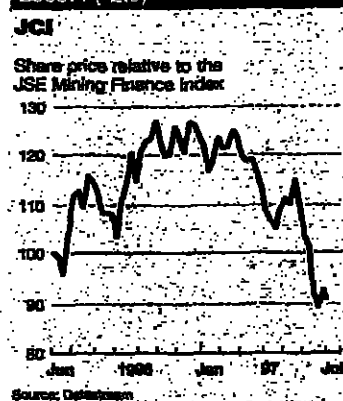
The government is left with a balancing act. To bolster confidence in financial markets it must continue to root out corruption. But if it throws the book at all leading securities houses, it could risk destabilising whole sections of industry just as deregulation is opening them up to competition.

JCI

Billed as one of South Africa's great black business hopes, Mr Mzi Khumalo has had an inauspicious start. Yesterday saw the collapse of his much touted deal with Lomrho. But that was simply the latest in a number of embarrassments. Most notorious, of course, was the R54.50 per share he paid for his controlling stake in mining house JCI - the share is now at R35. He has also been associated with a disastrous rights issue and lost his managing director.

Cynics, unsurprisingly, are wondering whether Mr Khumalo brings any value to the group. His tribulations with organised labour, supposedly the area in which black managers would excel, have added weight to their arguments. But it would be premature to write him

FTSE Eurotrack 200:
2509.4 (-2.9)



Source: DataStream

Europe's single currency project, and enticing returns, both in money and bond markets, compared to most alternatives.

What can Mr Brown do? Nominally, he remains responsible for exchange rate policy. In practice, the Bank of England holds the interest rate lever. Unfortunately for Mr Brown, the Bank's priority - curbing consumer spending - may well involve higher interest rates, further boosting the pound. His best hope is to do some of the Bank's work for it by taxing consumers in the Budget. Beyond that, patience is the right counsel: when the current account deteriorates, sterling's cyclical strength will probably abate.

UK utilities

With Labour set to impose its windfall tax tomorrow, it may be hard to believe that the utilities' worst political woes are over. But, as Mrs Margaret Beckett, the trade and industry secretary, pointed out yesterday: "The windfall tax is about the past". In launching its review of utility regulation, Labour is seemingly putting its previous, excessively populist approach behind it.

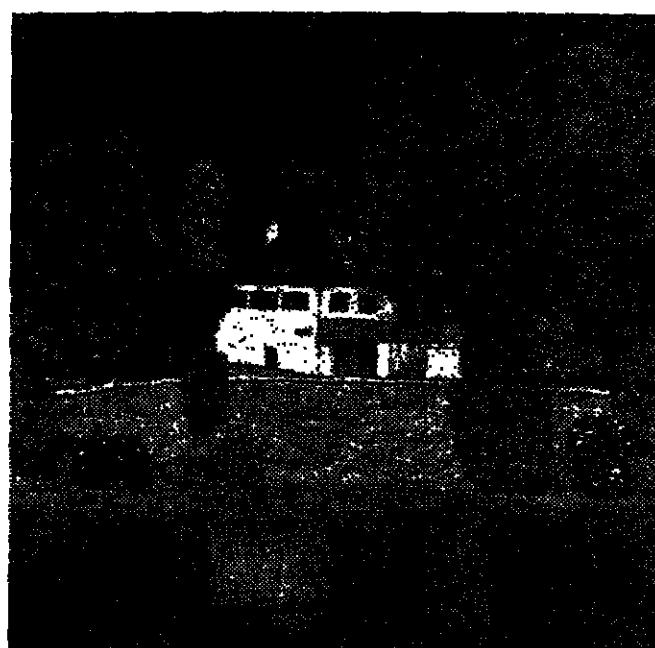
The change in rhetoric is striking. Gone are the cheap jibes about fat cats; executive rewards are now "in the first instance matters for companies themselves". Only a few weeks ago, Mr Chris Smith, Mrs Beckett's colleague at National Heritage, was lambasting lottery chiefs for not showing enough contrition over their remuneration packages.

Labour is also losing some of its aversion to profit. Mrs Beckett spoke of "creative" tension between running a public service and the need for utilities to remain competitive. In practical terms, this means the current system of price cap regulation - which gives companies a strong incentive to improve efficiency - is likely to stay. Labour's previous enthusiasm for sharing profits between customers and shareholders has rightly been toned down. Mrs Beckett's review may yet make changes to the system of regulation. But the important message is her objective of setting a long-term stable framework. Labour will have its £50n of flesh. But after that, utilities can look forward to less risk, a lower cost of capital and maybe higher valuations.

Additional Lex note on Scottish & Newcastle, Page 23

GUSTAV KLIMT

Liebfrauenkeller am Astersee, 1915-1916



Sold at Sotheby's for \$14.7 million in May, 1997

A World
Record for
the Artist's
Work

SOTHEBY'S

FT WEATHER GUIDE

Europe today

Most of western Europe will continue cool and unsettled. There will be outbreaks of rain, especially in England and Scotland. Elsewhere, sunny spells will be interspersed with showers. Northern Spain and Portugal will also have some rain. Thunder showers may reach the south-western regions later in the day. Central Europe will have variable cloud and thunder showers. There will be strong thunder storms from Poland towards the northern Balkans. Southern and western Scandinavia will have rain or thunder showers. Further to the northeast, it will be warm and rather sunny. The Mediterranean will continue sunny.

Five-day forecast

Western Europe will continue cloudy and cool with showers. Central Europe will become warmer but thunder showers will return tomorrow. Scandinavia will also have thunder showers but temperatures will stay rather high.

TODAY'S TEMPERATURES

Location	Max	Min	Location	Max	Min	Location	Max	Min
Abu Dhabi	34	24	Amman	28	18	Beijing	28	18
Accra	30	20	Algiers	28	18	Bombay	30	20
Aden	30	20	Amsterdam	18	8	Buenos Aires	28	18
Algeria	28	18	Atlanta	30	20	Calcutta	30	20
Amman	28	18	Bahia	28	18	Chengdu	28	18
Amman	28	18	Bombay	30	20	Colombo	28	18
Amman	28	18	Buenos Aires	28	18	Dhaka	28	18
Amman	28	18	Calcutta	30	20	Hong Kong	28	18
Amman	28	18	Chengdu	28	18	Kobe	28	18
Amman	28	18	Colombo	28	18	London	18	8
Amman	28	18	Dhaka	28	18	Luxembourg	18	8
Amman	28	18	Hong Kong	28	18	Madrid	28	18
Amman	28	18	Kobe	28	18	Manila	28	18
Amman	28	18	London	18	8	Mexico City	28	18
Amman	28	18	Luxembourg	18	8	Miami	28	18
Amman	28	18	Madrid	28	18	Montreal	28	18
Amman	28	18	Manila	28	18	Moscow	28	18
Amman	28	18	Mexico City	28	18	Nairobi	28	18
Amman	28	18	Miami	28	18	Paris	28	18
Amman	28	18	Montreal	28	18	Rangoon	28	18
Amman	28	18	Moscow	28	18	Reykjavik	28	18
Amman	28	18	Nairobi	28	18	Rio	28	18
Amman	28	18	Paris	28	18	S. Paulo	28	18
Amman	28	18	Rangoon	28	18	Singapore	28	18
Amman	28	18	Reykjavik	28	18	Stockholm	28	18
Amman	28	18	Rio	28	18	Taipei	28	18
Amman	28	18	S. Paulo	28	18	Tel Aviv	28	18
Amman	28	18	Singapore	28	18	Toronto	28	18
Amman	28	18	Stockholm	28	18	Vancouver	28	18
Amman	28	18	Taipei	28	18	Warsaw	28	18
Amman	28	18	Tel Aviv	28	18	Wellington	28	18
Amman	28	18	Toronto	28	18	Winnipeg	28	18
Amman	28	18	Vancouver	28	18	Zurich	28	18
Amman	28	18	Warsaw	28	18			
Amman	28	18	Wellington	28	18			
Amman	28	18	Winnipeg	28	18			
Amman	28	18	Zurich	28	18			

World stocks, Page 38

Lufthansa

We can't change the weather. But we can always take you where you want to go.

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IN BRIEF

Hungary awards
TV franchises

Hungary has awarded the long-awaited concessions for its first two national commercial television stations to consortia led by CLT-Ufa, Europe's biggest broadcasting and entertainment group, and Scandinavian Broadcasting System, 22.8 per cent owned by Walt Disney. It was the most costly commercial TV tender yet staged in eastern Europe. Page 22

Fiat patriarch says chairman will go
Mr Giovanni Agnelli, the 76-year-old honorary chairman of Italian automotive company Fiat, has quashed speculation that Mr Cesare Romiti, the group's chairman, will step beyond his retirement date of June 1998. Page 22

NEC puts \$285m into Packard-Bell
NEC, the Japanese electronics group, is investing \$285m in Packard-Bell NEC, bringing its total investment in the US computer company to more than \$1bn. NEC took a 19.9 per cent stake in Packard-Bell NEC in 1995. Page 18

News Ltd wraps up newspaper sale
News Ltd, the Australian subsidiary of Mr Rupert Murdoch's News Corporation, the international media group, has finalised the sale of its 50 per cent interest in Australian Newsprint Mills to Fletcher Challenge Paper, the New Zealand company. Page 18

Mondi appoints new chairman
Mr Peter Littmann, who made his mark in the fashion industry by transforming the image and financial fortunes of the Hugo Boss label, has been appointed chairman of Mondi, the German women's wear company. Mondi was taken over four years ago by Investcorp, the Bahrain-based investment banking group behind the revival of the Gucci fashion house. Page 23

Unilever sells John West to Heinz
Unilever, the Anglo-Dutch consumer goods company, has announced the sale of its UK-based John West Foods business to HJ Heinz, the US foods group, for an undisclosed sum. Under Unilever's stewardship, John West commanded 35 per cent of the UK canned fish market. Page 27

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Chief price changes yesterday

FRANKFURT (DM)		Pelle		9.9	- 0.4
Alcatel	218.2	9.2	Genzyme	1.0	- 0.4
Asahi	2320	+ 190	Int'l Toy	5.1	- 0.4
Avia	1337	+ 32	Microstar	1.38	- 0.34
Bank Handlowy	365	- 8.2	Palmira (PFF)		
Beta Systems	185	- 9.5	Reckitt	970	+ 26
Boeing	337	- 11	SLC	913	+ 18
CanWest Global	281	+ 26	Stamps	483.5	- 13.4
Casa Corp	234	+ 58	Stamps	175	- 2.5
Chiyoda Mutual	324	+ 174	Stamps	628	+ 24
Cigatam	2294	- 48	Stamps	617	+ 25
Divers' Resources	281	- 194	Stamps	780	+ 37
ERC	581	- 28	Stamps	889	+ 29
Energy Group	1354	+ 294	Stamps	735	- 29
Eurotunnel	82	+ 14	Stamps	904	- 45
Fletcher Challenge	1794	+ 199	Stamps	510	- 25
Ford	1174	- 20	Stamps	77.5	+ 7.0
France Telecom	55	- 129	Stamps	84.75	- 2.75
Franklin/Templeton	5784	- 264	Stamps	105.0	+ 9.0
GE Capital Services	3.5	+ 0.5	Stamps	36.0	- 3.75
Gem Sprayers	14.75	+ 1.25	Stamps	84.75	- 2.75
General Motors	14.75	+ 1.25	Stamps	30.25	- 3.25

Hong Kong closed, New York and Toronto prices at 12.30pm.

Andersen acts to heal split

Consultancy fails over key appointment

By Jim Kelly
Accountancy Correspondent

The board of Andersen Worldwide, the world's largest accounting and consulting organisation, yesterday appointed a temporary new chief executive in a bid to buy time to mend internal divisions.

Having twice failed to win the backing of the organisation's 2,700 partners for its choice for the job, it asked the chairman of the board - Mr Robert Grafton - to take the post of acting chief executive.

Meanwhile a new "high level" group is to examine "key organisational issues" and report back to the board by spring next year. Only then

will the electoral procedure start again to replace Mr Larry Weinbach, who retires on August 31.

The board, meeting in a New York hotel following the failure of its second nominee to gain a winning margin, said it wanted to "decouple" the issue of the election from that of resolving tensions within the organisation.

"The board obviously felt a third candidate would suffer the same fate as the last two - now they have a chance of making a breakthrough over the big issues," said a US insider. The relatively short

timetable set for the "high-level" group to put forward proposals - and the lack of any detail on how the group would be chosen or operate - signals the urgency with which the board wants the current problems resolved.

The partners of Andersen Worldwide - a majority of whom are from the original firm of Arthur Andersen - have been divided over payments for so-called "internal income support" which they receive from partners at their sister firm Andersen Consulting.

"Turf wars" have also broken out between the two firms, particularly in the US, over management consultancy contracts. Plans have been floated in the past to bring all consultancy work under Andersen Consulting control.

The failure of two candidates for the post of chief executive - one from either side of the organisation - to gain the required majority of two-thirds appears to signal that partners are voting on tribal lines.

Mr Grafton, who is 56, has been a partner for 25 years and is a regional managing partner in the US for Arthur Andersen. He has been chairman of the

board of partners of Andersen Worldwide since 1994. His mandate as acting chief executive is to "concentrate on developing specific proposals concerning internal organisational issues".

Andersen Consulting partners believe that the organisation's constitution does not reflect the weight of their contribution. Although the consulting arm has greater turnover and growth, Arthur Andersen has more partners and a majority on the board.

At a recent meeting in Paris partners voted to keep the organisation together under the Andersen Worldwide umbrella. But some partners think the pressures will eventually lead to a complete split.

France Telecom, the state-owned operator that may be partly privatised this year, incurred a net loss of about FF33.9bn (\$5.83bn) in 1996 under US accounting principles.

The figure outstrips the biggest loss reported by a French company under French accounting rules - the FF35.6bn loss in 1995 by Alcatel Alsthom, the telecommunications and engineering group.

France Telecom's net loss compares with a FF2.1bn profit - down from FF9.3bn in 1995 - announced by the group in March under French accounting standards.

The discrepancy is explained by the difference in the treatment of a one-off payment to the state in return for the transfer of pension liabilities.

This did not appear in the profit and loss statement for French purposes. Under US accounting principles, the payment is recorded as a "with-drawal expense".

A US filing has been made in line with plans for shares to be traded in New York and Paris. Shares were expected to start trading on both stock markets on June 8. However, the partial privatisation was put on ice after the Socialist party's unexpected victory in the general election.

The government has yet to announce whether the partial privatisation will go ahead, but some ministers expect it to proceed this autumn, before next year's liberalisation of Europe's telecoms markets.

These ministers expect to press ahead with the sale of a minority interest in the company, in what could be France's largest privatisation, in September or October. The previous centre-right government was aiming to raise between FF30bn and FF60bn from the sale.

The results declared by the group under French accounting principles were affected by one-off items. Mr Michel Bon, the chairman, said the 77 per cent decline in net profits reflected the "very profound transformation" of the company's accounts. The 1996 net profit resembled "neither our past, nor our future", he said.

Argentina
revives
ambition
to trade
in futures

By Stephen Fidler,
Latin America Editor

Argentina is reviving plans to launch a financial futures and options market despite the failure of a previous effort in the past five years.

According to Mr Javier González Fraga, a former central bank president now heading the futures market project, the lessons of the previous failure have been learnt.

One mistake was to have a futures market inside the floor of the "cash" market - the stock exchange itself.

"You need full-time traders," he said. He added that the role of settlement was much more critical in a futures market than in the stock exchange, where the task was simply to provide delivery of shares against the payment made for them.

Settlement in the futures market is much more a question of liquidity management, and confidence in the procedure must be high. "You have to check every 15 minutes that the guarantees are sufficient."

A clearing house was being established now that would take this into account.

The other main lesson was that "you need an experienced partner", he said. The Chicago Board of Trade was taken on as adviser in December 1995.

Mr González Fraga said the aim was to establish a futures market with a sufficient level of competitiveness to attract international participants.

"We plan to have everything ready by the end of this year... The idea is to become something that might receive a higher rating than the country receives from the rating agencies," he said. Argentina is rated BB by Standard & Poor's, two notches below investment grade.

The higher rating would be achieved in part by using a credit enhancement by "a major multinational insurance company", he said.

The exchange was also working with the Inter-American Development Bank to provide an agreement to cover sovereign risk, for example, if a future government decided to establish exchange controls.

The planned contracts will fall into several categories: short-term and long-term Argentine peso and dollar interest rate contracts; contracts on currencies including the peso-dollar exchange rate and the peso-Brazilian Real rate; and on two stock market indices, the Bursap and Merval, options on individual stocks already being traded on the stock exchange. There may also be an index on government bonds.

Subscription for seats will begin in August: some 250 seats will be reserved for members of the stock market, with a further 250 seats for sale more generally. There will be 50 members of the clearing house. Contracts will be traded on the floor by open outcry, which it is hoped will encourage local speculators. There will also be an electronic matching system for trades.

There is some scepticism in Buenos Aires. The Merval, it is pointed out, is not of much interest to international investors because it is heavily weighted with traditional stocks of limited interest to US investors.



Changing track: Eurotunnel's restructuring looks more likely after an investor opposed to the plan had a change of heart

Investor's U-turn lifts hopes
for Eurotunnel restructuring

By Andrew Jack in Paris

The prospects of Eurotunnel winning shareholder approval for its financial restructuring improved sharply yesterday after an investor who had been opposed to the deal agreed to vote in favour.

Ms Sophie L'Hélias, of Franklin Global Investor Services, who was collecting proxies on behalf of investors opposed to the restructuring, said her principal client had switched its position and was instructing her to vote in favour.

She has never identified who she works for, but Eurotunnel confirmed yesterday that Northern Cross Investments, which it described as a "long-term investor" holding nearly 36.7m shares, had decided to support the restructuring and had offered its support to the company. The change sharply lifts the

balance of power ahead of the extraordinary general meeting of Eurotunnel on July 10, at which shareholders will be asked to approve a restructuring of the Channel tunnel operator's £8.5bn (\$14.1bn) debt.

Investor groups in the last few days had been close to gathering sufficient votes to win a blocking minority of 26 per cent - with as little as 58m votes - that could have prevented the plan going through. But without the support of Northern Cross, their campaign has little chance of success.

The change of heart follows a meeting requested by Mr Patrick Ponsolle, Eurotunnel's chairman, which he held with Northern Cross in Boston last Thursday.

Northern Cross had previously demanded that Eurotunnel's banks write off 25 per cent of the value of their loans

to the company. It also wanted Eurotunnel to create a further category of shares to avoid diluting the interests of existing investors.

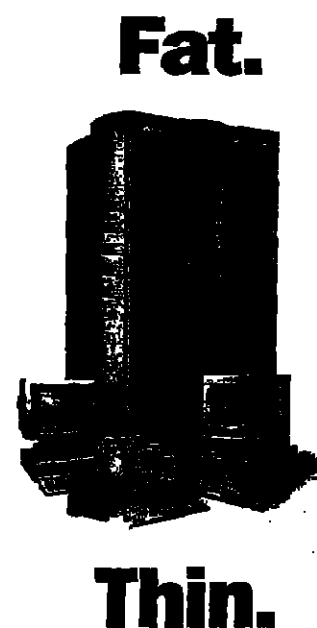
However there have been growing signs that creditor banks to the company would not modify their plan, threatening Eurotunnel with a rapid slide into bankruptcy proceedings which could leave the shares worthless.

Eurotunnel must still persuade owners of 25 per cent of its outstanding £20m shares - the percentage necessary for a

quorum - to attend next week's EGM in Paris. The restructuring plan must also be unanimously approved by Eurotunnel's 174 creditor banks.

Adacte, a radical investor group which claims to represent investors owning at least 10m shares, remains opposed to the plan, but the more moderate Association of Eurotunnel Shareholders, with a further 10m or more, shows increasing signs of voting in favour. It is due to decide tomorrow.

MORSE



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COMPANIES AND FINANCE: ASIA-PACIFIC

NEC puts \$285m into Packard-Bell

By Michio Nakamoto
in Tokyo

NEC, the Japanese electronics group, is investing a further \$285m in Packard-Bell NEC, bringing its total investment in the US computer company to more than \$1bn.

NEC, which took a 19.9 per cent stake in Packard-Bell NEC in 1995, will acquire additional non-voting preferred shares, keeping its ordinary equity stake in the US company more or less unchanged. This is the third additional investment by NEC in the US

group. The Japanese company said that the additional money would support Packard-Bell NEC's establishment of direct sales operations aimed at corporate customers. Packard-Bell NEC is aiming to strengthen its corporate business through direct sales rather than through distributors.

In the longer term, the company, which depends on the home-user market for 80 per cent of sales, hopes to divide its revenues evenly between home and corporate sales, NEC said.

Analysts viewed the additional investment as a sign that things

were not going according to plan. NEC made its initial investment with the intention of gaining a sales network in the US personal computer market, and to create synergies and economies of scale in procurement and manufacturing.

Last year, NEC merged its overseas PC businesses, excluding that in China, with those of Packard-Bell, which itself has merged with Zenith Data Systems, the PC arm of Bull, the French computer company. Bull, of which NEC owns 17 per cent, also holds a 19.84 per cent stake in Packard-Bell NEC. Packard-Bell NEC sells PCs

under the Packard Bell brand, which has strength in selling computers for the home; the Zenith brand, which is highly regarded among public organisations; and the NEC brand, which has been successful in the notebook market.

Nevertheless, judging from the additional investment, "it looks like things have not gone as planned," said Mr Naoki Sato, analyst at Deutsche Morgan Grenfell in Tokyo.

While Packard-Bell NEC has a dominant share of the US home PC market, it has lagged behind competitors such as Compaq and Dell

in the growing corporate market. In order to keep up with growth in the US market, it must strengthen its corporate sales.

If Packard-Bell NEC had been profitable, it would have entered direct corporate sales earlier, Mr Sato believes.

Although NEC would not disclose the financial performance of Packard-Bell NEC, the company is believed to have accumulated large losses.

Given the highly competitive state of the US PC market, "the chances are that the red ink will persist," one analyst said.

Caution, corruption and intervention

Ex-head of ING Barings in Shanghai outlines problems he faced

Richard Graham, the departing head of ING Barings in Shanghai, picks up a pen and scribbles out a sobering forecast of corporate finance work in China: "Equity capital markets - up. Project finance will be good. Debt capital markets - not started. M&A - ditto. Advisory - a little, but not very profitable. Securitisation - could be great, but when?"

The note sets out the headaches that Mr Graham leaves to his successor, as well as other bankers in Shanghai, and ends the first chapter of the foreign investment bank's story in modern China.

Mr Graham opened the Barings office in Shanghai in 1993, one of the first international investment banks to set up in China since 1949. He has seen the business through the turbulence of China's early financial sector reforms, as well as the Leeson affair and the ING acquisition.

A former British diplomat, Mr Graham was in the first wave of investment bankers pursuing business from inside mainland China. He has emerged as one of Shanghai's most prominent foreign businessmen and an outspoken critic of China's foot-dragging financial liberalisation.

Today, ING Barings, which concentrates on corporate finance and share broking and trading in China, makes

most of its money from equity issues and has underwriting licences for the foreign currency stock markets in Shanghai and Shenzhen. Between 1994 and 1996, ING Barings acted as international co-ordinator or joint co-ordinator for companies such as Shanghai Yaohua Pilkington, Shanghai No. 2 Textile Machinery and Little Swan.

The logic that drove Barings to open in Shanghai - "China will need large amounts of capital, more than it can source domestically" - still underpins Mr Graham's faith in the long-term future.

"The bulk of our future revenue will come from the initial public offerings of red chips [mainland Chinese businesses listing in Hong Kong]. They may stutter for a while after Hong Kong's return. But these Chinese companies are all lining up, desperate for capital."

Nevertheless, Mr Graham is frustrated by China's doggedly cautious banking regulators. The authorities "instinctively believe that anything new is not going to be as easy as it appears to be. Any country that spends four years debating a securities law without issuing a draft is suffering a major bureaucratic problem."

He lists innovations stalled or axed by Beijing: the bond futures market, warrants, indexed futures, foreign enterprise listings in

Shanghai. "And what about corporate bonds?" he asks. "The big missing opportunity for foreign financial institutions is the debt capital markets. There is nothing but sovereign issues."

The government's worry over corporate debt is that it will be landed with unforeseen liabilities amassed by loss-making state-owned enterprises. But the liberalisation of the debt market, Mr Graham suggests, is the "next big step" for foreign corporate financiers, and he notes that US groups are already lining up to secure Yankee bond business.

Government intervention is another bugbear. He recounts an experience in 1994, when Barings won the lead underwriting contract for a Chinese state company listing in Hong Kong. Out of the blue, the regulators telephoned to say that too few underwriting contracts had been given recently to Japanese houses, and so the deal was being reassigned. Barings was given a smaller contract instead. "That sort of thing is unimaginable in other developing Asian markets," Mr Graham says.

Corruption, too, is a growing concern. Mr Graham finds it is increasingly common for ING Barings and others to be approached by people in quasi-official positions seeking a consultancy fee to help the bank

win a particular mandate.

But relationships also have their benefits in China, as Barings discovered in 1996 during the Nick Leeson fiasco, "when the years of relationship and liaison work really proved its worth". While other Barings offices in Asia struggled to win back licences revoked after the bank went into administration, China did not suspend any Barings operations. After the ING acquisition, the authorities remained cool for six months, but in the last 18 months the business has more than recovered.

Mr Graham will return to London to work at Barings Asset Management, with responsibility, among other things, for the bank's China funds. He believes fund management is an area where China would do well to exploit international expertise, because without institutional investors "China's markets will continue to be volatile."

Ultimately, China retains the characteristics of a planned economy. A real transition to a free market would require significant reform of the shareholding structure - replacing the many different legal categories of share, denominated in different currencies with different voting rights, with "one share with equal rights in one currency".

Ownership reform will give companies freedom to



Richard Graham: authorities 'instinctively believe that anything new is not going to be as easy as it appears'

own decisions. And only then will they deserve serious institutional investment."

James Harding

ASIA-PACIFIC NEWS DIGEST

Chiyoda to get emergency loans

Chiyoda Mutual, one of Japan's medium-sized life insurance companies, is to receive an emergency injection of capital from two affiliated Japanese banks. The move is likely to fuel speculation about the financial health of the company, which is perceived as one of Japan's weaker life insurance groups.

Asahi Bank, which is part of the same *keiretsu* corporate grouping as Chiyoda Mutual, said it had agreed to provide ¥200bn (\$1.75bn) in loans to the company to strengthen its capital base. Meanwhile, Japanese press reports claimed that Tokai Bank, another affiliate, had provided a ¥200bn loan.

Some analysts calculate that Chiyoda is between ¥80bn and ¥500bn short of financial solvency, depending on how its liabilities are valued. One analyst said: "We have the deepest reserves about Chiyoda's financial solvency. Giving extra loans to the company seems like a peculiar step." Chiyoda's group assets fell 9.7 per cent in 1996 because of withdrawals by corporate clients.

Earlier this year, Nissan Mutual became the first Japanese life insurer to fall since the second world war. The life insurance sector is due to publish its full-year results next month and speculation is mounting that other companies may be at risk.

Standard and Poor's, the US credit rating agency, recently cited Chiyoda Mutual as one of five Japanese companies below the level considered adequately secure for policyholders. The agency awarded Chiyoda Mutual a B rating - well below the BBB level it deems acceptable.

Gillian Tett, Tokyo

MBF plans foreign expansion

MBF, the Malaysian group, plans to become the country's "financial supermarket" abroad, with an aggressive investment strategy over the next 20 years, particularly in the Asian region. Mr Loy Han Hong, chief executive, said the group would look initially to buy commercial banks in Thailand and Burma. It was also seeking to take over Philippines Savings Bank through a subscription to new common shares in the bank. "We also plan to establish a stockbroking firm in Indonesia, once the approval is granted by the Indonesian finance ministry," Mr Loy said.

The company plans to become the leading credit-card issuer in the region, with at least 10m to 20m cards in the next five years, he added. MBF forecast a 30 per cent increase in profit this year, from M\$500m (US\$188m) previously.

Asif Huda, Kuala Lumpur

Diversified Resources triples

Diversified Resources, a holding company within DRB-Hicom, the Malaysian transport and industrial group, reported a tripling of group pre-tax profit to M\$304.71m (US\$121m) for the year to March 31 on turnover up 138 per cent at M\$3.12bn. Proton, DRB-Hicom's automotive unit, reported pre-tax profits for the year of M\$3.59m, compared with a loss of M\$4.72m, while turnover rose 26 per cent to M\$30.31m.

Asif Huda

Nissan, SKF in bearings deal

Nissan Motor, of Japan, is to procure wheel bearings for its models made in Japan from SKF, the Swedish bearings manufacturer. The annual value of the purchase will be ¥600m (\$5.2m). This will be the first time SKF bearings have been used on Nissan vehicles produced in Japan.

AP-DJ, Tokyo

This announcement appears as a matter of record only



Takefuji Corporation

Tranche 1 US\$ 197,000,000 & JPY 16,450,000,000

Tranche 2 US\$ 110,000,000

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The Development Bank of Singapore, Ltd, Tokyo Branch
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Tranche 2
Bank Brussels Lambert S.A., Hong Kong Branch
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June 1997

Yen hits 'dual currency' bonds

By Gillian Tett in Tokyo

The recent surge in the yen against the dollar has derailed the market in "dual currency" bonds in Japan in the past month. None of these instruments was issued in Japan in June, the Japan Bond Underwriters association said.

This is in sharp contrast to the pattern seen until earlier this year, when sales of such instruments expanded rapidly.

The trend illustrates the impact of the yen's recent surge on Japan's financial markets. After falling to ¥127 against the dollar at the start of May, the currency was trading at ¥114 in Tokyo yesterday.

Dual currency bonds pay

interest in one currency, such as Australian or US dollars, but redeem in another.

They became popular with Japanese investors in 1996 and the early months of this year, because they appeared to protect against further falls in the yen. About ¥2,066.6bn (\$18bn) of dual currency bonds were issued between April and December 1996. However, the rise in the yen makes them less attractive to their holders, and investors abandoned the market in May.

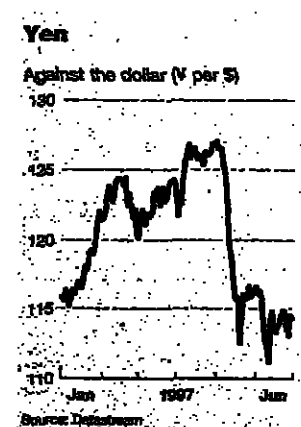
According to the Bank for International Settlements, issuance of yen-denominated bonds in the eurobond markets has dropped 40 per cent this year owing to the low rates of interest attached to

Japanese bonds. With coupons on five-year Japanese government bonds at less than 2 per cent, investor interest has plummeted. The coupon rate on US Treasury bonds is more than 6 per cent, and issuance in the US dollar has risen by more than 10 per cent this year to record levels.

Confidence has been particularly dented by losses on one form of dual currency bond - "knock-out" bonds - which were heavily sold in Japan earlier this year.

These were structured in a manner which triggered losses for the holders of the bond if the yen appreciated by more than 10 per cent.

As the dual currency market collapsed last month, issuers turned instead



to "straight" bonds, which are denominated in one currency.

Issues of these reached ¥801bn in June, one of the highest levels on record.

News Ltd finalises ANM disposal

By Bruce Jacques in Sydney
and Terry Hall in Wellington

News Ltd, the Australian subsidiary of News Corporation, the international media group, has finalised the sale of its 50 per cent interest in Australian Newspaper Mills to Fletcher Challenge Paper, the New Zealand paper company.

The deal, which was approved last week by Australian authorities, will give Fletcher 100 per cent control of ANM, the only producer of newspaper and related products in Australia. It will

make the New Zealand group the leading supplier of newspaper and related papers in Australasia.

Mr Lachlan Murdoch, managing director of News, said yesterday the 50 per cent stake had been sold for A\$283.5m (US\$219m), comprising an initial payment of A\$85.5m and a A\$20m note payable over the next six years.

Mr Murdoch said the initial payment would be funded half by cash and half through a capital note issued to News Ltd.

Mr John Hood, chief executive of Fletcher Challenge,

said the deal meant his company would supply about 60 per cent of Australia's newspaper and special paper needs from two mills. A substantial proportion of Australia's newspaper imports are also supplied from Fletcher facilities outside the country.

Mr Hood said Fletcher had long-term contracts with Australian newspaper publishers, including News Ltd, which governed formulas for pricing and volume. Fletcher's half share of ANM was valued in its accounts in

1996 at just over A\$300m.

He added that ANM had been a solid performer in recent years, in what had been a difficult era for paper manufacturers.

ANM supplies 60 per cent of Australia's annual newspaper needs from its Tasmanian and New South Wales plants and operates a waste paper recycling factory.

Negotiations on the deal have been protracted, leading to reports that News Ltd was seeking a much higher price than Fletcher Challenge Paper was prepared to pay.

U.S. \$200,000,000

Hydro-Québec

Floating Rate Notes, Series FY,
Due July 2002Interest Period 27th January 1997
28th July 1997

Interest Amount per U.S. \$10,000 Note due 28th July 1997 U.S. \$291.48

Credit Suisse First Boston (Europe) Ltd.
Agent

U.S. \$120,000,000

Subordinated Floating Rate Depositary
Receipts due 2000issued by Bankers Trust Company Limited
evidencing entitlement to payments of
principal and interest on deposits
made on 27th June, 1990 with the
Frankfurt Branch of

Banco di Sicilia S.p.A.

(Established in the Republic of Italy as a
limited liability joint stock company)BdS
BANCO DI SICILIAFor the six month period 27th June, 1997 to 29th December, 1997
the Receipts will carry an interest rate of 6.50391% per annum with
an interest amount of U.S. \$3,342.29 per U.S. \$100,000 Receipt.
The relevant Interest Payment Date will be 29th December, 1997.Bankers Trust
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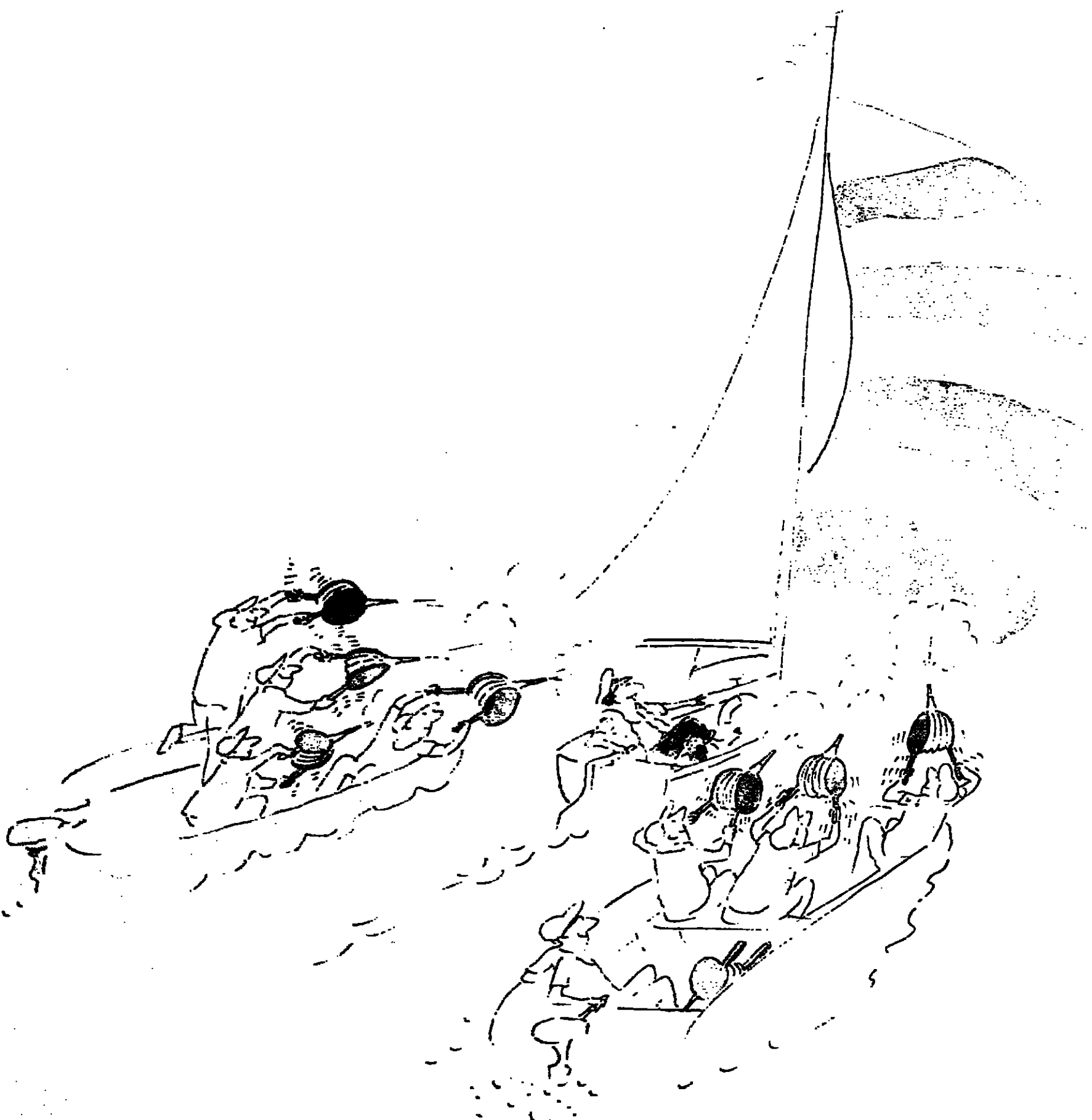
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COMPANIES AND FINANCE: THE AMERICAS

NationsBank buys Montgomery

By John Authers
in New York

NationsBank, the acquisitive commercial bank based in North Carolina, yesterday said it would pay \$1.2bn for Montgomery Securities, the San Francisco investment bank, joining the trend for large retail banks to buy smaller securities firms.

This was the fourth such deal since the Federal Reserve this year allowed commercial banks to derive up to 25 per cent of their earnings from securities underwriting.

It provoked a mixed reaction on Wall Street. NationsBank's share price fell 5/8 to \$64 1/2 by midday, but fared better than the banking sector as a whole.

Some analysts suggested NationsBank had paid too much, and questioned the logic of the deal. It had been expected to buy a smaller bank than Montgomery.

Ms Nancy Bush, analyst at Brown Brothers Harriman, downgraded her earnings estimates for NationsBank. The acquisition was "absolutely ill-advised and will add an additional element of risk and volatility to the NationsBank earnings stream," she said.

Investment banks were at a "pricing top", she added.

NationsBank said it was acquiring Montgomery, which is best known for its expertise with West Coast high-technology companies, so that it could offer initial public offerings to its predominantly small and medium-sized clients.

According to Mr Ed Brown, president of NationsBank Global Finance, "This enhances our ability to provide one-stop financial services to our clients, specifically equity underwriting."

He defended the bank against charges that it had acted too quickly, saying equity underwriting was a "critical missing link for NationsBank". Trying to build the business organically would have been "much too time-consuming" and would perhaps have "left us behind".

He added: "There are too many opportunities coming down the road to wait."

Montgomery keeps a heavy degree of autonomy under the deal, retaining its name and becoming a division of NationsBank Capital Markets, a subsidiary set up to take advantage of the Federal Reserve's rules on revenues from securities.

While 70 per cent of the purchase price is to be paid in cash, the remainder is in NationsBank stock, at a fixed price of \$67 1/4 a share, which will be held in an escrow account and paid out over three years.

American Century, a privately held mutual fund manager, confirmed yesterday it was discussing the sale of a minority stake to J.P. Morgan, Reuter reports from New York. A link with American Century would raise J.P. Morgan's presence in the US retail market.

Campbell Soup chief executive to quit

By Richard Tomkins
in New York

Campbell Soup, the US foods group, yesterday announced that Mr David Johnson would step down as chief executive next month, disappointing shareholders who had hoped he would stay beyond the expiry of his contract.

The company said Mr Dale Morrison, president of the international and specialty foods division, would take over as chief executive on July 15. But it said Mr Johnson, 64, would remain chairman for another year, easing the transition.

Although the moves had been widely expected, Campbell Soup shares fell 1 1/8 to \$47 1/2 in early trading.

Mr Johnson joined Campbell Soup in 1990 and embarked on a shake-up of the ailing company. He shed low-margin businesses, cut costs, and in 1994, engineered the purchase of Pace Foods, the world's largest salsa and Mexican-style hot sauce company, for \$1.04bn.

The company's profits surged, averaging a compound annual rate of 17 per cent in its fiscal year to July 1996. Late last year, Campbell Soup announced another package of measures aimed at taking it into the ranks of the world's top-performing consumer goods companies, such as Coca-Cola and Gillette.

Shareholders were aware that Mr Johnson's contract expired in July 1997, so there had long been speculation about whether he would leave and who would replace him. The two most likely successors were seen as Mr Morrison and Mr Robert Bernstein, president of the US grocery division.

Yesterday Campbell Soup said that Mr Bernstein and Mr Basil Anderson, chief financial officer, had been promoted from senior vice-president to executive vice-president.

Mr Michael Branca, analyst at Lehman Brothers, said: "David Johnson was nearing the end of his contract and it was clear that a successor would be named shortly. Morrison has tremendous expertise and experience, which made him a very likely candidate."

Mr John McMillin, of Prudential Securities, said: "It's the end of an era. Johnson has been a real money-maker for Campbell Soup's shareholders over the past seven years and I think some people were hoping he wouldn't leave."

"Now it's a question of whether Morrison can make even more money. He's going to have to do it the old-fashioned way, selling more volumes instead of cutting costs and raising selling prices."

AMERICAS NEWS DIGEST

US food service groups to merge

The highly fragmented US food service industry took a step towards consolidation yesterday when JP Foodservice and Rykoff-Sexton, two of the sector's larger businesses, announced plans for a merger valuing Rykoff-Sexton at \$685m.

The combined company will be called JP Foodservice but will trade as US Foodservice, a Rykoff-Sexton name. With annual sales of \$5.2bn, it will be the biggest food service company in the US after Sysco, the industry leader. But with so many other companies operating in the sector, its market share will be only 4 per cent.

The food service industry supplies food to restaurants, hotels, office cafeterias and other places where people eat away from home. The sector has been growing quickly in the US because of an increasing tendency among Americans to eat out.

JP Foodservice will issue 0.84 of its own shares for each of Rykoff-Sexton's shares. It said the deal would enable the combined company to reach 85 per cent of the US population and provide opportunities for cost-savings estimated at \$17.2m in the first year, \$23m in the second year and \$29.4m in the third year.

JP Foodservice said the deal would add to earnings per share from the start. However, its share price fell 1 1/8, or 6 per cent, to \$28 1/2 in early trading, while Rykoff-Sexton's shot up 3/8, or 18 per cent, to \$23 1/4.

Richard Tomkins, New York

CanWest in NZ radio buy

CanWest Global, the Winnipeg-based broadcaster, has agreed to pay NZ\$33m (US\$22.4m) cash for More FM, one of New Zealand's biggest radio networks.

CanWest already owns 68 per cent of TV3 and TV4, two New Zealand television networks. It also has a stake in Australia's Network Ten.

The Canadian group said: "We have long ago concluded that ownership of radio in our television markets is the next logical progression for CanWest... as opportunities become available at sensible prices."

More FM owns seven radio stations in Auckland, Wellington, Christchurch and Dunedin.

Bernard Simon, Toronto

Case acquires UK business

Case Corporation, the US manufacturer of agricultural and construction equipment, yesterday announced it was buying Gem Sprayers, the leading supplier of crop-sprayers in the UK, as part of its European growth strategy. Terms of the deal were not disclosed, but it is Case's third European acquisition and eighth purchase worldwide in 18 months. Gem, a private company based in Lincoln, England, had sales of \$12m last year.

Wisconsin-based Case, which had sales of \$5.4bn last year, is one of the world's four biggest tractor makers. Mr Leopold Platner, president of Case Europe, said: "This is an important next step in Case's strategy to become a supplier of a full range of agricultural equipment to European customers."

Aileen Maitland

Philip Morris Mexico move

Philip Morris, the US group which is the world's largest manufacturer of cigarettes, is to increase its stake in Cigatam, the Mexican cigarette concern, from 29 per cent to 50 per cent. Cigatam controls half of Mexico's tobacco market.

The transaction, which is dependent on the approval of Mexico's competition commission, is worth about \$40m. Cigatam's licence to sell Philip Morris brands will now be extended from 2000 until 2020. Last year, Cigatam sales totalled 5.1bn pesos (\$641m), although sales of smuggled cigarettes from the US hurt revenues. Cigatam is run and part-owned by Grupo Carso, the conglomerate headed by Mr Carlos Slim, the Mexican billionaire.

Philip Morris's move follows agreement of the \$368.5bn tobacco settlement in the US, which is likely to spur cigarette companies to step up their activities in Asia and Latin America.

The acquisition also marks a vote of confidence by a big US company in Mexico's depressed domestic sector. Another such signal came last week from Anheuser-Busch, the world's biggest brewer, which exercised a final option to increase its stake in Mexican brewer Grupo Modelo by 13.25 per cent to 50.2 per cent in a transaction worth \$550m.

Daniel Dombey, Mexico City

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GM chief defends global strategy

Problems at Adam Opel 'completely unrelated' to group's expansion drive

Louis Hughes, the most senior executive in the international operations of General Motors, the world's biggest carmaker, denied that vehicles made by GM's Opel and Vauxhall subsidiaries in Europe would suffer from attempts to develop more "global" products.

However, in an interview, Mr Hughes, who is responsible for all GM's vehicle activities outside the US, admitted the company should have done more to convince demoralised European executives of its commitment to German and UK automotive technology.

"We have to take more time to educate our executive group and all our employees that there has been a dramatic change in the size of the world market and the pace at which it is opening," he said.

GM has faced unprecedented criticism in the German press recently about deteriorating quality at Opel, and fears among top product development staff that US engineers have gained too much say in developing future European products.

"Are we satisfied with where we are [on quality]? No. We won't be satisfied until we establish ourselves



'Future Opels and Vauxhalls will retain their European characteristics'

as leaders in the industry," he said.

Mr Hughes admitted internal criteria confirmed Opel's products had declined in quality in the early 1990s. However, he said more recent research showed the situation had been largely rectified. Warranty claims for new cars within their first two months of sale had fallen by 35 per cent in

the past 18 months, he said.

Mr Hughes attributed the quality difficulties to decisions on component sourcing and manufacturing processes taken when GM's current European models were being developed in the late 1980s.

The problems were "completely unrelated" to the group's globalisation drive, which had only begun in

earnest in the past 18 months, he said.

Mr Hughes, a former chairman of Adam Opel, said GM was facing a "one-off opportunity" to expand into new markets as trading and political barriers came down. However, other big carmakers were expanding aggressively, meaning "that vacuum is being filled".

He stressed that future

Opels and Vauxhalls, which are identical apart from their badges, would retain their European characteristics, even when developed by transatlantic project teams comprising US and European engineers developing future "global" cars.

Some European managers have claimed GM risks diluting the characteristics of its European products. The group, like other big car companies, has tried to cut the number of "platforms" - basic engineering structures - on which its future products are built to generate greater economies of scale.

Mr Hughes said the use of multinational product development teams, comprising principally US and European engineers, did not mean future Opels or Vauxhalls would become bland.

Europe, and Germany in particular, was GM's most important market outside the US, he said.

"We in international operations are the masters of our own destiny. We are not going to do anything to compromise our ability to compete effectively in these markets."

Haig Simonian

HFS in talks on European expansion

By Scheherazade Daneshkhu, Leisure Industries Correspondent

HFS, the US franchising group, is in talks with European hotel companies to expand its international hotel operations.

The group, which announced last month it would spin off its Avis Rent A Car business through a \$333m public offering, is also seeking to expand in east Asia.

The Maryland-based company, founded in 1990, is the world's largest hotel operator with more than 500,000 rooms. However, it is also

one of the least geographically diversified: only 6 per cent of its hotels, which include Howard Johnson, Days Inn and Ramada, are outside the US.

HFS's push into Europe and east Asia reflects growing competition between hotel chains for new markets and global reach, which has led to consolidation in the industry.

Hilton Hotels is in the middle of a \$6.5bn hostile bid battle for its rival ITT Sheraton, while in February, Marriott International doubled its presence outside the US by paying \$1bn for the Renaissance group.

"Globalisation is no longer a buzzword - it's a reality," said Mr Eric Pfeiffer, president of HFS Global Services. "It's being driven by the customer, because they want hotels in other countries."

Mr Pfeiffer said the company did not intend to invest capital in its expansion programme but would seek franchisees who, in exchange for franchise fees, would become part of an international brand and expect to benefit from HFS's marketing muscle.

In May, HFS merged with CUC International, the direct marketing organisation, in a \$11bn stock swap with the

aim of using the companies' two networks to cross-sell products.

HFS expects to increase the number of its hotels outside the US from 300 to 1,000 within three years, of which 60 per cent are expected to be in Europe. It is in talks with hotel groups in the UK, Ireland, Germany, France and some of the former Eastern bloc countries, including Hungary.

Hotel franchising is less widespread in Europe than in the US, but has been growing in recent years. Choice Hotels, the second-largest US hotel franchising group, last year granted to

Friendly Hotels the master franchise in the UK and Ireland to develop hotels under two of Choice's main brands, Comfort and Quality.

HFS has also targeted east Asia, where it already has a number of franchisees. But growth is expected to be slower here, since the group's discussions are with developers of new hotels.

The push into foreign markets is also a reflection of the maturity of the US market. "We continue to grow at a decent pace in the US, but we won't see the double-digit growth of previous years," Mr Pfeiffer said.



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Dated: 1st July, 1997

MIURA Co., Ltd.

COMPANIES AND FINANCE: EUROPE

National Bank seeks to shed museum image

The Greek public sector group has embarked on a modernisation scheme, writes Kerin Hope

It is elegant marble buildings and historic collection of Greek paintings are expected to remain cherished assets, but National Bank wants to shed its image as the museum of Greek banking.

The country's biggest banking group is restructuring as part of the Socialist government's effort to modernise Greece's large and inefficient public sector. At the helm is Mr Theodoros Karatzas, a financial lawyer who successfully launched deregulation of Greek banking a decade ago.

"National's size gives it a strong competitive advantage in the domestic market. It should also be a regional bank for the Balkans," he says. "But it wasn't focusing on core activities and some problem areas were being ignored. The balance sheet, for example, was in urgent need of attention."

With assets of more than Dr6,000bn (\$29bn) and almost 500 branches in mainland Greece and the islands, National dominates the market. But its share of retail banking has slipped from 40 to 33 per cent in the past five years. Almost 20 per cent of the loan portfolio consisted

of bad debt, mostly leading to falling companies under pressure from politicians anxious to preserve jobs.

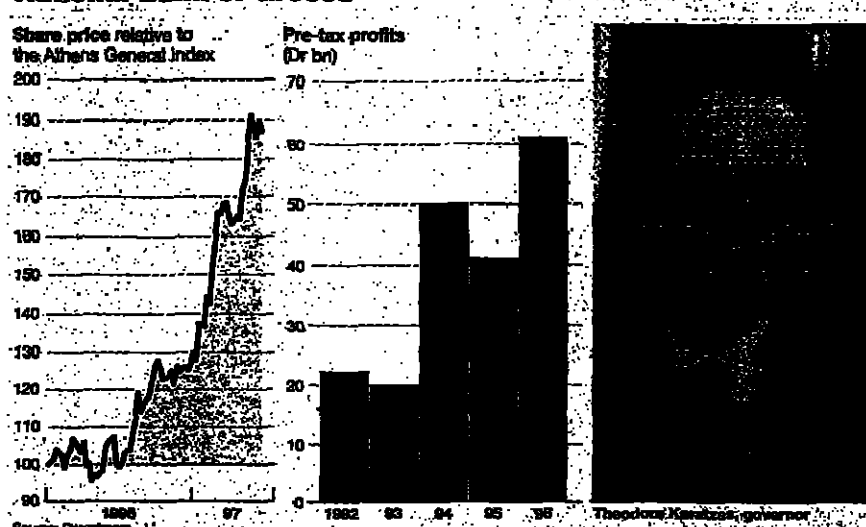
A report last November by Carnegie Emerging Markets, the UK brokerage, said: "National has significant problems as a result of effectively acting as an instrument of the government's social policy. Its profitability is poor, it is under-capitalised and arguably under-provided."

His reputation as a reformer has helped Mr Karatzas to attract a team of senior executives who would normally scorn a job in Greece's public sector. They include a former senior central bank official and Greek bankers with commercial and investment banking experience in the US.

National signalled its change of outlook by passing the dividend on 1996 earnings and using the bank's pre-tax profits of Dr61.4bn to increase provisions.

The move followed the write-off of Dr118bn of non-performing debt and equity participations in bankrupt companies, and "should enable us to cleanse the balance sheet completely by the

National Bank of Greece



end of this year", Mr Karatzas says. The bank has broken with Greek banking tradition by appointing an international accounting firm, Deloitte and Touche, as auditors. First-quarter pre-tax profits soared 80 per cent to Dr19.7bn following a decision to liquidate some of the bank's large portfolio of fixed assets.

National has strengthened

its capital base by issuing a \$200m floating-rate subordinated eurobond, which counts as Tier2 capital. Most of the issue was placed with institutional investors abroad.

A Dr100bn rights issue on the Athens stock exchange is planned for November, of which at least 25 per cent would be placed abroad. This would bring National's capital adequacy ratio into line

with international standards for the first time. The overhaul has pleased individual investors and domestic institutions, which held about 53 per cent of National's shares. Since last December the share price has doubled to Dr33,800.

Share prices of National's banking and financial subsidiaries received a boost from the transformation of ETEVA, a development

bank, into a fully-fledged investment bank. This year National Housing and National Mortgage, both specialised mortgage banks, are to merge into a single unit. Two insurance subsidiaries are also being merged.

An attempt is under way to revive National's overseas subsidiaries and branch operations. These were set up to serve expatriate Greeks in the US, Canada, France and South Africa, and to channel deposits back to Greece, but found their role shrinking as immigrants became more integrated with their local communities.

The overseas subsidiaries have begun to specialise in treasury and dealing room operations, including financial products in drachmas for the US market. National's overseas operations raised pre-tax profits 42 per cent last year to Dr10.5bn, led by Atlantic Bank of New York and a specialised ship financing operation at the London branch.

Expansion, however, will focus on the Balkans. National has set up branches in Bulgaria, Romania and Albania to support an

increasing volume of Greek trade and investment, and plans to open branches in Istanbul and Skopje, the Macedonian capital, in spite of Greece's political disputes with both countries.

The Tirana branch opened a few days before the collapse of a string of pyramid finance schemes triggered financial and political chaos in Albania, but has continued to operate with a reduced staff.

Mr Karatzas says he is not worried by political turmoil: "There are bound to be growing pains in new markets. If we want to become a significant regional player we must have a presence in the difficult transition period."

On the politically sensitive question of staff cuts, however, he sounds more cautious. National's 15,000 employees include many political appointees to junior posts, and operating costs are among the highest in Greek banking.

Mr Karatzas says National will try to contain increases in operating costs, which were held last year at 11.5 per cent against 17.6 per cent in 1996 - the lowest increase of any Greek bank.

Winterthur to form new risk unit

By Christopher Adams, Insurance Correspondent

Winterthur, the Swiss-based insurance group, is to restructure its international operations and create a separate division to offer multinational clients alternative ways to place risk.

Many big insurers are having to meet increasingly sophisticated customer needs as risks get bigger but prices fall.

The pace of consolidation is accelerating and several insurers have also begun exploring ways to place risk on capital markets.

Winterthur International, which earned SF2.1bn (\$1.44bn) in premium income last year, said yesterday it would base its business in the UK, from where it would service all of Europe except Germany, which would have its own branch office. This would cut costs and boost the equity of Winterthur International in the UK from SF90m to SF290m.

The division offering other ways of placing risk will work with Reinsurance Finance Consultants, a venture between CS Holding, Swiss Re and Winterthur.

EUROPEAN NEWS DIGEST

Bulgarian buy for Union Minière

Union Minière, the Belgian metals group, has agreed to acquire a 56 per cent stake in Bulgaria's largest corporate smelter for \$60m, in the first deal made under the new pro-market government's accelerated privatisation programme for large companies. A privatisation agency official said Union Minière would invest a further \$230m in raising capacity and building a new refinery at MDK, based at Pirdop, east of Sofia. The investment would increase overall production by 35 per cent and would include measures to reduce environmental pollution at the plant site.

MDK produces up to 50,000 tonnes a year of copper, mainly from locally-mined ores. But it uses technology dating from the 1950s and the area around the plant has suffered heavy environmental damage.

Kerin Hope, Athens, and Theodor Troen, Sofia

Prague cuts Nova Hut stake

The Czech state is to cut its stake in Nova Hut, one of the country's two big steelmakers, to less than 50 per cent to allow the company to secure a \$250m loan arranged by the International Finance Corporation and a consortium of banks. As a condition of the loan, the state holding company agreed to transfer 18.5 per cent of Nova Hut's shares within three months to Komerční Bank and Credit Suisse First Boston, which will sell them on to private investors when market conditions are more favourable.

The arrangement follows a decision last month to abandon plans for an international offering of the stake because of the Czech Republic's economic problems. The loan will help Nova Hut complete its five-year \$650m modernisation plan, which includes building a hot strip rolling mill at its Ostrava plant to produce 1m tonnes of higher value-added flat steel products. An agreement to build the mill was signed by Nova Hut and ICF Kaiser, the US engineering company. It is to be completed by 2000.

Robert Anderson and Vincent Boland, Prague

Blokker to shed Toys R Us

The European Commission has ordered Blokker, the Dutch household and toy retailer, to divest the Dutch operations of Toys R Us, the US toy chain. This is only the eighth time it has blocked a deal. The Commission acted on a request by the Dutch government, as the company's expected turnover was too small to allow the Commission to initiate a review.

Blokker in February agreed to take over six of nine operating stores of Toys R Us which had incurred local losses. Blokker already owns Bart Smit and Intertoys, two of the largest toy store chains, along with the country's largest chain of household shops. The three remaining shops would close. While Blokker's market share would increase only marginally in the short term, the Commission found that Blokker could use the Toys R Us concept to boost its market share sharply. In a compromise, it allowed Blokker and Toys R Us to keep a share of up to 20 per cent until it had ensured survival of the divested stores.

Sander Thoenes, Brussels

NABI to raise \$25m

North American Bus Industries (NABI), the Hungary-based manufacturer, has launched an international roadshow for an issue of 1.7m new shares priced at between F12.850 and F13.280 and set to raise some \$25m-\$30m. Shares will be available to institutional investors in Hungary and main European centres, and the company will seek a listing on the Budapest Stock Exchange. An additional 65,300 existing shares will be offered to Hungarian institutions. Credit Suisse First Boston is sole manager.

An offshoot of the operations of former bus maker Ikarus, NABI has plants in Budapest and Anniston, Alabama. It manufactures bus shells and chassis in its Budapest plant for shipping to its factory in Alabama, where the vehicles are completed with engines, transmissions and seating. The company had net income of \$3.1m on consolidated sales of \$77.8m last year, more than double 1995 sales.

NABI is wholly-owned by The First Hungary Fund, a closed-end equity fund registered in Jersey, which recently bought out the 21 per cent stake held by Ikarus as part of a joint venture set up in 1993.

Kesler Eddy, Budapest

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Interest will be payable on the 15th day of each month commencing on 15th June, 1997 to 15th June, 2001. The interest rate will be the 3-month LIBOR rate plus 1.00% per annum. The interest payable on one original interest payment date, September 20, 1997 will be U.S. \$1,200 per original U.S. \$1,000,000 note.
By The Citicorp Trust Company Agent Bank
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COMPANIES AND FINANCE: EUROPE

Hungarian TV franchises awarded

By Kevin Done in London and Kester Eddy in Budapest

Hungary yesterday awarded the long-awaited concessions for its first two national commercial television stations to consortia led by CLT-Ufa, Europe's biggest broadcasting and entertainment group, and Scandinavian Broadcasting System, which is 22.8 per cent owned by Walt Disney.

The result of the hard-fought contest for the franchises, the most costly commercial TV tender yet staged

in east Europe, is a big setback for Central European Media Enterprises (CME), the Nasdaq-quoted US pioneer of private commercial TV in central and east Europe. CME failed in bids for both channels.

The Hungarian tender has set a new price level for franchises in east Europe, with the winners having to bid more than \$50m for the 10-year concession and with an upfront payment for the first three years.

Hungary, with a population of 10.2m, is the most lucrative TV advertising

market in east Europe on a per-capita basis, with a market worth an estimated \$188m last year.

Mr György Lovas, spokesman for ORTT, the Hungarian national radio and TV commission, said the bids had been "very close. One important factor in the decision was the future diversity of Hungary's media scene."

He said the decision by the seven-member council of the ORTT was unanimous, apart from one abstention.

The award has followed a period of intense high-level lobbying, however, with all

three bidders admitting that the contest had become highly political.

The licences will allow CLT-Ufa and SBS to make big advances in central Europe. Both have lagged well behind CME, which is already established in the Czech Republic, Slovakia, Slovenia, Romania and Ukraine, and is launching in Poland in October.

CLT-Ufa, which has interests in 19 TV stations in seven European countries mostly operating under the RTL brand, has failed in earlier tenders against CME,

most notably in the Czech Republic in the early 1990s.

It established its foothold in the region last December with the launch in Poland of RTL7, a new commercial channel available via cable and satellite.

Nasdaq-quoted SBS owns and operates commercial TV stations broadcasting into Sweden, Denmark, Norway, Belgium and the Netherlands. Its only interest in east Europe is in Slovenia, where it is locked in a legal battle with CME over control of Kanal A, a small private station.

Agnelli silent on next Fiat chief

By Paul Betts in Milan

Italy's biggest corporate succession will remain a mystery - or a "giallo" as Italians say - for another 12 months, if Mr Giovanni Agnelli has his way.

The 76-year-old honorary chairman and patriarch of Fiat yesterday revealed that he had the solutions to the succession at the top of Italy's largest private enterprise "in pectore", but begged a gaggle of journalists not to ask him for another year.

"I simply won't tell you," he said after the shareholders' meeting of the Agnelli family holding Ifi which, together with the other family holding Ifil, controls about 31 per cent of Fiat.

Since he stepped down as executive chairman of the Turin automotive group in 1995, the Ifi meeting has replaced the Fiat annual meeting as the occasion for Mr Agnelli, often described as "Italy's most powerful man", to give the press his state-of-the-nation address.

From the moment Mr Agnelli took the back seat as honorary chairman, speculation has risen over who would take over from Mr Cesare Romiti, who replaced Mr Agnelli as chairman two years ago. Mr Romiti will retire at the age of 75 in June 1998, Mr Agnelli confirmed yesterday.

It was important for Fiat, Mr Agnelli said, that its "young and capable" managing director, Mr Paolo Cantarella, should be flanked by a chairman with broad international experience.

Such a description would fit Mr Paolo Fresco, the executive vice-president of General Electric, the US multinational, who joined the Fiat board two years ago. Mr Fresco will be 65 next year, the informal retirement age at GE. Although he has long been tipped as a successor to Mr Romiti, there have been suggestions he is not keen on the job.

The decision will be taken by Mr Agnelli and members of Fiat's syndicate of controlling shareholders which include, aside from the Agnelli holdings, Deutsche Bank, Assicurazioni Generali and Mediobanca.

As for Mr Giovanni Alberto Agnelli, Mr Agnelli's 33-year-old nephew, whom he named his heir at Fiat in 1995, he is felt to be too young to take control at this stage. He is also undergoing treatment in the US for an abdominal tumour.

EUROPEAN NEWS DIGEST

Bank Handlowy shares surge 14%

The price of shares in Bank Handlowy yesterday surged by 14 per cent, marking a successful trading debut for Poland's largest privatisation to date. The closing price of 37.9 zlotys - which values the bank at \$1.1bn - was welcomed by government officials and management, who had feared a political row if the price had risen by more than 30 per cent in initial trading.

Mr Miroslaw Pietrowicz, the treasury minister responsible for the sale, said yesterday it had been "accomplished well". But he admitted there had been worries about the pricing of the stock.

The bank's initial offer to foreign institutions, which were asked to pay 35 zlotys a share, had been oversubscribed 17.4 times. Local demand, where the price was set at 33.3 zlotys, outstripped supply by more than three times. A large rise in the price would have fuelled criticism from the Solidarity opposition that the bank had been undervalued. Solidarity is challenging the present former communist-led government at parliamentary elections in September.

The bank's listing yesterday increases the WSE's capitalisation by 7 per cent to 37.2bn zlotys at a stroke. The value of shares quoted on the WSE is to rise further by about 10 per cent this month with the listing of KGHM Polska Miedz, the copper combine, whose initial public offer opens today.

Christopher Robinson, Warsaw

Sulzer Medica optimistic

Sulzer Medica, Europe's leading medical technology company, which is about to make its stock market debut, is expected to post double-digit earnings growth over the next few years as a result of a recovery in its margins and an acceleration in revenue growth. The earnings of Sulzer Medica have been flat for the past three years and operating margins have been falling. However, the company indicated in yesterday's prospectus for its SF700m (\$483m) initial public offering that it expected its operating margins to start recovering. It said its sales should start accelerating as a result of a number of initiatives to improve its performance.

Sulzer, the Swiss engineering conglomerate which is floating off 35 per cent of Sulzer Medica, the most profitable part of its group, has not given any profit forecast for Sulzer Medica. However, analysts who have started following the company in the run-up to its flotation later this month believe that its earnings could grow by between 10 per cent and 18 per cent over the next five years. Sulzer Medica's traditional business - making orthopaedic products such as replacement hips and knees - still accounts for more than half of its annual sales of SF1.2bn (\$823m).

Sulzer Medica is number one in Europe and number four in the world. It is the slowest growing part of the group, with sales increasing at a compound annual rate of 3.8 per cent a year in US dollar terms since 1992, but its operating margin of 17.5 per cent has remained stable.

William Hall, Zurich

Ford to lift Otosan stake

Ford Motor, of the US, said yesterday it would spend \$48m to raise its stake in Otosan, one of Turkey's leading vehicle makers, from 30 per cent to 41 per cent. Ford is buying the additional shares from family and corporate members of the Koc group, one of Turkey's biggest companies. After the deal, Ford's stake in Otosan will equal that of Koc and the two companies will share management responsibility. The move follows last week's decision by Fiat to invest heavily in Tofas, its joint venture with the Koc group, to start building the Italian group's new range of "world" cars in Turkey.

Haig Simonian, Motor Industry Correspondent

Beta Systems welcomed

Shares of Beta Systems Software, the latest issue on Germany's new stock market segment for fast-growing, innovative companies, more than doubled yesterday on the first day of trading. They closed at DM206 compared with an issue price of DM100, reflecting investors' enthusiasm for a rare German technology stock. Traders did not expect the steep rise to last, however.

Beta, the fourth company to be quoted on Frankfurt's Neuer Markt, raised nearly DM113m (\$65m) through the issue. The first price quoted was DM215, with many subscribers to the shares taking the opportunity to sell at a quick profit.

Andrew Fisher, Frankfurt

UBS sells two businesses to GE Capital Services

By William Hall in Zurich

Union Bank of Switzerland is selling its Swiss car leasing and consumer credit businesses to GE Capital Services, the fast-growing US financial services company. The deal, the terms of which were not disclosed, is the US group's first foray into the Swiss market.

UBS is the leader in Swiss car leasing, with 26 per cent of the local market, and it is number three in consumer credit, with a 17.7 per cent market share. These businesses are operated by Bank Aulina, a UBS subsidiary based in Brugg, which employs 350 staff and has assets of SF1.85bn (\$1.28bn).

UBS has been trying for some time to make a success of this side of its business. In 1994, it merged its three separate consumer credit operations into Bank Aulina,

and cut staff and costs to be more competitive. However, it has decided to sell because it no longer counts car leasing and consumer loans as core businesses.

UBS's decision to pull out of businesses long regarded as a normal part of the financial armory of a universal bank is a sign of its determination to turn round its Swiss retail banking business, which lost SF1.80m last year.

The decision to sell to GE Capital Services is another sign of the changing balance of power in global financial services.

GE Capital, the financial services arm of General Electric of the US, is one of the biggest and most successful parts of the world's biggest company by stock market capitalisation.

Since 1985, GE Capital's business has grown more

than seven-fold, or more than twice as fast as that of UBS. Last year, it increased its net income 17 per cent to \$2.8bn. Its long-term return on equity of 22 per cent is more than twice that of UBS.

Unlike UBS, GE Capital has held on to its triple A credit rating, and it is using its financial strength to finance a large number of acquisitions in niche financial markets in Europe. Over the last couple of months it has bought the Czech Republic's largest independent car leasing company and has expanded its presence in the Italian car leasing market through the acquisition of Vega Lease.

Mr Gary Wendt, GE Capital chief executive, said Bank Aulina is a "strong organisation with strict cost management, an excellent reputation and a modern infrastructure".

Ex-Hugo Boss chief to head Mondri

By Alice Rawsthorn

Mr Peter Littmann, who made his mark in the fashion industry by transforming the image and financial fortunes of the Hugo Boss label, has been appointed chairman of Mondri, the German women's wear company.

Mondri, which is best-known for the 1990s look of big-shouldered clothes for career women, was taken over four years ago by Investcorp, the Bahrain-based investment banking group behind the revival of the Gucci fashion house. It had turnover last year of DM150m (\$86m).

Mr Nicholas Bryan, a member of Investcorp's management committee, said he had been looking for a new Mondri chairman for "well

over a year", and had chosen Mr Littmann "to contemporise Mondri's image, just as he did for Hugo Boss".

Under Mr Littmann, Boss became a fashion success story of the mid-1990s. It made its mark in the 1990s with glitzy, shoulder-padded suits, but its image became outdated by the end of the decade.

After bringing in new designers to modernise Boss's fashion collections, Mr Littmann redefined its image by hiring young photographers and stylists to work on its advertising campaigns. During his chairmanship, the company's operating profits rose from DM83.6m in 1992 to DM133m (\$70.1m) in 1996.

Mr Littmann surprised the fashion industry by announcing

his resignation from Boss earlier this year. He will start at Mondri immediately.

Mr Bryan said Investcorp was willing to invest heavily in marketing to help Mr Littmann revitalise the Mondri brand. He said Investcorp's market research revealed a gap for stylish clothes for career women in the "bridge market", which is less expensive than designer labels.

Investcorp, which invests in all western brand names on behalf of Gulf-based investors, made a substantial profit from Gucci, now a quoted company.

Its most recent fashion deal was the \$112m acquisition of Helly Hansen, a Norwegian sportswear manufacturer.



Peter Littmann: chosen 'to contemporise Mondri's image'

\$882,050,000

POLO RALPH LAUREN CORPORATION

33,925,000 Shares
Class A Common Stock
(par value \$0.01 per share)

6,900,000 Shares

This portion of the offering was offered outside the United States by the undersigned.

Goldman Sachs International

Merrill Lynch International

Morgan Stanley Dean Witter

Credit Lyonnais Securities

Den Danske Bank

Dresdner Kleinwort Benson

ING Barings

Mediobanca - Banca di Credito Finanziario S.p.A.

Nikko Europe Plc

Schroders

Yamaichi International (Europe) Limited

27,025,000 Shares

This portion of the offering was offered in the United States by the undersigned.

Goldman, Sachs & Co.

Merrill Lynch & Co.

Morgan Stanley Dean Witter

Bear, Stearns & Co. Inc.

Chase Securities Inc.

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette

A.G. Edwards & Sons, Inc.

Everen Securities, Inc.

Furman Selz

Lazard Frères & Co. LLC

Montgomery Securities

J.P. Morgan & Co.

Prudential Securities Incorporated

Robertson, Stephens & Company LLC

Salomon Brothers Inc

Smith Barney Inc.

Wasserstein Perella Securities, Inc.

The Buckingham Research Group

Advest, Inc.

Robert W. Baird & Co.

William Blair & Company

Dain Bosworth

Edward D. Jones & Co., L.P.

Legg Mason Wood Walker

Principal Financial Securities, Inc.

Rauscher Pierce Refsnes, Inc.

Charles Schwab & Co., Inc.

Stephens Inc.

Sutro & Co. Incorporated

Tucker Anthony

Blaylock & Partners, L.P.

Gerard Klauer Mattison & Co., Inc.

J. J. B. Hilliard, W. L. Lyons, Inc.

Interstate/Johnson Lane

Roney & Co.

Scott & Stringfellow, Inc.

Muriel Siebert & Co., Inc.

Stifel, Nicolaus & Company

June 1997

صكرا من الامل

COMPANIES AND FINANCE: UK

Leisure side disappoints as strong pound hits Center Parcs

Courage buy lifts S&N

By Ross Tienan

Scottish & Newcastle, Britain's biggest brewer, last year reaped the benefits of its takeover of rival Courage as pre-tax profits before exceptional costs climbed 21 per cent to £274m.

The benefits from combining the businesses was complemented by surging sales of John Smith's bitter and Foster's lager, as S&N began to shift emphasis from cutting costs to developing brands.

Pre-tax profits for the year to April 37 were flattened by the absence of a £15m reorganisation charge taken in 1996. They leapt from £157m to £274m on sales of £3.35bn.

The core of the improvement was a sharp rise in brewing profitability. On sales up 20.5 per cent to £2.17bn, Scottish Courage, the company's brewing arm, lifted operating profits 45.8 per cent to £177m.

Since the takeover of Courage in August 1995, two breweries have been closed and some 1,800 employees shed. Cost savings from the combination of Courage's operations in England with the S&N operations in the north-east and in Scotland



Sir Alistair Grant, chairman, (left), with Brian Stewart, chief executive.

now total £46m, with a further £24m to come next year. Mr Derek Wilkinson, group finance director, said the big improvement came during the second half. During 1996, S&N focused on rebuilding margins at the expense, where necessary, of market share. The company's share of the UK market was about 28 per cent.

Consumer preference for well-promoted brands saw sales of Foster's lager, sec-

ond to Bass's Carling in popularity, rise 12 per cent to more than 2m barrels a year. Kronenbourg and Beck's also grew strongly at the premium end.

The tied estate, within a whisker of the 2,624-pub limit imposed by the government, lifted operating profits 9 per cent to £172m.

A drive is under way to revive the Chef & Brewer chain, with an emphasis on fresh food.

The company's leisure division continued to disappoint, with a 10.6 per cent fall in operating profits to £76.5m.

S&N blamed the strong pound for a downturn at its Center Parcs holiday villages, but said the performance of existing villages had fallen because management was distracted by new openings.

S&N shares closed down 4½p at 646½p.

PacifiCorp bid sparks top tier job wrangles

By Simon Holberton

Senior directors of Energy Group, which is being bought by Oregon-based PacifiCorp for £3.65bn, could receive up to two years' pay if they leave the company within the next year.

One of the company's advisers suggested that working out the "social relations" between the top executives of both companies had met a snag. "The reason jobs are not more clearly spelled out is to do with sensitivities within PacifiCorp," he said.

According to its offer document, posted to shareholders yesterday, change of control provisions in the service contracts of top Energy Group executives mean that Mr Derek Bonham, chairman, could receive £900,000, Mr John Devaney, chief executive, £700,000, and Mr Eric Anstee, finance director, £500,000.

Moreover, the three could receive as much again if their performance-related pay benefits, which have yet

to be calculated, reach their maximum.

It was expected that Mr Bonham would be named deputy chairman of PacifiCorp, with Mr Devaney as chief operating officer, and Mr Anstee taking a senior European role. Mr Irl Englehardt was expected to be put in charge of the enlarged PacifiCorp's coal interests.

The offer document failed to clarify what roles the three would perform in PacifiCorp. Instead, it repeated PacifiCorp's pledge that Mr Bonham and Mr Devaney would join the board, and that Mr Anstee would join an enlarged management committee.

Merchant bank advisers also look set to receive a windfall, with total payments to Goldman Sachs, Morgan Stanley and Lazard Brothers of about £24m.

PacifiCorp is making a recommended 60p share cash offer for Energy Group, the recently demerged Hanson energy company. It will also pay Energy Group's 5½p a share dividend.

LEX COMMENT

S&N

The stock market has gone off bear. There are concerns over the impact of Carlsberg-Tetley's extended independence. And returns from pub investment have been predicted to drop because of ambitious development programmes and fears of a consumer downturn. Scottish & Newcastle provided plenty of comfort yesterday. It has generated average pre-tax returns of 25 per cent on pub investments in the past three years and the trend is upwards. Integration of the Courage brewing business is on target, with only minimal spillage in beer sales. And C-T is talking about survival through cutting capacity rather than beer prices, suggesting a more benign environment for brewers. Yet S&N has underperformed the stock market by 16 per cent in the past year.

Of course, new pub investment is reducing profits from existing pubs. But pub values are rising, so S&N can sell less attractive properties. And there is no shortage of development sites in its portfolio. The other problem is the Center Parcs holiday business. It achieved only an 8 per cent pre-tax return on invested capital last year, but at least management is holding back expansion and there should be a pick-up this year.

S&N sits at a 15 per cent prospective price/earnings discount to the market average. But it is a cash generative business, growing faster than the market and offering above average investment opportunities. As with its peers in the brewing sector, the hangover has lasted too long.



Unilever disposal to Heinz

By Ross Tienan

Unilever, the Anglo-Dutch consumer goods company, yesterday announced the sale of its UK-based John West Foods business to HJ Heinz, the US foods group.

The disposal ends a relationship that endured more than 70 years after Lever Brothers, one of Unilever's parents, acquired its Merseyside fish-processing neighbour. Under Unilever, John West has grown to command 35 per cent of the UK canned fish market.

However, the fish brands have fallen victim to the portfolio review introduced by Unilever's joint chairman, Mr Niall Fitzgerald and Mr Morris Tabakshlat. They have set out to focus Unilever, which has annual sales of £33bn, on core areas of fabric cleaners, personal cleaning products, skin care, prestige products, margarine, ice-cream and tea-based drinks.

Heinz, meanwhile, has declared tuna processing a core activity. It plans to use its processing plants in Ghana and the Seychelles to produce fish under the John West brand.

John West operations in Australia, New Zealand and South Africa are excluded from the sale.

SAirGroup acquires ERC

By Charles Batchelor, Transport Correspondent

SAirGroup, previously known as Swissair, has been successful in its second attempt to buy the former British Rail catering division, acquiring European Rail Catering from its management for an undisclosed sum yesterday.

ERC has sales of £43m (£71m) and the deal will double the revenues of Rail Gourmet, the airline's rail catering division. It will increase its share of the European rail catering market to 11 per cent. Rail Gourmet provides catering for high speed trains in Spain and on the high speed Thalys service between Paris, Brussels and Amsterdam.

ERC, then known as OBS Services, was acquired by its management in October 1995 in a deal worth £11.6m. At the time it was making a pre-tax profit of about £2m on sales of £33m. Candover Investments and its 1994 fund provided a total of £7m, with the remaining equity coming from management, while Bank of Scotland provided debt finance.

Rail Gourmet is believed to have paid a substantial premium to the original buy-out price for the company.

SEOUL TRUST

International Depositary Receipts
Evidencing Beneficial Certificates
representing 1,000 units (and 100 units)

Notice is hereby given to the Unitholders that DAHEAN INVESTMENT TRUST Co., Ltd. (the "Manager") has declared a distribution of Won 388,000 per IDR of 1,000 Units (Won 38,800 per IDR of 100 Units) payable on or after June 25, 1997 in the Republic of Korea as well as the possibility, until August 21, 1997, of reinvesting in new IDRs of 100 Units all or part of the distribution to which holders are entitled.

1. DIVIDEND PAYMENT

Payments of coupon no. 12 of the International Depositary Receipts will be made on or after June 25, 1997, in US dollars at one of the following offices of Morgan Guaranty Trust of New York.

- Brussels, Avenue des Arts 35
- New York, Wall Street 60
- Frankfurt, Boesenstrasse 2-4

The amount of dollars shall be the net proceeds of the sale of the Won amount to an exchange bank in the Republic of Korea at the rate quoted by Korea Exchange Bank on the day of remittance by the Manager, and will be distributed to the Unitholders in proportion to their respective entitlements after deduction of all taxes and charges of the Depositary. Holders residing in a country having a double taxation treaty with the Republic of Korea may obtain payment of their coupons at a lower rate of the Korean non-resident withholding tax, on condition that they furnish to either the Depositary or through one of the designated sub-paying agents a certificate showing their residence together with a copy of the Certificate of Incorporation or a copy of the passport for individuals. These documents are required by the Korean National Tax Administration Office as evidence of residence and without them the full rate of 27.50 per cent Korean non-resident withholding tax will be retained.

For residents of the United Kingdom, the trust intends to apply for distributing status for the accounting period ended May 31, 1997. UK beneficiaries will in most circumstances be liable to tax on the distribution whether reinvested or not.

If any holder shall fail to request the distribution by the end of October 1997, the unrequested amount of distribution will be sent to the Depositary in cash after deduction of 27.50 per cent tax no later than the end of November 1997.

For 5 years, the Depositary will keep the amount for delayed distribution requests. The unclaimed money shall return to the trust on June 1, 2002.

2. PROCEDURE FOR REINVESTMENT OF THE DISTRIBUTION

All reinvestment requests in a whole multiple of 100 Units are to be sent no later than August 21, 1997, together with the above-mentioned required documents, to one of the following addresses:

- If the IDRs are held in Euroclear: to Euroclear Operations Center, DR & Invest, Fund Department, Boulevard Emile Jacqmain 151, 1210 Brussels (phone: 32.2.224.47.27, telex: 61025).
- If the IDRs are held outside Euroclear: to Morgan Guaranty Trust Company of New York, IDR Department, Avenue des Arts 35, 1040 Brussels (phone: 32.2.508.84.44, telex: 21752).

The issue price of reinvestment will be net asset value per Unit on August 26, 1997.

In cases where reinvested distributions are in a multiple of 100 Units, the Unit holder can request a partial reinvestment and a partial cash distribution.

The reinvestment shall be made on August 26, 1997, and the issue and delivery of IDRs to the persons entitled to reinvestment on September 26, 1997.

Depositary: Morgan Guaranty Trust Company of New York
Avenue des Arts 35, 1040 Brussels

JP Morgan

« Major changes are in process in our businesses and our markets. Concerning your Company, we are confronting this new world with firm determination to secure the place we deserve. If I had to summarize the spirit that drives the choice we are proposing to you in one word, I would say « offensive »; offensive in the approach to our customers; offensive towards growing markets, and offensive in new technologies ».

Serge Tchuruk

Extracts from the Chairman's Address

Dear Shareholders,

This year I can show you the first tangible results of the vigorous recovery plan put into place at the end of 1995, which you approved but was still, one year ago, at the beginning of its implementation.

The rebound in income from operations is a significant reflection of progress achieved, considering that it grew from FF 600 million in 1995 to FF 2.9 billion in 1996. This beginning of the recovery, as well as the capital gains realized from disposal of assets, lead to a return to profitability with FF 2.7 billion compared with a historical loss of FF 28.6 billion in 1995.

An analysis of the principal items in the consolidated income statements and the balance sheet reflects the trends which give some indication of the future. Orders grew by 8% over the previous year, mainly due to growth in Telecom, the key segment essential to the Group's future, and where growth was more than 30%. Sales increased by only 1% because the strong growth in the previous year's orders will only begin to have an effect beginning in 1997, due to the time gap between the cycle of orders and deliveries. In our balance sheet, there are two items that should be especially noted:

- the decrease in net financial debt. At the end of 1996, it amounted to FF 13.1 billion compared with FF 20.0 billion the previous year. This significant improvement in our financial situation was made possible by our asset disposal program, for a total value of more than FF 11.9 billion in 1996;
- significant drop in the debt/equity ratio.

This ratio has decreased to 34% compared with 61% in 1995 and places us in a favorable position, both at the French and international levels.

To summarize, even if 1996 can be characterized as a transition year, all of these elements are encouraging. The operating results of your Group are still modest but they are well in line with the action plan established eighteen months ago. They are witness to the magnitude of the efforts undertaken as well as to their first results. They are the basis of our confidence and have led me to propose to our Board of Directors to submit to your vote a 25% increase in the dividend, increasing from FF 8.0 to FF 10.0 per share, for a total dividend of FF 15.0 per share compared with FF 12.0 per share, including tax credit.

What about the future and, first of all, the short-term future, that is 1997?

The first quarter 1997 performance is encouraging sales grew by 12.1% in real terms. The Telecom segment, in particular, registered a growth of 18% in sales and 10% in orders.

Even though, as usual, we wish to remain prudent in our outlook, it is clear that 1997 should confirm the initial progress of the past year.

The increase in sales registered in the first quarter should continue for the rest of the year, in conjunction with a drop in our costs, the effect of which is becoming more pronounced. It is thus realistic to think that our income from operations should more than double in 1997. Our progress should be particularly significant in the Telecom segment, whose importance within the Group, as well as its difficulties in the past, has weighed on the total performance. We should, therefore, continue to stay well in line with our recovery plan, which has the objective by 1998, of returning to a satisfactory level of profitability, in proportion to the size, the technological capabilities, and the ambitions of your Company.

In order to do this, it is necessary to pursue the strategy of refocusing and increasing productivity gains. We will not change our strategy, whatever the difficulties may be. The market price for the majority of our equipment, whether electronic or electro-technical, is dropping by about 10% per year. Stringent management is an absolute condition to survive and the restructuring in process must be continued.

What now are the major choices that I propose to you to prepare our medium and long term future?

They are certainly linked to the developments in our businesses and our markets. Major changes are in process. It is necessary to understand and, if possible, to anticipate them.

Concerning your Company, we are confronting this new world with firm determination to secure the place we deserve. If I had to summarize the spirit that drives the choice we are proposing to you in one word, I would say « offensive »; offensive in the approach to our customers, offensive towards growing markets, and offensive in new technologies. I will explain these different points more explicitly.

Our customers are no longer content to have equipment suppliers, they want, more and more, optimized global solutions, intended to reinforce their competitive positions with their own clients. Your Company has the best assets to answer this need with its expertise in the field of turn-key activities, both in its domestic and export markets. For turn-key projects, we have put together the expertise of the Telecom, Cable and Components, Engineering and Systems teams.

You already know how important mobile communications have become. We are confronted with a phenomenal growth. The number of mobile lines should equal half of the fixed lines by the year 2000. We are progressing well in this market where our technology is now confirmed. As of today, we have accumulated a capacity close to 10 million subscribers with our GSM networks throughout the world. And for example, France Telecom is introducing our new line of mobile telephones, which exists in all colors, under the name of OLA.

You know, without a doubt as well, that Internet, stimulated by a booming innovation, is in the process of becoming the major multimedia communications tool of tomorrow. We think that there will be 250 million Internet users toward the year 2000, which means a fourth of the number of fixed subscribers. This is an extremely significant market, in which we have decided to concentrate our efforts. Already, it is clear that your Company is one of the leaders in high speed access lines, particularly well adapted to this market, and which is based on ADSL technology. It will allow bits of information to be passed 200 times faster by your copper telephone line. We have received major contracts in this activity in the U.S.

Concerning international development and, in particular, Asia, your Company benefits from strong and historical businesses acquired through its activities in central telephone exchanges, notably in China, India, Indonesia, Thailand and Taiwan. These positions are the springboard for our growth in a region which is taking a more and more important role in the world economic arena.

But even though the developments are occurring simultaneously worldwide, I must recognize that our success in the United States is a source of pride for Alcatel Alsthom. We have had major success there and it has been noted by our competitors. With just a symbolic presence at the beginning of this decade, we have achieved 1996 sales amounting to US\$ 2.0 billion in Telecom and Cables with, notably, a leadership position in synchronous transmission. We expect to double our sales between now and the end of this century in a market which, while already very developed, maintains a strong growth, fueled by intense competition between operators, technological and commercial innovation, and in a favorable economic context. This brief glimpse on the other side of the Atlantic illustrates, in a dazzling fashion, that the telecommunications market, liberated from monopolistic restraints, has become a formidable environment for opportunities, under the condition that one takes the necessary measures.

That is why I spoke earlier of the necessity of technological offensive. Our effort in research and development is considerable. We have invested FF 16.6 billion in 1996, essentially in telecommunications. Our most recent successes in software, in control platforms and network management systems, as well as in the transmission field (optical networks, ADSL access) and components (optoelectronics), make us confident of that choice. In this regard, half of the 80,000 people of the Group working in the Telecom segment is composed of engineers and technical managers, of which more than 15,000 engineers are software specialists.

I have spoken about our major activities in the telecommunications markets. I would now like to speak briefly about the other major markets for the Group: energy and transport.

In the markets which concern our Cables and Components, Engineering and Systems, as well as our subsidiaries GEC Alsthom and Framatome, the developments are equally profound. The traditional balance between the different sources of electrical energy have been modified by the arrival of gas turbines and the reduction of waste from coal-fired plants.

In mass transport, railroad transportation is experiencing a second youth; this concerns the railroad, the subway, or the streetcar. This is being nurtured by technological advances in the TGV or the pendulum train, but equally due to the significant growth resulting from efforts to protect the environment, which often leads to a preference to rail transportation.

Here, as well, I will use the same word to characterize our strategy - that is offensive. In energy, as in transport, deregulation is forcing our customers to look for new sources of productivity. One of the ways which is being followed in many countries is the delegated management of maintenance services and the maintenance of materials. The other significant trend is the development in emerging countries. The Engineering and Systems segment, as well as the subsidiaries GEC Alsthom and Framatome, have adopted an offensive strategy in these countries, based on turn-key contract offers, on the development of local production, and on the creation of special financing.

In conclusion, I would like to come back to what motivates the men and women of your Group. In the commercial successes that we registered in 1996, it turned out that speed was a determining factor. I want to speak here, of course, of the speed with which is always offered by our equipment and systems but also of the acceleration in product renewal and the shortening of delays that we maintain in regard to our customers.

To be offensive, speed is essential. This is, without a doubt, the first reason that has driven us to choose the motto "The Hi Speed Company" for Alcatel Alsthom, which we do not translate because it should be understood by all of our customers throughout the world, as well as all of our employees.

The second reason is that this motto equally constitutes an invitation to profoundly change the culture within our Company. This very high speed is that which mobilizes your Company's employees toward a new approach to customers: anticipative, creative, fast.

Ladies and Gentlemen, dear Shareholders, we have ambitious objectives. The achievements have been and will have imperatively to continue to be in line with our targets. This is how we will create value for our shareholders, which is our goal, but equally our source of pride. The financial markets have understood this and that is reflected in the clear progression of Alcatel Alsthom's share price. When the Annual Shareholders' Meeting appointed me as Chairman in June 1995, Alcatel Alsthom's share price was FF 466. Today, the share price has increased by close to 40%. I assure you of my personal determination and that of all of the Group's employees. I sincerely hope that they will receive the same commitment and the same support from you, as has been the case during the last two years. I thank you in advance.

« Safe Harbor » statement under the Private Securities Litigation Reform Act of 1995: The above release contains forward looking statements which are subject to a number of risks and uncertainties which could cause actual results to differ materially from those projected. Such expectations assume that the Company's operations, growth in revenue, income from operations and restructuring plans will not be affected by unexpected factors including market declines, the effects of privatizations or deregulation in the telecommunications sector, increased competition, the development of new technologies, increases in other costs, or changes in volume.

INVESTORS RELATIONS: Tel 33 (0)1 40 76 11 11 • Fax 33 (0)1 40 76 14 05 • E mail: <http://www.alcatel.com>

مكتبة الأصيل



STET - Società Finanziaria Telecomunicazioni per Azioni
Registered Office in Turin - Corporate Headquarters in Rome
Capital Stock L. 5,261,212,121,000 fully paid-up
Entered under No. 256/53 in the Ordinary Section
of the Company Register of Turin
Tax ID No. 00471850016

**DEPOSIT OF THE ANNUAL FINANCIAL STATEMENTS OF STET
AND THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE GROUP
AT DECEMBER 31, 1996**

In accordance with Consob Resolution No. 5553 of November 14, 1991 notice is hereby given that the documents listed below have been deposited at the Registered Office at 34 Via Bertola, Turin (Tel. +39-11-555551), and at the Corporate Headquarters at 41 Corso d'Italia, Rome (Tel. +39-6-555551), where they will be available to anyone who requests them:

- A publication containing the annual financial statements of STET at December 31, 1996, together with the reports of the Board of Directors, the Statutory Auditors and the Independent Auditors and the required annexes, as well as the consolidated financial statements for the Group as of the same date, plus reports from the Statutory Auditors and the Independent Auditors;
- Minutes of the Ordinary Shareholders' Meeting of June 6, 1997, which approved the 1996 annual financial statements;
- Form 20-F (Annual Report 1996), prepared in English and filed with the SEC - Securities and Exchange Commission, as required under U.S. law.

The above documents have also been filed with the Stock Exchange Council, where they are available to anyone who requests them.

Halifax Building Society

(Incorporated in England under the Building Societies Act 1986)

Issue of up to an aggregate of

£200,000,000

Subordinated Variable Rate Notes

(formerly Subordinated Variable Rate Notes issued by Leeds Permanent Building Society)

Notice is hereby given that for the three months interest period from June 27, 1997 to September 29, 1997 (94 days) the Subordinated Notes will carry an interest rate of 7.225%. The interest payable on September 29, 1997 for the Subordinated Notes will be £186.07.

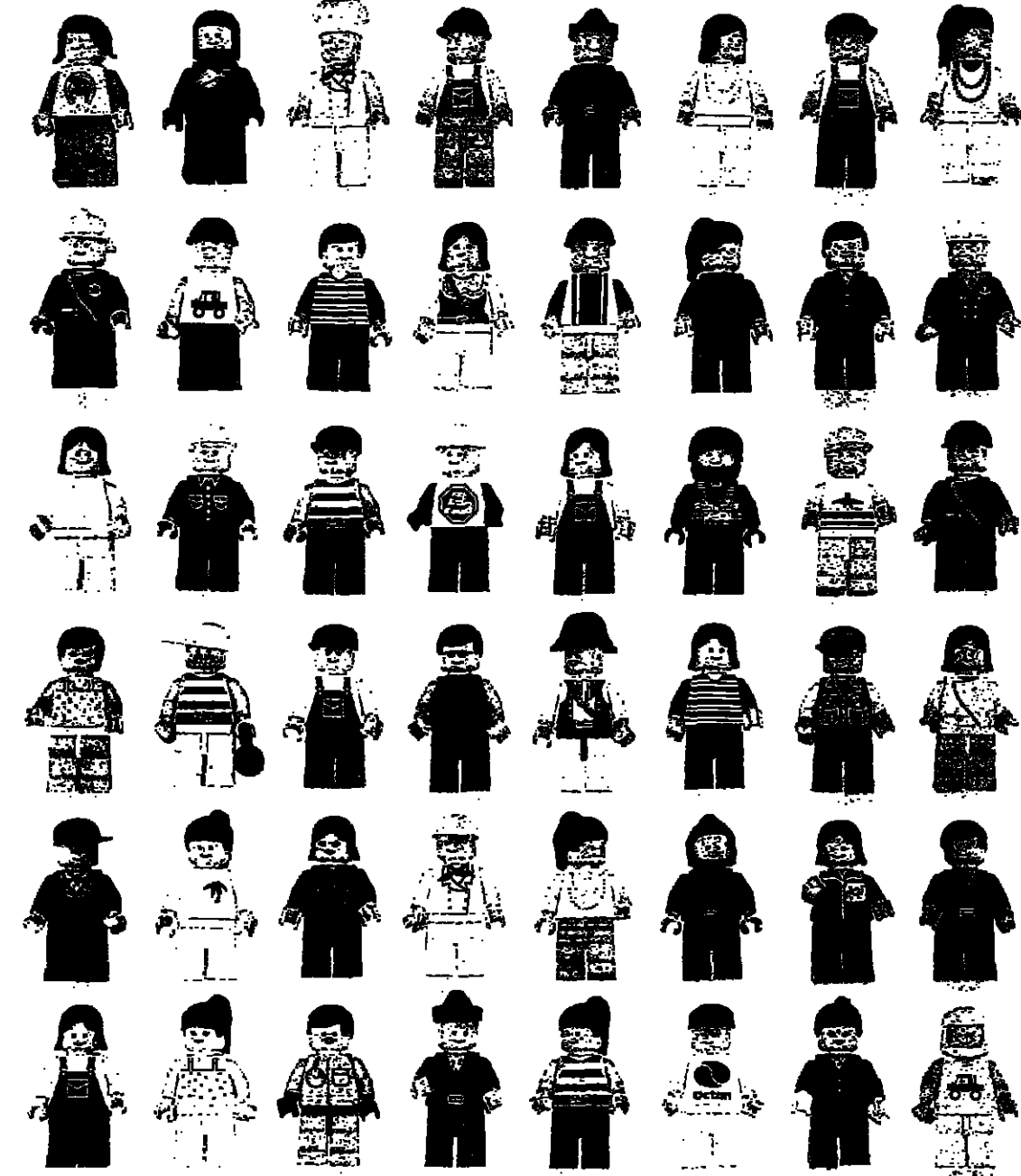
By: The Chase Manhattan Bank
London, Principal Paying Agent
July 1, 1997



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appears in the UK edition
every Monday, Wednesday
& Thursday and in the
International edition
every Friday.

For further information
please contact:
Toby Fiden-Crofts
+44 0171 873 4027



SPOT THE REFUGEE

There he is. Fourth row, second from the left. The one with the moustache. Obvious really.

Maybe not. The unsavoury-looking character you're looking at is more likely to be your average neighbourhood slob with a grubby vest and a weekend's stubble on his chin.

And the real refugee could just as easily be the clean-cut fellow on his left. You see, refugees are just like you and me.

Except for one thing.

Everything they once had has been left behind. Home, family, possessions, all gone. They have nothing.

And nothing is all they'll ever have unless we all extend a helping hand. We know you can't give them back the things that others have taken away.



United Nations High Commissioner for Refugees

We're not even asking for money (though every cent certainly helps). But we are asking that you keep an open mind. And a smile of welcome. It may not seem much. But to a refugee it can mean everything.

UNHCR is a strictly humanitarian organization funded only by voluntary contributions. Currently it is responsible for more than 19 million refugees around the world.

UNHCR Public Information
P.O. Box 25000
1211 Geneva 2, Switzerland

COMPANIES AND FINANCE: UK

Lonrho/JCI merger talks break down

By Mark Ashurst in Johannesburg and Ross Tiersen in London

Lonrho, the UK-based conglomerate, yesterday confirmed the break down of merger talks with JCI, South Africa's first black-controlled mining house.

But both companies appeared optimistic that they might ultimately achieve a more limited combination of their coal mining

interests in South Africa.

Lonrho said merger discussions, announced on May 19, had been "discontinued".

The company said all contacts had been halted. Its shares fell 4p to 127 1/2p.

But in a statement released by JCI in Johannesburg, Mr Terence Wilkinson, managing director of Lonrho South Africa, and a member of the main board, said JCI "had been approached to discuss other possible transac-

tions which could unlock value for shareholders in both JCI and Lonrho".

Advisers to JCI said Mr Wilkinson had played a key role in discussions over the initial merger proposal put to Lonrho by Mr Mzi Khumalo, JCI's chairman, last month.

Any future contacts are expected to focus on the South African coal interests of Lonrho's Duker and JCI's Tavistock subsidiaries.

A merger of the adjacent mines would resolve Lonrho's need for additional export terminal facilities and create a formidable force in the South African coal industry which has an annual capacity of more than 18m tonnes.

Analysts predicted that JCI, which was sold to a consortium of black investors in November at a premium of almost 70 per cent to the current market price, would

also seek to bolster its share price by including international gold assets in a deal.

JCI owns Prestea gold mine in Ghana, and also has prospects in central Africa, Indonesia and Russia.

However, it is likely to face competition to collaborate with Lonrho's precious metals operations from more robust rivals, including Gencor.

Lonrho's attractions have been increased by a programme of disposals, which is set to eliminate the danger of its African trading interests during the first quarter of next year. That will leave Lonrho as a mining group keen to expand through acquisitions and partnerships.

Any outcome is likely to require the support of Anglo American, which holds 27.4 per cent of Lonrho and an effective 18 per cent of JCI.

FKI in discussions for Bridon

By Peter Marsh

FKI, the acquisitive engineering group, is in talks to purchase Bridon, the world's second biggest maker of specialist wire and rope. The City assumes a deal could value Bridon at about £150m (£248m).

Bridon's shares jumped 28 per cent to 135 1/2p, as FKI's slipped 3p to 170p.

In the past two years FKI has spent £300m on acquisitions, pushing annual sales to £1bn. In January it

launched a £189m bid for Newman Tonks, the maker of building products, before Ingersoll-Rand of the US took a successful £230m counter-offer.

Analysts welcomed a possible deal, noting that FKI could integrate some of Bridon's manufacturing expertise into its own division which makes lifting and conveyor systems.

FKI is also believed to be interested in Bridon's Certex distribution business, which has operations in 20 coun-

tries and sells engineering items on behalf of other companies, as well as handling some of Bridon's own products.

FKI could use Certex to add marketing channels for many of its products, which range from power generation systems and specialist sensors to clutch cables and door knobs.

In the year to March 31, FKI gained a quarter of its £1bn sales from materials handling systems, many of which require wire and

related products. Pre-tax profit, before exceptional, was £112.1m.

Bridon made a pre-tax profit of £7.3m in 1996 on sales of £361.8m. It has spent heavily on restructuring its operations after losing money in 1995.

The Certex division accounts for just over half annual sales. The rest of the group concentrates on wire and rope. Bridon is capitalised at £101.2m and if a deal proceeded FKI would assume debt of about £40m.

ICI Australia sale approved

By Roger Taylor

ICI yesterday won shareholder approval at an extraordinary meeting for the sale of the controlling stake in its Australian subsidiary after answering questions on its decision to reject a bid from Wesfarmers.

ICI announced in May its intention to sell through a public offering its 63.4 per cent stake in ICI Australia but refused to rule out a trade sale.

Sir Ronald Hampel, chairman, said yesterday that Wesfarmers had offered to buy 19.9 per cent of ICI Australia at A\$12 (88.90) a share and had expressed an intention to buy the rest at a later date. But with no guarantees of this and an offer price below the market price, ICI could not accept, he said.

However, he conceded that ICI might be able to secure better terms or price by way of a trade sale and remained open to offers.

The company said there had been strong interest from brokers, institutions and the public since the offer document was sent out last week.

Private investors are being given a 40 cent discount on the offer price.

ICI Australia's shares have performed strongly since the deal was announced and continued to rise yesterday to close at A\$13.07, valuing the stake at A\$2.4bn, com-



Sir Ronald Hampel

pared with A\$12.44 when the sale was announced.

The sale is part of ICI's £3bn programme of disposals to fund the £4.9bn acquisition of Unilever's specialty chemicals arm.

As part of the disposals, ICI confirmed yesterday that it was in discussions to sell and lease back its headquarters at Millbank, London, for about £100m. It is believed to be in discussion with a number of institutions including Prudential.

Once the Australian disposal is completed, ICI plans to sell many of its bulk chemicals businesses starting with Tioxide, the manufacturer of titanium dioxide - the white colouring used in paint.

MERCURY SELECTED TRUST (the "Company")

Registered Office: 6D, route de Trèves, Senningerberg, Luxembourg
R.C. Luxembourg: B.6317

NOTICE TO BEARER SHAREHOLDERS

Bearer Shareholders are informed that a number of changes were made to the Company on 30th June 1997. The changes include the merger of the Belgian Franc Global Bond Fund with the DM Global Bond Fund and the change of names of the following Funds:

Old Name: Action Opportunities Fund
New Name: Action Emerging Markets Fund

Old Name: Dollar Global Bond Fund
New Name: US Dollar Global Bond Fund

Old Name: Dollar Reserve Fund
New Name: US Dollar Reserve Fund

Bearer Shareholders in these Funds should deliver their certificates to one of the Company's Paying Agents for exchange or overprinting.

A revised Prospectus is available on request from the registered office of the Company and from the Paying Agents.

Paying Agents:
Banque Internationale à Luxembourg S.A.
69 route d'Esch
L-1470 Luxembourg

SBC Warburg
(a division of Swiss Bank Corporation)
Swiss Bank House
1 High Timber Street
London EC4V 3SB
Am Corporate Action - Paying Agency

1st July 1997 The Board of Directors

Commonwealth Bank Australia

Commonwealth Bank of Australia ACN 123 123 124
(successor in law to the State Bank of Victoria)

U.S. \$125,000,000

10-Year Extendible Floating Rate Capital Notes

For the six months 30th June, 1997 to 31st December, 1997 the Notes will carry an interest rate of 5.96825% per annum with an interest amount of U.S. \$304.43 per U.S. \$10,000 Note. The relevant interest payment date will be 31st December, 1997.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

The Nippon Credit Bank (Curaçao) Finance, N.V.

U.S. \$500,000,000
Subordinated Floating Rate
Guaranteed Notes 2000

In accordance with the terms and conditions of the Notes, notice is hereby given that the interest rate for the Interest Period from 27th June, 1997 to 29th September, 1997 is 6.2125% per annum. The Coupon Amount payable on the 29th September, 1997 in respect of each U.S. \$10,000 in principal amount of each Note is U.S. \$162.22.

Listed on the London Stock Exchange

Bankers Trust Company, London Agent Bank

July 1, 1997, London

By: Citibank N.A. Corporate Agency & Trust, Agent Bank

CITIBANK

All Futures, Options & Margined Forex

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Contact: James Allan
Tel: 0171 337 3999
Fax: 0171 337 3997

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INTERNATIONAL CAPITAL MARKETS

Data raise prospect of rate increase

GOVERNMENT BONDS

By John Labate in New York and Michael Lindemann and Samer Iskandar in London

US and European bond markets lost ground yesterday following stronger than expected manufacturing and housing data which again raised the prospect of higher interest rates.

US TREASURIES fell sharply in the morning. The benchmark 30-year bond plunged 1/8 to 97 1/8, sending the yield up to 6.812 per cent. The 10-year bill price fell 1/8 at 100 1/8, yielding 6.524 per cent.

"It's going to be a tough week, and we've gotten off to a rocky start," said Mr. Elliott Platt of Donaldson, Lufkin & Jenrette in New York. The Chicago purchasing management index, measuring business activity, shot up to 61.5 per cent in June.

Its highest level in more than two years. A figure above 50 per cent indicates an expansion in manufacturing activity.

Traders were also watching data on sales of new single-family homes, which advanced 7.1 per cent in May, following an 8.1 per cent decline in April.

"The concern is that the Fed might tighten (interest rates) later this year, but it is still unlikely to happen this week," added Mr. Platt.

The Federal Reserve meets to decide interest rate policy on Tuesday and Wednesday.

Markets also absorbed new income and spending data, neither of which surprised analysts. Personal income rose 0.3 per cent in May, on track with April's 0.2 per cent rise. Consumption expenditures increased by 0.3 per cent in May.

The shorter-term two-year bill price lost 1/8, at 99 1/8, yielding 6.064.

GERMAN BONDS took their lead from Treasuries but analysts said further complications on Germany's internal political scene had added to bearish sentiments.

The ERM policy has been sullied by Mr. Edmund Stoiber, the state premier of Bavaria, who again warned at the weekend that he would vote against ERM unless the 3 per cent budget deficit criteria were strictly interpreted.

If that did not occur, Mr. Stoiber said he would push for a "controlled postponement" of the proposed single currency.

Analysts also pointed to economic indicators later this week which are likely to show further economic growth in Germany and will therefore dampen bond market enthusiasm.

Moreover, tomorrow the Bundesbank auctions its first 30 year bond since December 1993.

The September bond future settled at 101.48, down 0.34 from Friday's close.

More nerves ahead of tomorrow's budget took their toll on UK GILTS. Fears that Mr. Gordon Brown's first budget would be tight - and that it would be marked by a further increase in interest rates - were heightened by the May consumer credit data, which was higher than expected, and by a 1 per cent rise in the June M0 money supply figures.

Most analysts suggested gilts could lose further ground today. The September future settled at 101.48, down 0.34 from Friday's close.

FRENCH BONDS followed other European markets downwards. The September national future closed at 129.22, down 0.16, then continued to drift lower in afternoon trading on Globex, the electronic trading system.

In the cash market the 10-year benchmark OAT fell 0.30 to end the session at 99.92. The yield spread of 10-year bonds over OATs remained unchanged at 12 basis points. Shorter maturities were also hit, with the five-year BTAN losing 0.17 at 100.75.

Pibor futures also ended the day lower, the September and December contracts losing 0.04 and 0.05 respectively at 96.55 and 96.51. Traders said the fall was amplified by the thinness of trading volumes.

SPANISH BONOS and ITALIAN BTs also lost ground but continued to outperform bonds, a fact which cheered analysts.

"That's encouraging," said Mr. Julian Jessop at Nikko Securities. "If they can outperform in a weakened market, the chances are they can do the same in a rising market which is not usually the case. That suggests there's still quite a lot to be had in convergence trades."

Traders added that bonds underperformed BTs because the Spanish Treasury will be offering Plafond in four maturities today and tomorrow, the first time it will be offering strappable bonds.

"People are selling to make room for the bonds at tomorrow's auction," said Mr. Jose Ramon Archederra, trader at ABN Amro in Madrid.

The September bond future settled at 116.58, down 0.20 on Friday's close, while the September BTPL future settled at 134.00, down 0.08.

Bonos tightened their yield spread over bonds by two basis points, ending at 65, while BTs picked up six basis points to bring the spread in to 115 basis points.

World Bank jumbo dominates sector

INTERNATIONAL BONDS

By Edward Luce

The World Bank yesterday dwarfed rival offerings with a \$1.000bn jumbo bond which dominated much of the Italian market.

The 10-year offering, the largest Iura bond this year apart from the European Investment Bank's two \$1.000bn offerings, was billed as a benchmark issue by officials at J.P. Morgan, sole bookrunner.

Priced to yield a spread of 37 basis points below 10-year BTs, the bond tightened to a spread of 41 basis points through BTs in the secondary markets.

An official said that about half the distribution went to non-Italian investors, with about half of that going to Asian investors, including central banks.

The bond was priced to yield the same as the World Bank's \$1.000bn five-year issue in April, reflecting the rally in the Italian market since then and the cut in the Italian official discount rate last week.

The World Bank was helped by the Italian Treasury's decision to cancel its traditional mid-month BTP auction owing to the government's declining borrowing requirement. "The World Bank was basically stealing some of that unmet demand," said an official.

MOULINEX's FF300m high-yield bond went down well with investors in the UK, Switzerland and Benelux, according to an official at Bankers Trust, joint arranger with Credit Lyonnais. "We could have sold the entire bond to any one of those countries," said the official.

The high-yield offering - the first to be denominated in French francs - was priced to yield 210 basis points over three-month Pibor. It is callable in July 2000 at a price of 103.5 and in July 2001 at 101.25 to cover the possibility of a strong improvement in the company's credit rating.

New international bond issues

Amount Coupon Price Maturity Fee Spread Book-runner

in \$m DOLLARS

Bayerische Landesbank 250 5.125 98.673R Jul 2000 0.1673R +0.089444-00 Commerzbank, London

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Eager consumers fuel the pound

COMMODITIES AND AGRICULTURE

El Niño floods and drought threaten crops

By Gary Mead

Drought in some of the world's leading commodity-producing countries and flooding in others could lead to sharp increases in prices of agricultural commodities over the next few months.

Scientists fear severe climatic disruptions from the latest developing El Niño weather pattern - a periodic warming of the tropical Pacific Ocean by a few degrees that reverberates globally.

"We're seeing a major El Niño development in the central Pacific region and we're certain that it will be as big as anything in the last 50 years," said Mr. Ana Lezama, director of the Climate Prediction Centre for the National Weather Service, part of the US National Oceanic and Atmospheric Administration. "The only thing we're not sure about is if it will be the biggest, or simply one of the top three of the past five decades."

The economic consequence for nations dependent on the production and export of essential commodities - such as sugar, cocoa, coffee and tea - could be enormous, according to Mr. Lezama and other US scientists monitoring climatic change.

NOAA's report for this year's El Niño forecasts "increased rainfall across the southern regions of the US and in Peru, sometimes resulting in destructive flooding; and drought in north-east Brazil,

south-eastern Africa, and the west Pacific."

Many of these areas are leading producers of sugar, and some commodity analysts believe that sugar crops could decline by as much as 20 per cent next year. Thailand's Cane Sugar Board has forecast a fall of between 10 per cent and 15 per cent in the country's sugar production for 1997-98 - 5m tonnes against 5.7m tonnes this year - as a result of drought. Some effects of the latest El

Niño are already being felt. Kenya's tea crop is down at least 20 per cent as a result of drought, which has also severely affected Jamaican agriculture. Australia has forecast that drought will cut the value of its agricultural exports by 5 per cent in 1997-98.

Mr. José Carval, president of Ecuador's National Cocoa Exporters Association, said: "If this current El Niño phenomenon continues, producing heavy rains, then damage to the Christmas crop is

expected." Peru has declared a state of emergency in nine out of its 24 regions, in preparation for El Niño-related disasters expected later this year.

"It's very difficult to look forward and precisely predict what the effect of this latest El Niño will be," said Mr. Roger Pielke, a scientist at the Environmental and Societal Impacts Group, part of the National Centre for Atmospheric Research at Boulder, Colorado.

India considers coffee imports

By Kunal Bose in Calcutta

India may allow the import of coffee beans, in an attempt to force down the retail price of coffee in the country.

Coffee prices in India have been rising in line with the world rally in futures contracts, which was sparked by a volatile mixture of tight supply, low stocks and fear of frost in Brazil.

However, while the international rally has seen peaks and troughs, Indian prices have kept climbing, fuelled by the suspension of local auctions.

Nearly 80 per cent of India's coffee production is for export, but the government allows the import of decaffeinated and roasted coffee in the "event of domestic scarcity".

Trade officials say discontent over the high prices in southern India is causing concern to local administrations. The parties in power in Tamil Nadu, Karnataka, Kerala and Andhra Pradesh states are constituents of the country's United Front government, and they have asked for help.

Since February, the retail price of Arabica coffee powder has risen from Rs110 a kg to Rs220 (\$8). Trade officials say the rise is causing growers to dictate the prices of coffee beans.

The Indian Coffee Traders Association stopped holding auctions in March, in protest at a 3 per cent turnover tax imposed by the Karnataka government. Mr. Vijay Dutt, chairman of Paramount, a trading house, said the lack of auctions had caused distortions in the market.

The government intends to rein in domestic prices only after a sub-committee set up by the Coffee Board has submitted its report.

Gold sinks to four-year low

MARKETS REPORT

By Michael Peel in London and Laurie Morse in Chicago

Gold plunged its lowest depths for more than four years as south-east Asian markets weakened. The morning gold fixing of \$334.05 a troy ounce was the lowest since March 30 1993. It closed in London at \$334.10, down \$2.50.

There was evidence of increased hedging in Australian markets at the end of the country's financial year. Meanwhile demand was softer in India and Pakistan.

Ms Rhona O'Connell, analyst for T. Hoare & Co. said: "Some of the merchandisers in Hong Kong bought too much, in anticipation of increased demand for the handover, which hasn't materialised." Physical demand was also low because dealers were holding for the end of the meeting of the Federal Open Market Committee tomorrow, she added.

The contango for zinc improved to \$5 a tonne from Friday's \$4 a tonne, but the market remained in a long-term deficit.

August Brent crude oil reached a daily high of \$18.45 a barrel on news of a likely delay to Iraqi oil

exports. It slipped back to trade at \$18.35 in late London trading.

On the London financial futures exchange coffee recovered from early losses, with the September contract closing up \$14 at \$1,797. Traders said the rally followed a forecast from Brazil that polar air, due to pass the coffee area on the evening of July 5, could be the greatest frost threat this year.

Soyabean futures at the Chicago Board of Trade tumbled to double-digit losses early on Monday, after the US Department of Agriculture said farmers had sowed 70.8m acres with soybeans - 2m more than the government's March estimate, and well above trade estimates.

Given the nearly ideal conditions for soybeans across the Midwest in recent weeks, the larger acreage will produce a far larger crop, analysts said. The bigger plantings figures were offset somewhat by news that existing stocks are dwindling faster than expected.

Soyabean futures for November delivery, the first for the new crop, tumbled 30 cents a bushel, the largest allowable limit at the CBOT, to \$6.174. That contract has lost nearly a third of its value since it hit \$9 earlier this year.

Bitter fate faces Philippine sugar

The ailing Philippine sugar industry is a bundle of nerves. Victorias Milling, its flagship and the largest sugar refiner in Asia, is facing foreclosure on its debts after failing to reach agreement with creditors. The fate of the company will affect the whole sector.

Victorias announced in March that it was unable to service loans totalling 6.1bn pesos (\$232m). The cash-strapped Leviathan now needs a capital injection of about 2.5bn pesos (\$96m) if it is to survive. "If we collapse, the industry goes with us because we're the biggest in the game," said one company official. "This is probably our last chance."

Crises are nothing new to the country's sugar business. In 1985, the province of Negros Occidental, where 58,000 families are dependent on the crop for their livelihood, was devastated by falling world prices and a resulting economic decline which brought severe malnutrition and a rash of violent killings in its wake.

With the help of a cyclical upturn in prices, it bounced back - but this time the threat is no longer temporary. The industry in the Philippines is highly uncompetitive - and has yet to find a convincing answer to global competition. Sugar from neighbouring Thailand is half the price of that produced locally, even after import tariffs of 100 per cent.



The last crisis devastated the livelihood of 58,000 families

Last year, the Philippines, once the world's fourth largest sugar exporter, became a net importer of more than 1m tonnes and this year expects to import 300,000 tonnes. Planters blame the government for the present woes.

survival, Mr. Manuel Lantada, head of a leading sugar association, is one of the more combative voices around. During a recent trip to the presidential palace in Manila, he challenged a member of a rival federation to a fist-fight. He accused the administration of making a fundamental mistake during negotiations over sugar tariffs in the 1994 Uruguay Round world trade accord.

The country, he says, gave away too much by committing to reduce tariffs from 100 to 50 per cent by 2003. This compares to Thailand's projections of cutting back from 104 to 94 per cent and Indonesia from 110 to 95 per cent.

"All we're asking for is a level playing field with Malaysia, Indonesia and Thailand," he says. "Otherwise we'll be swamped with cheap imports. As far as we're concerned, the government sold us down the drain. It shows stupidity and utter ignorance of what would happen to our economy and agriculture."

The government accuses producers of manipulating the figures, endless inflating... e.v.e.r... reliance on state support and, more seriously, a failure to modernise and invest in new equipment. Planters point to the damaging effects of a land reform programme which works against fresh investment by discouraging banks from lending to landowners and creating eco-

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Antwerp/London Metal Exchange)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Close	Settle
Close	1558.5-99.5	1559.0
Previous	1545.8	1557.4
High/Low	1559/1576	
AM Official	1550.61	1554.5-5.0
Kerb close		1554.5-5.0
Open int.	115,027	
Total daily turnover	262,850	

ALUMINIUM ALLOY (\$ per tonne)

	Close	Settle
Close	1425-35	1450-80
Previous	1425-35	1450-80
High/Low	1425-35	1450-80
AM Official	1426-6	1450/1450
Kerb close		1450-2
Open int.	5,226	
Total daily turnover	1,506	

LEAD (\$ per tonne)

	Close	Settle
Close	614.5-15.5	627-28
Previous	612-5	626-7
High/Low	612-5	626-7
AM Official	614-5	627.5-8.0
Kerb close		626-28
Open int.	34,881	
Total daily turnover	2,339	

NICKEL (\$ per tonne)

	Close	Settle
Close	6720-60	6820-85
Previous	6740-50	6850-55
High/Low	6740-50	6810/6780
AM Official	6785-80	6905-10
Kerb close		6850-70
Open int.	22,806	
Total daily turnover	27,727	

TIN (\$ per tonne)

	Close	Settle
Close	5520-30	5570-80
Previous	5500-10	5550-90
High/Low	5500-10	5550/5560
AM Official	5525-30	5575-75
Kerb close		5565-75
Open int.	13,681	
Total daily turnover	2,537	

ZINC, special high grade (\$ per tonne)

	Close	Settle
Close	1414-15	1418.5-20.5
Previous	1407-8	1416-7
High/Low	1407-8	1428/1415
AM Official	1422-23	1427.5-8.0
Kerb close		1416-18
Open int.	97,365	
Total daily turnover	32,487	

COPPER, grade A (\$ per tonne)

	Close	Settle
Close	2554-48	2421-22
Previous	2550-44	2416-10
High/Low	2550-44	2416/2414
AM Official	2554.5-5.5	2423-30
Kerb close		2420-21
Open int.	152,057	
Total daily turnover	61,945	

LME AM Official 6/5 rates: 1.8955

LME Closing 6/5 rates: 1.8945

Set 1.8954 3 mths: 1.8971 6 mths: 1.8973 9 mths: 1.8980

HIGH GRADE COPPER (COMEX)

	Settle	Day's
Jul	112.85	+0.05 112.80 112.80 4,888 4,228
Aug	112.85	+0.10 112.70 112.80 134 2,840
Sep	112.15	+0.30 112.70 112.80 6,030 22,183
Oct	110.35	+0.30 110.35 110.35 15 1,225
Nov	108.35	+0.30 108.35 108.35 13 1,205
Dec	106.35	+0.40 106.70 107.50 327 5,778
Total		11,214 48,779

PRECIOUS METALS

LONDON GOLD MARKET

(Prices supplied by N.M. Rothschild)

Gold (Troy oz) \$ price

	Settle	Day's
Close	334.30-34.50	
Opening	334.30-34.50	
High/Low	334.30-34.50	
AM Official	334.30-34.50	
Kerb close	334.30-34.50	
Open int.	334.30-34.50	
Total daily turnover	334.30-34.50	

LME AM Official 6/5 rates: 1.8955

LME Closing 6/5 rates: 1.8945

Set 1.8954 3 mths: 1.8971 6 mths: 1.8973 9 mths: 1.8980

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Open int.	334.30-34.50	
Total daily turnover	334.30-34.50	

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FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

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OTHER OFFSHORE FUNDS

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WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

EUROPE

Austria (Jan 30 / Sat)

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Belgium (Jan 30 / Sat)

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France (Jan 30 / Sat)

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Germany (Jan 30 / Sat)

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ASIA

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New Zealand (Jan 30 / Sat)

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Automatic Call Distributor (ACD) technology, which handles high volume in-coming calls, was pioneered by Rockwell.

Rockwell

<http://www.rockwell.com>

ASIA

Japan (Jan 30 / Sat)

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China (Jan 30 / Sat)

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Zimbabwe (Jan 30 / Sat)

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<http://www.rockwell.com>

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NEW YORK STOCK EXCHANGE PRICES

هكذا من الاعمال

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Algeria	17	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
Algeria	17	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
Algeria	17	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
Algeria	17	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
Algeria	17	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
Algeria	17	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
Algeria	17	15	14	13	12	11	10	9	8	7	6	5	4	3	2	1	0	-1	-2	-3	-4	-5	-6	-7	-8	-9	-10	-11	-12	-13	-14	-15	-16	-17	-18	-19	-20	-21	-22	-23	-24	-25	-26	-27	-28	-29	-30	-31	-32	-33	-34	-35	-36	-37	-38	-39	-40	-41	-42	-43	-44	-45	-46	-47	-48	-49	-50	-51	-52	-53	-54	-55	-56	-57	-58	-59	-60	-61	-62	-63	-64	-65	-66	-67	-68	-69	-70	-71	-72	-73	-74	-75	-76	-77	-78	-79	-80	-81	-82	-83	-84	-85	-86	-87	-88	-89	-90	-91	-92	-93	-94	-95	-96	-97	-98	-99	-100
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Dow follows bonds down at midsession

AMERICAS

Following last week's mercurial swings on Wall Street, the market edged lower at midsession, led down by a sharp drop in bond prices, writes John Lakos in New York.

The Dow Jones Industrial Average slipped 39.81 at 7,647.81 and the Standard & Poor's 500 slid 2.48 at 884.82.

"The economy is perceived to be stronger than expected, and the stock market is responding to the bond market," said Mr Byron Wien, at Morgan Stanley in New York.

Banking stocks were especially hard hit as First Chicago lost 1 1/4% at \$21 1/4 and JPMorgan declined 1 1/4% at \$105.4. Nationsbank was unchanged at \$65.1 following a morning confirmation of its plans to acquire Montgomery Securities. Chase Manhattan lost 3/4% at \$97.1, but Citicorp gained 3/4% at \$21.

In other takeover news, Ryko-Sexton, a food service company, surged up 3 1/2% or 18.5 per cent at \$23.4 following rival JP Foodservice's acquisition plan. JP Foodservice edged 1 1/4% or 5.4 per cent lower at \$29.1. Long-distance telecommunications stocks edged lower with AT & T down 3/4% at \$35.4 and MCI off 3/4% at \$38.7.

Baby-bell stocks were mainly higher with Bell South up 3/4% at \$45.4 and

Bell Atlantic 3/4% higher at \$73.1.

Pacificare, the healthcare company, bounced up 1 1/4% at \$60.1 following Friday's sell-off which was triggered by the company's projection that net income for the quarter will be below forecasts.

Technology stocks also recovered from selling late last week and the Nasdaq composite was unchanged at 1,438.87 by noon. Compaq computer rose 3/4% at \$100.1 and Dell Computer picked up 3/4% at \$118.1. Microsoft gained 1/4% at \$128.1.

TORONTO traded quietly ahead of today's national holiday. Banks stayed weak and golds took another knock. At noon, the 300 composite index was off 12.20 at 6,414.50.

Dealers said that sentiment was uncertain following the weak start on Wall Street and that volumes were light. "Most players completed their end-of-quarter book-keeping on Friday," said one broker.

Banks continued to slip. Royal Bank of Canada came off 30 cents to C\$62.55 and Toronto-Dominion Bank, down C\$1.66 in two sessions at the end of last week, shed a further 50 cents to C\$41.10. Bank of Montreal dipped 30 cents to C\$53.80.

Among golds, Placer Dome fell 30 cents to C\$22.15 and Barrick Gold came off 5 cents to C\$30.05. Newbridge Networks was a rare gainer, adding 30 cents to C\$59.60.

Caracas pushes ahead

CARACAS continued to move ahead strongly with the IBC index putting on 5.4 per cent at the end of the morning session.

Dealers said the euphoria of the past few days showed no signs of abating. "Everybody is piling in. There is heavy foreign buying," said one broker. Share prices have been fuelled by economic reforms and tariff

raises for the leading utility, Electricidad de Caracas. At midsession, the IBC index was up 476.96 at 9,278.19.

SAO PAULO fell back in early trading. Telebras came off 1.9 per cent to R\$183.50 following a downgrade from "buy" to "hold" at Credit Suisse First Boston. At midsession, the Bovespa index was 222 or 1.7 per cent lower at 12,536.

EUROPE

The uncertain start on Wall Street sparked late profit-taking in PARIS and the CAC 40 index closed at 2,858.50, its lowest for the session and a decline of 32.78.

At 16.4m shares, volume was moderate by recent standards, but there was no denying that the final hour had seen genuine selling. A quarter of the components of the CAC fell by more than 3 per cent.

Cyclical were a prime target for the sellers. Renault came off FF9.80 to FF9.48 and Peugeot and Michelin fell FF15 to FF16.88 and FF9.50 to FF9.52.9 respectively. Air Liquide lost FF36 to FF39.33.

Among financials, Axap, which denied a French press claim that it was teetering on heavy provisions, lost FF7.40 to FF7.85. BNP retreated FF7.80 to FF7.24.2.

LVME provided one of the few upside stories. News that the chairman, Mr Bernard Arnault, was to meet the management of Grand Metropolitan of the UK tomorrow lifted the shares FF33 to FF31.80 amid all sorts of speculation.

"It looks as if LVME has won the first round by taking a stake in Grand Met and buying a seat at the negotiating table. There are

FTSE Actuaries Share Indices

		THE EUROPEAN SERIES											
Hourly changes		Open	10.30	11.00	12.00	13.00	14.00	15.00	Close				
FTSE Euroarea100	2544.22	2539.93	2540.08	2539.73	2539.34	2539.27	2537.71	2532.06					
FTSE Euroarea200	2517.75	2512.28	2515.37	2516.00	2516.82	2514.37	2511.53	2503.67					
		Jun 27	Jun 28	Jun 25	Jun 24	Jun 23							
FTSE Euroarea100	2535.20	2536.05	2511.55	2467.83	2468.96								
FTSE Euroarea200	2509.34	2513.64	2491.92	2464.67	2463.47								
Base value 1000 (6/7/2004). Highlight 100 = 2544.08, 200 = 2516.82. Leading 100 = 2537.67, 200 = 2523.07													

Argentina

Although the recovery has been strong it has failed to generate a quick 'feel-good factor' among the population. Wider social issues are also now clouding the future, reports Stephen Fidler

Economic advance tempered by political questions

Argentina's economy has emerged strengthened from the crucible of its 1995 Mexico-induced crisis. Inflation is now negligible and the economy is set to grow more than 7 per cent this year, probably the fastest in Latin America. The speed and nature of the recovery suggest it is sustainable for several years at historically high rates of growth.

Deep structural changes in the early 1990s - including widespread privatisation and deregulation - appear to have improved the economy's prospects into the medium term. Unfortunately, the country's political system and institutions such as the judiciary have not kept pace with these economic advances. Their backwardness seems unlikely to inhibit growth in the short term; longer-term, it may.

The crisis after Mexico's December 1994 devaluation proved a test of fire for the country's convertibility plan, introduced in April 1991 when annual inflation was 5,000 per cent. Under the plan, the peso was pegged at parity to the dollar and each peso in circulation was backed by a dollar in the central bank's reserves.

In the first three months of 1995, the monetary base shrank by 38 per cent and almost a fifth of all deposits

fled the banking system. But the convertibility plan worked as expected. With money supply contracting sharply, a recession became inevitable. Gross domestic product fell by 4.5 per cent in 1995, but domestic prices adjusted to make the country's exports more competitive. The economy grew last year by 4.3 per cent and investors emerged more confident. Investment growth this year is likely to exceed 20 per cent, helping to revive a competitive agriculture sector and its moribund mining industry.

Mr Miguel Angel Broda, who runs an economic consultancy in Buenos Aires, says the economy can, in the absence of serious internal or external shocks, grow by 20 per cent in the three years to the end of the century even if the government continues on what he calls "automatic pilot".

Mr Pedro Pou, the central bank president, describes the 1995 experience thus: "We made a huge investment, that was intended to create confidence in our ability to maintain this set of rules at whatever cost. We paid a high price in terms of the drop in GDP, but it was an investment from which we are now reaping the benefits."

Short-term economic risks remain. One, not viewed as

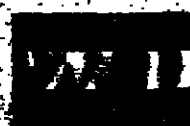
probable, is that current social unrest becomes more generalised, hurting confidence in the economic programme.

Of more concern to most economists is the risk associated with a less benign international financial environment that would make it difficult for Argentina to continue to roll over maturing debt.

The other main risk is seen as that of a crisis in Brazil, which could also follow any sharp rise in world interest rates. While the direct risk is small - total exports to Brazil account for just 3 per cent of GDP - the risk to confidence could be significant, as demonstrated in 1995 when the direct links between the Argentine and Mexican economies were negligible.

However, today the financial system is in better shape to weather financial storms. The banking system is stronger. The central bank has organised a back-up line of credit with international banks worth more than \$6bn. Together with the banks' required holdings of international assets, some 30 per cent of all bank deposits are covered. In 1995, some \$8bn left the banks, 18 per cent of assets.

Most larger private banks are now owned by foreign banks, providing further pil-



Area: 2,737,000 sq km
Population: 34.8 million (1995)
Official language: Spanish
Currency: The peso has been fixed at the rate 5:1 since April 1991

Major towns & population (1991)
Buenos Aires (metropolitan area) 2,861,000
Greater Buenos Aires area 10,911,000
Córdoba 1,178,000
Rosario 1,076,000
Mendoza 721,000
Greater Mendoza area 1,076,000
La Plata 548,000

	1996 Estimate	1997 Forecast
Total GDP (\$bn)	285.3	312.0
Real GDP growth (annual % change)	4.3	7.3
GDP per head (\$)	8,522	8,890
Inflation (annual % change in CPI)	0.1	1.5
Agricultural output (annual % change)	3.0	3.0
Industrial production (annual % change)	5.0	4.0
PSBR (% of GDP)	-0.9	-0.7
Money supply, M2 (annual % change)	17.0	8.5
Foreign exchange reserves (\$bn)	18.1	19.8
Debt service ratio (%)	44.3	52.0
Total foreign debt (% of GDP)	30.9	31.1
Current account balance (\$bn)	-4.1	-6.7
Merchandise exports (\$bn)	23.8	28.0
Merchandise imports (\$bn)	-22.2	-30.0
Trade balance (\$bn)	1.6	-2.0

Manufacturing partners (share of total trade to world, 1995)

US	20.8%
Europe	20.8%
Brazil	20.7%
Germany	5.5%

Sources: ECLAC, Broda y Asociados, Government of Argentina



IN THIS SURVEY

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● International relations: Foreign policies with the US and within Mercosur have matured

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party's opponents and the economic recovery.

The main issue to be determined by this year's elections will therefore be how quickly power ebbs away from Mr Menem. With the Peronists' formidable political organisation, they will be hard to beat in the presidential elections for the year 2000, particularly by a divided opposition.

If Mr Menem, as now seems likely, fails to secure the right to stand for a third successive term, the question will be whether a candidate he favours, or Mr Duhalde, will stand on the Peronist ticket.

As yet, politics and corruption are not unsettling economic growth and the economic programme of the government remains unchallenged.

One of the two main issues of popular concern - unemployment - should decline in significance, if slowly, as the economy expands. However, the other - corruption - will not go away soon.

As Italy's post-war history has shown, countries with high levels of political corruption can enjoy economic success. But in most countries, a longer-term economic cost, often heavy, is extracted as the credibility of democracy and its institutions are undermined.

the constitution to make it possible for him to run again for office in 1995, has also been hurt by the corruption allegations that swirl daily around his government. In what opponents see as an irony, Mr Duhalde has cleverly turned the corruption issue to his own benefit.

The links emerging between government ministers and the postal entrepreneur, Mr Alfredo Yabrán, have filled the newspapers and last week led to the resignation of the justice minister, Mr Elias Jassan.

Mr Yabrán has denied allegations made in Congress by the former economy minister, Mr Domingo Cavallo, that he is at the centre of a "mafia" seeking to dominate the country's courier industry, which together with airport concessions would allow him to control movements of goods in and out of the country.

But if the press is doing its

year later. Partly because of a growing workforce and an inefficient labour market, the decline is not expected to be rapid. Unemployment is still likely to exceed 15 per cent by the year end.

As a result, the level of social protest in the country is greater than in any year since 1990. Mr Broda says the 1995 recession made it clear to some people that their losses from economic reform would be permanent, rather than temporary as they previously believed.

Although the nature of the export- and investment-led recovery suggests it can be sustained, it is the type of recovery that does not generate a quick "feel-good factor" among the population. Moreover, despite growth of 28 per cent from 1990 to 1996, the average real incomes of Argentines are only 2 per cent higher than they were in 1974.

Mr Menem, who changed

lars of support.

The economy is also being closely monitored by the International Monetary Fund. A start is to be made soon on negotiating a new three-year programme with the IMF to come into effect at the beginning of next year. With the economy moving ahead well, the aim will be in part to use the programme to improve the low quality of government spending, say economy ministry officials.

As he enters his ninth year in office though, President Menem is not getting much credit for the economic changes he has fashioned. His popularity has fallen, leaving him trailing in the opinion polls to his Peronist rival Mr Eduardo Duhalde, governor of Buenos Aires province.

The most important reason is unemployment, which jumped from 10.9 per cent in May 1994 to 18.6 per cent a

The Stock Market in Argentina



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As part of the important process of economic reforms that started in Argentina in the early 90's, the stock market has steadily grown reaching levels that may be compared to the record highs.

As adequate economic framework and clear market regulations generated the daily trading of US\$ 500 million worth of stock, flat bonds and time transactions in the Stock Exchange of Buenos Aires at present.

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2 ARGENTINA

THE ECONOMY • by Stephen Fidler

On the fast track to recovery

The economy is likely to be the fastest growing in Latin America this year

Argentina's recovery from the deep recession of 1995 has happened more rapidly than most economists believed possible. The economy shrank 4.6 per cent in that year as the ripples from Mexico's financial crisis hit Argentina harder than any other country apart from Mexico itself.

But after growth of some 4.3 per cent last year, the economy is likely to be the fastest growing in Latin America in 1997. According to Mr Miguel Angel Broda, who runs an economic consultancy in Buenos Aires, his most conservative estimate suggests a 7.3 per cent growth rate this year. In fact, growth could easily reach 8 per cent.

The speed of the recovery is testimony to the unexpected flexibility of the economy under the so-called convertibility plan, the currency board arrangement under which the peso is fixed to the dollar and each peso in circulation is backed by foreign exchange reserves.

Inflation is now negligible. Moreover, the deep structural changes to the economy in the early 1990s - including widespread privatisation and deregulation - appear to have improved its economic prospects into the medium term.

"The Argentine system has changed dramatically," said Mr Broda. He argues that Argentina has undergone three dramatic transformations in its recent history: the shift to democracy after the 1982 war with the UK over the Falkland Islands; the economic reforms introduced by the first administration of President Carlos Menem in the early 1990s after the hyperinflation of the late 1980s; and the "tequila" crisis in 1995 following Mexico's devaluation.

The survival of convertibility hugely increased its

credibility and changed the views of both consumers and producers about its durability, he said. Neither group now expects a devaluation and both are making production and consumption decisions accordingly.

There was a negative consequence for some, however. "The losers from this economic change thought it was transitory and now realise that it is permanent," said Mr Broda. This may partly explain the increased social protest in Argentina in the face of a growing economy.

Unemployment remains high. It jumped from 10.8 per cent in May 1994 to 18.6 per cent a year later. However, rapid growth should mean that the figure for May - to be published early this month - should have declined probably, say economists, to around 16.5 per cent. By year-end, it is expected to fall below 16 per cent, a significant fall but not enough perhaps to take unemployment off the political agenda.

Indeed, any "feel-good" feeling among the population is likely to be limited by the fact that the current recovery is being led by investment and exports rather than consumption. This year, the Broda consultancy expects 21 per cent growth in investment, compared with 8.3 per cent last year; consumption growth of 5.6 per cent versus 5.2; export growth of 10.1 per cent versus 6.3; and import growth of 18.4 per cent versus 15.9.

Against this backdrop, and without the government doing anything, 20 per cent growth is quite conceivable for the last three years of this government, says Mr Broda.

There are three widely-acknowledged risks that could send the economy off course. One is that the current outbreaks of social unrest become generalised, hurting confidence in the economic programme.

Of more concern to most economists are the risks associated with a tightening of international liquidity or a collapse in US markets

that would make it difficult for Argentina to continue to roll over maturing debt in the international markets.

The government is going to require some \$12bn-\$14bn of financing a year over the next few years, but this year's fund-raising effort is 70 per cent complete.

The demand for funds on behalf of the government is increased by a fiscal deficit expected again to approach some 2 per cent of gross domestic product this year. However, part of this has arisen because of the switch to private pension fund arrangements which has reduced the government's income while leaving its outgoings unchanged. Furthermore, while not falling as it should in a fast-growing economy, the deficit has stabilised since last year.

The other main risk is seen to be that of a crisis in Brazil, which could also follow from an international liquidity squeeze. There are two aspects to this: the direct economic risk caused by a big devaluation in Brazil and the impact on confidence of a crisis in Brazil.

The direct risk is very small. Despite the rapid growth in exports from Argentina over the past few years, it remains a relatively closed economy. Total exports account for about 9 per cent of GDP. Brazil currently takes 30 per cent of these exports - equivalent to some 3 per cent of Argentine GDP. If exports were to decline sharply by say a third, the direct effect on Argentine GDP would thus be 1 per cent. However, a large part of Argentina's exports to Brazil are commodities, including oil, for which there is an international market, albeit at a possibly slightly less favourable price.

The risk of a Brazil crisis is very difficult to gauge, as was demonstrated in 1995, when the direct links between the Argentine and Mexican economies were less significant than those between Argentina and Brazil.

Nonetheless, since 1995,

some additional defences have emerged. The banking system is stronger. The central bank has built up a back-up secured line of credit with international banks worth more than \$6bn. This, together with the banks' liquidity requirements held in international assets, covers some 30 per cent of all bank deposits. In 1995, some \$8bn left the banks, 18 per cent of their assets.

Furthermore, there have been important measures to increase transparency about the financial state of the banks, improving credit risk information and large foreign investment in the banking system so that a majority of the largest privately-owned banks are now owned by foreign banks. As a result, if another financial storm comes, the system should be well placed to withstand it.

INTERNATIONAL RELATIONS • by Stephen Fidler

Important shifts in position

A new maturity has entered into dealings with the US and other Mercosur members

It was Mr Guido di Tella, the Argentine foreign minister, who once described his country's relations with the US as "carnal".

Soon after President Carlos Menem assumed office in 1995, he completely overturned Argentina's foreign policy. In a highly symbolic move, Argentina withdrew from the non-aligned movement.

In vote after vote in the UN, Argentina backed the US position - sometimes to the annoyance of its Latin American neighbours. Diplomatic relations with Britain, broken since the 1982 war over the Falkland Islands, were reopened. And Argentina signed a host of international treaties and the Argentine armed forces have been deployed in a series of UN engagements. The idea was to appear as a reliable member of the western coalition.

Soon, says Mr di Tella, Argentina will apply for membership of the Organisation for Economic Co-operation and Development, the Paris-based club of rich nations.

Since those early days, Argentina has carved a slightly more independent track, deviating occasionally from the US line including, for example, that regarding Cuba. Other differences have surfaced - in particular US criticism over Argentina's patents law. If relations are less than carnal now, says Mr di Tella, it is because Argentina's reliability as a partner has been established.

There has been another important

shift since 1989 in Argentina's position in the world, one brought about by the success - unexpected in many quarters - of the Mercosur trade grouping which ties Argentina together with its neighbours, Brazil, Uruguay and Paraguay.

Now an imperfect customs union - imperfect because there is not yet free trade within the group and a common external tariff regime to imports from outside - Mercosur has been extended by free trade associations with Chile and Bolivia. Peru is negotiating a similar association, while the other Andean countries - Colombia, Venezuela and Ecuador - are soon expected to follow.

Although Mercosur has stirred some controversy over whether it is encouraging free trade or diverting it, the bloc has become an important element in the process of negotiating a free trade area within all the Americas by the year 2005. Leaders from all over the western hemisphere agreed to create a Free Trade Area of the Americas (FTAA) at a summit in Miami in December 1994. They are expected to advance the process when they meet again in Santiago, Chile, next year.

"We think (the FTAA) is very good for the year 2005, but Mercosur will continue to exist," said Mr di Tella. In the mean time, the task was to deepen Mercosur to cover services and areas such as labour and the law, he said.

This strengthened Mercosur would then be in a better position to negotiate trade accords with the members of the North American Free Trade Agreement - Mexico, Canada and the US - and the European Union. Agreement with the EU has proved difficult, unsurprisingly, because not all European countries want to open

markets for agricultural goods.

However, a revised EU budget by 1999 that would reduce subsidies to agriculture would provide a better backdrop for serious negotiations on this subject. Without better access for farm products, an agreement with the EU would not be worthwhile for Argentina.

"We want to be sure that we can export our products just as we allow capital goods to come to Argentina," said Mr Carlos Heibling, a foreign policy specialist in Buenos Aires.

One dispute that the Menem government has been unable to resolve concerns the Falkland Islands - the British-run islands in the South Atlantic known in Argentina as the Malvinas - over which Britain and Argentina fought a war in 1982.

In spite of the reopening of diplomatic relations with Britain, the UK remains one significant country which Mr Menem has not visited officially. Discussions over the Falklands - for example about fishing and prospecting for oil - have been conducted under a so-called umbrella, in which the sovereignty question is set aside.

Offshore oil exploration in Falkland waters has already begun after an agreement last year, while a bidding round is expected to begin within a year to explore in a so-called special zone which straddles the area between the disputed territorial waters around the Falklands and waters that are indisputably Argentine.

However, talks to secure long-term agreements on fishing have met with less success. Mr di Tella blames British action to impose a new fishing regime in South Georgia, disputed but uninhabited islands to the south of the Falklands.

The minister, who is this month scheduled to meet Britain's new foreign secretary, Mr Robin Cook, is quick to play down suggestions that he believes a new Labour party government in Britain is likely to change much. "We don't see any difference between New Labour and the Tories. One builds on what the other has done," he said.

One innovation in UK-Argentine relations was a meeting this year at the British foreign secretary's country residence at Chevening between delegations led by Mr di Tella and the then foreign secretary, Mr Malcolm Rifkind. Also in attendance were two elected councillors from the Falkland Islands.

Mr di Tella described the Chevening meeting as a "great step forward" that should be followed by further meetings of the same sort. British officials have said that the meeting followed strong signals from Argentina that it was willing to drop the sovereignty claim to the islands, but that any hopes these signals raised were quickly dashed at the meeting.

Asked about this, Mr di Tella answers cryptically: "If a lady says maybe, she may mean yes. But if a lady says yes, she is not a lady." However, there were "ingenious solutions" available that should be explored, he said.

Meanwhile, his plan is to continue attempts to reduce the islanders' distrust of Argentina. He is already thinking about what to send them for Christmas to follow up on his gift last year when he sent children on the Falkland Islands copies of Antoine de Saint-Exupéry's book *The Little Prince*. However, his advances, predictably, have been rejected by the islanders.

The shareholders of

Banco Francés del Río de la Plata

have sold their control interest to

Banco Bilbao Vizcaya

in a transaction valued at

\$ 375,000,000.-

The undersigned acted as financial adviser to the shareholders of Banco Francés del Río de la Plata.

MBA
Merchant Bankers Asociados
Asociada a Salomon Brothers

October 1996

Sideco Americana S.A.

has sold a 50% of its direct and indirect interest in

Distribuidora de Gas del Centro S.A.
Distribuidora de Gas Cuyana S.A.

to

IGSENERGY

in a transaction valued at

\$ 140,000,000.-

The undersigned acted as financial adviser to Sideco Americana S.A. and assisted in the negotiations.

MBA
Merchant Bankers Asociados
Asociada a Salomon Brothers

December 1996

The shareholders of

Banco Liniers Sudamericano

have sold a 51% interest of the bank through a capital increase to

Bankers Trust

The undersigned acted as financial adviser to the bank and assisted in the negotiations.

MBA
Merchant Bankers Asociados
Asociada a Salomon Brothers

January 1997

Industrias Petroquímicas Argentina S.A.

has sold 5% of the share capital of

Pollux S.A.

and its 21.2354% participation in

Petroquímica Bahía Blanca S.A.

to

The Dow Chemical Company

for a total consideration of

\$ 225,000,000.-

The undersigned acted as financial adviser to Pollux and assisted in the negotiations.

MBA
Merchant Bankers Asociados
Asociada a Salomon Brothers

February 1998

S.A. SAN MIGUEL

Initial Public Offering of

40,000,000

Class "B" Shares for

\$ 75,000,000.-

The undersigned acted as financial adviser to S.A. San Miguel and assisted in the negotiations.

MBA
Merchant Bankers Asociados
Asociada a Salomon Brothers

May 1997

The shareholders of

la lácteo
La Lácteo S.A.

have sold 100% of the company to

Coragri S.A.
(a subsidiary of Grupo SOCOMA S.A.)

The undersigned acted as financial adviser to the company and assisted in the negotiations.

MBA
Merchant Bankers Asociados
Asociada a Salomon Brothers

June 1997

MBA
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صكنا من الامل

POLITICS • by Ken Warn

Mid-term polls cast shadow

But there is still a broad consensus about the fundamentals of economic policy

President Carlos Menem won re-election in May 1995 with almost 50 per cent of the vote, despite the social strains produced by the economic transformation unleashed in his first term. But now his popularity rating has dwindled to 18 per cent. Ahead of mid-term elections in October, his government appears increasingly buffeted by events.

Ministers have struggled to find a concerted response to the most intensive social protests since 1990, ranging from demonstrators in the provinces demanding jobs, to fasting teachers urging higher education budgets. Opinion polls show widespread economic pessimism and a pervasive sense of exclusion.

Clear differences between Mr Menem and Mr Eduardo Duhalde, the governor of Buenos Aires province and favourite to win the ruling Peronist party's presidential nomination in 1999, have added to the sense of drift. In addition, the government is relentlessly harried by the media over corruption.

Despite the constraints of an election year, several privatisations are being pushed through. But in the shadow of October's polls, other reform efforts have stalled. A cautious updating of labour legislation agreed behind closed doors by the government and unions in May infuriated employers and fell well short of the sweeping labour flexibility urged on Argentina by the International Monetary Fund.

However, even amid this array of troubles, there are powerful forces working in the government's favour ahead of the mid-term polls. "The Peronists will win in October, for two reasons," said Mr Rosendo Fraga, a political analyst. "The econ-



Menem: A bad defeat would deprive him of a hold on Congress and intensify divisions within his party

omy is growing at between 6 and 8 per cent, and the opposition remains divided."

Half the seats in the lower house of Congress, now under Peronist control, are at stake in October. Buenos Aires province, the country's most populous region, is the key battleground, where the result could have a strong bearing on the presidential race.

Mr Duhalde has played what could be a trump card by securing the top slot on the Peronist list of candidates in the province for his wife, Mrs Hilda "Chiche" Duhalde. She has not previously fulfilled any political role, other than as a loyal lieutenant to her husband. However, Mrs Duhalde heads a multi-million-dollar charitable organisation in the province, tightly organised at neighbourhood level, that opponents allege has

become a powerful engine of patronage.

The centre-left Frepaso coalition is fielding Mrs Graciela Fernández Meijide, also viewed as a possible contender for the presidency, at the head of its list. The Radicals, having declined to throw in their lot with Frepaso, are headed in the province by former president Mr Raúl Alfonsín, a veteran political campaigner, although as yet registering low ratings. With the opposition vote divided, Mrs Duhalde leads in the polls.

A strong win for her would give further impetus to Mr Duhalde's presidential ambitions. He would have the freedom to forge the political alliances necessary to secure the presidential nomination while Mrs Duhalde minds the shop in Buenos Aires province. The opposition is

successfully keeping unemployment and corruption at the top of the political agenda. But it has been unable to articulate any clear alternative economic strategy. When, in May, Mr Alfonsín suggested a possible departure from "convertibility", the currency board system which links the Argentine peso to the dollar, there was no echo even from his own party.

Stalling a march on the opposition, and seeking to build a fresh image with voters, Mr Duhalde has sought to cast himself as an opposition force working from within officialdom. Despite his origins within the Peronist party machine, which has a reputation for politics at its roughest, he has sought to adopt an activist stance on corruption.

Mr Duhalde has pushed for an early resolution of the

murder in January of Mr José Luis Cabezas, a photo-journalist, in a case which continues to dominate the headlines, and he has begun a purge of the notoriously corrupt provincial police. He has also maintained links with Mr Domingo Cavallo, the former economy minister. Mr Cavallo, who has broken completely with the president he once served, is running for Congress on a platform urging a clean-up of government and the maintenance of economic orthodoxy.

On the social front, where the government aims to brand unemployed protesters as "subversives," Mr and Mrs Duhalde offer a more emotive approach, echoing the concerns of the Church for those who have lost out in the country's economic transformation.

Much hangs on the outcome of the October poll. A bad defeat would undoubtedly weaken Mr Menem, depriving him of a hold on Congress and intensifying divisions within his party. It would take something approaching a landslide, highly unlikely according to the opinion polls, to re-

vive the prospect of Mr Menem running for a third term, a so-called re-election. A result between these extremes would allow Mr Duhalde to continue positioning himself for 1999.

The nomination is by no means tied up. Others are eager to step in should Mr Duhalde fail to last the course, notably Mr Carlos Reutemann. The former Formula 1 racing driver has no working class power base, the bedrock of Peronist support, but he has a "Mr Clean" image that goes down well with middle-class voters.

But whoever the Peronists choose in 1999 may well still be in the happy position of facing a divided opposition. And beneath the daily clamour, insults and allegations of Argentine politics, broad consensus about the fundamentals of economic policy remains unchallenged.

CORPORATE CULTURE • by Stephen Fidler and Ken Warn

Corruption still saps economic potential

Opinion polls say graft is the second-biggest problem, after unemployment

As the daily headlines in the Argentine newspapers amply demonstrate, the long-standing issue of corruption in government remains a powerful and important one.

Government is smaller now, thanks to privatisation, but it is not yet obvious that private sector behaviour has improved. Indeed, business practices among many companies remain questionable. "Menem has privatised corruption," says Mr Luis Moreno Ocampo, lawyer and anti-corruption consultant.

Journalists and others say it is common practice for companies to pay journalists to ensure favourable coverage of their organisations. Meanwhile, there are examples of managements misleading shareholders over issues such as the price paid for minor acquisitions.

Unlike government corruption, it is less clear that this is an issue of public policy. Stronger corporate governance and greater transparency in the publication of accounts would help. Similarly, where management is defrauding shareholders, cases could be resolved in the courts.

Argentina is nowhere near creating the kind of strong shareholder culture that has developed in the US, while the courts are widely seen as unreliable and many judges themselves open to bribes or political pressures.

One question is the extent to which the increasing economic integration of Argentina with the rest of the world has reduced the tendency towards corruption. Argentine companies listed in the US should, in theory anyway, be subject to greater scrutiny and be forced to reveal more to shareholders about their activities.

Foreign companies, increasingly large investors in Argentina, also have the potential to influence Argentina's business practices. US companies, for example, are forbidden by law to engage in corruption abroad. However, the extent to which they have influenced Argentine practice is debatable. Many companies pay fixers to resolve bureaucratic wrangles, some avoiding asking too closely what they get up to.

Every visiting US official presses home the message that corporate corruption saps away at Argentina's economic potential. But ironically, Argentina's biggest single corporate corruption case involves the local office of IBM, which stands

At least some Argentine judges are seeking ways of recapturing lost respect

accused of arranging a bribe of up to \$37m to secure a \$249m contract with the state-owned Banco Nación.

A federal judge investigating the case has ordered the arrest of former IBM Argentina and Banco Nación officials, including the two organisations' former presidents, on bribery charges. IBM acknowledges management failures in its Argentina operation, but denies offering bribes.

The judge says he is determined to see the case through, although the decision whether to proceed rests with his superiors. If the case ever comes to trial it would send a powerful signal about the functioning of Argentine justice. Many other high-profile cases never get beyond the early stages and are quietly dropped.

Argentina may ultimately

be able to strengthen its justice system - after all, in the past two decades it has both secured democracy and opened its economy to the world. Judges were held in relatively high esteem in the early days of democracy and some at least among their number are seeking ways of recapturing that lost respect.

"Justice will change because judges will change, and they will change because of changes in the political context," says Mr Rosendo Fraga a political analyst. "Ultimately, judges will want to show that they are more independent."

But when crime and dishonesty is as pervasive as it is in Argentina, "strengthening the judiciary is not enough," says Mr Moreno Ocampo.

In an effort to improve business ethics, he is promoting a system of "integrity pacts," in which companies build into contracts a clause explicitly ruling out corrupt practices. They must also agree to open up their records and to denounce any attempted corruption during the contract tender or negotiation.

Information can also be a powerful tool. Simply collating and publishing information on the prices paid for supplies by public hospitals has shown wide price differentials for the same products, highlighting possible corruption, or at the very least inefficiencies, says Mr Moreno Ocampo.

Opinion polls show that voters believe corruption is Argentina's second-biggest problem, after unemployment. But much corruption is small-scale, typically involving a junior official or employee who requests a small payment or favour for easing the path of a negotiation.

The pervasive culture is one of "you scratch my back and I'll scratch yours." Corruption is mainly about ordinary people. "It doesn't usually mean coming up against the Mafia," said one analyst.

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مكتبة الأمل

4 ARGENTINA

BANKING • by Ken Warr

Foreign investors re-shape industry

The prospect of rapid growth in the sector has provoked a surge of investment

Banks have been among the last of Argentina's industries to begin restructuring. This tardiness has left a surplus of small, undercapitalised institutions offering inefficient and expensive services. Few banks have been in a position to make the investment in branches and technology needed to draw a wary public into the banking system.

However, competition has been intensifying in the battle for customers and a wave of foreign investment led by the Spanish has shaken up the industry.

In May, Spain's Banco Santander bought 35 per cent, and control, of Banco Río for \$700m. It will merge Río with its own Banco Santander Argentina to create one of the country's biggest private sector banks.

Banco Bilbao Vizcaya, also of Spain, aims to merge Banco Francés and Banco de Crédito Argentino, both of which it controls, into a single operator.

And at the end of May, HSBC Holdings of the UK bought outright the group headed by Banco Roberts for more than \$600m, intending to become one of the country's leading financial services providers.

The surge of investment

has left five out of six of the country's biggest private sector banks - in terms of deposits - either foreign or foreign-controlled. The only wholly Argentine institution left among the top three is Banco de Galicia, which has raised finance internationally to boost its branch network and stay competitive.

The lure is the prospect of rapid growth in one of Latin America's most under-banked countries. Despite having the region's highest per capita gross domestic product at more than \$3,700, Argentina's bank deposits are only about 19 per cent of GDP, against more than 40 per cent in neighbouring Chile.

Successive economic crises made savers avoid local banks in favour of placing money abroad, or simply holding cash. The unreliability of the telephone network also played a part in holding the sector back, according to Ms Débora Giorgi of economic consultancy Alpha.

"But in five years the picture on inflation and communications has been transformed. Mix that with huge investment in banking, and the sector looks set for strong growth."

Although quibbling about the costs, the banks can barely conceal their glee at a government move to force companies to pay salaries through the banking system. The measure would bring a whole new class of customers, with the regular

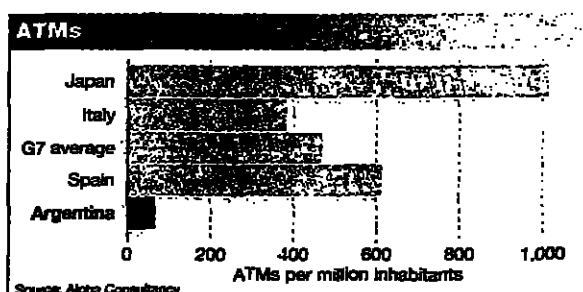
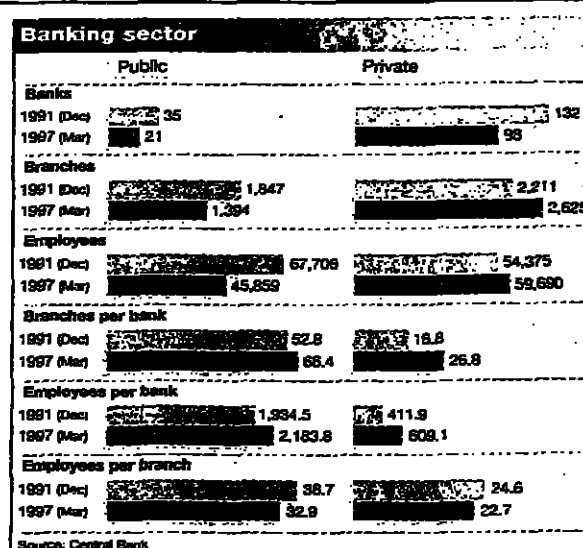
incomes required to service loans, through their doors. The privatisation of the post office, Encotesa, may also increase opportunities to market banking and financial services. Some of the bidders for the loss-making system are eyeing the post office's nationwide branch network as a possible way of bringing banking to the unconverted.

But the banks still need to sharpen up their act and cut the costs of services. "Our banks are still really small," said Mr Martín Redrado, chairman of the think-tank Fundación Capital. "They need more capital, better credit-risk analysis, and certainly better technology. It shows in the quality of their services."

The growing foreign presence also helps ease some of the fears lingering after the Tequila effect, the wave of financial instability which followed Mexico's surprise devaluation in December 1994.

The crisis tested the system to the limits. Some \$30n, or 18 per cent of total deposits, fled within weeks. The central bank, like many others, was caught unawares by the scale of the impact of a crisis in distant Mexico.

But now it claims that the financial system is in much better shape to meet a renewed panic, whether sparked by devaluation in Brazil, a so-called Caipirinha or Samba effect, or a sudden loss of confidence in global



markets. After the Tequila crisis, weak or insolvent institutions were merged with stronger ones or wound up. At the end of last year, the central bank, which is limited by Argentina's currency board system in its ability to act as a lender of last resort, signed a \$6.1bn standby financing programme with 13 international banks to protect the system against another run.

This "repo" facility, originally backed solely by government securities, is being extended by allowing the use of mortgage assets as collateral. An additional \$600m of financing is already on offer. The aim is to maintain the facility at about 10 per cent of the system's asset base, central bank officials say.

Although leading Argentine banks managed to secure financing during the Tequila crisis, recent foreign investment means more banks have a ready source of funds should deposits take flight.

In further efforts to bolster the system, banks' liquidity requirements have been pro-

gressively increased and banking supervision stepped up. It seems to have paid off. Deposits, rising at about 20 per cent a year, have surpassed \$30n. Credit growth is lagging at about 12 per cent, with little sign of any rapid growth in credit.

However, non-performing loans remain a problem. "Delinquency is still running at 13 per cent. But the bad record of state-owned banks takes the average up," said Mr Redrado.

The central bank is moving to improve loan quality. Unconstrained by any privacy legislation, it is expanding an already extensive database on bad loans, both corporate and individual. It sells the information to credit providers.

With total reserves of \$26n, including the repo facility and banks' liquidity reserves, the central bank certainly has more ammunition to confront a crisis than before the Tequila. "We can't bail out the whole system," said one official. "But who can?"

PRIVATE EQUITY FINANCE • by Andrea Campbell

Carving out some profitable niches

Early successes have encouraged a flurry of funds to shop for investments

Drawn by Argentina's thirst for capital and the scarcity of institutional investors to stake it, US-led private equity funds are carving out profitable niches in many of the venture capital wing of Citibank - Argentina, launched in 1987. A pioneer on the Argentine private equity scene, Citicorp Equity Investment (CEI) was created to clean up bank balance sheets by converting outstanding loans into equity stakes.

Since then, CEI has outgrown its mother company with more than \$1bn in assets and holdings in the telecommunications sector, including a controlling stake in Telefonía Argentina as well as cellular telephony and cable television.

The initial success of CEI and Excel has since encouraged a flurry of other funds to shop for investments in Argentina, adding up to \$3bn in committed capital. The list of interested parties includes South American Private Equity Growth Fund, a fund sponsored by Westsphere Equity Investors, which recently acquired food and pharmaceutical interests, and the Argentina Venture Partners, headed by three former Excel analysts and energy and construction magnate Mr Santiago Solari.

Mr Navarro, 44, first recognised the potential for private equity in Argentina when he was asked to head up the venture capital wing of Citibank - Argentina, launched in 1987. A pioneer on the Argentine private equity scene, Citicorp Equity Investment (CEI) was created to clean up bank balance sheets by converting outstanding loans into equity stakes.

Mr Navarro, president and owner of the Excel Group, surpassed investors' expectations when he bought half a dozen consumer goods companies between January 1993 and January 1994 for \$17m. Leading regional companies which were suffering from under-invested brands, Mr Navarro proceeded to merge the companies and exploit synergies by selling real estate, streamlining production lines and changing distribution channels. One year later, he sold the company for \$56m to Glaxo.

The Excel Group - the first Argentine-based private equity fund but backed by powerful US investors including the Chase Manhattan Bank, Rockefeller & Co, the Ford Foundation, and the Getty Family Trust - has invested a total of \$980m directly into Argentina since 1992, acquiring 18 companies with total sales of \$1.9bn.

The investments are spread over sectors predicted to experience heavy growth, including the Argentine franchise for Mastercard, health care, electricity privatisation and a \$440m leveraged buy-out of local supermarket chain Norte - at the

time the largest transaction in Argentine history.

"There is a big imbalance of capital here," says Mr Navarro. "Companies are starved. They need capital to restructure, to build highways, to recapitalise companies; and they need management."

Mr Navarro, 44, first recognised the potential for private equity in Argentina when he was asked to head up the venture capital wing of Citibank - Argentina, launched in 1987. A pioneer on the Argentine private equity scene, Citicorp Equity Investment (CEI) was created to clean up bank balance sheets by converting outstanding loans into equity stakes.

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The initial success of CEI and Excel has since encouraged a flurry of other funds to shop for investments in Argentina, adding up to \$3bn in committed capital. The list of interested parties includes South American Private Equity Growth Fund, a fund sponsored by Westsphere Equity Investors, which recently acquired food and pharmaceutical interests, and the Argentina Venture Partners, headed by three former Excel analysts and energy and construction magnate Mr Santiago Solari.

Mr Navarro, president and owner of the Excel Group, surpassed investors' expectations when he bought half a dozen consumer goods companies between January 1993 and January 1994 for \$17m. Leading regional companies which were suffering from under-invested brands, Mr Navarro proceeded to merge the companies and exploit synergies by selling real estate, streamlining production lines and changing distribution channels. One year later, he sold the company for \$56m to Glaxo.

The Excel Group - the first Argentine-based private equity fund but backed by powerful US investors including the Chase Manhattan Bank, Rockefeller & Co, the Ford Foundation, and the Getty Family Trust - has invested a total of \$980m directly into Argentina since 1992, acquiring 18 companies with total sales of \$1.9bn.

The investments are spread over sectors predicted to experience heavy growth, including the Argentine franchise for Mastercard, health care, electricity privatisation and a \$440m leveraged buy-out of local supermarket chain Norte - at the

time the largest transaction in Argentine history.

"There is a big imbalance of capital here," says Mr Navarro. "Companies are starved. They need capital to restructure, to build highways, to recapitalise companies; and they need management."

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Cash trucks in Buenos Aires: successive economic crises mean savers tend to avoid local banks

Galicia at a glance.

Banco de Galicia y Buenos Aires S.A.

Company Overview

Banco de Galicia is the largest private bank in Argentina's financial system in terms of assets / deposits and branch network size.

As an universal bank, Galicia provides a full range of financial services to individuals and corporate customers, both in the areas of commercial banking, investment banking and capital markets. It conducts significant banking activities overseas through its subsidiary Banco de Galicia y Buenos Aires (Uruguay) SAIFE, the largest private financial institution in Uruguay; its branch in New York; representative offices in Brazil, Chile and in the United Kingdom; and a vast correspondent banking network covering the world's major financial centers.

Founded in 1905, the Bank has been listed on the Buenos Aires Stock Exchange since 1907. Its stock is also traded on the National Association of Securities Dealers Automated Quotation (NASDAQ) stock market since June 1993. Galicia was the first Argentine bank to access the euro capital markets through its November 1991 debt issue. It was also the first Latin American bank to raise equity via an international public offering in the USA and Europe. In addition, it was the first Latin America issuer to successfully place a subordinated convertible bond in the international market in August 1994.

Selected Financial Information (*Millions of US\$)				
	Q3/1997 (*)	FY 1996	FY 1995	FY 1994
TOTAL ASSETS	9,310	7,770	5,551	5,093
LOANS	5,353	5,000	4,057	3,595
DEPOSITS	5,413	4,599	3,354	3,304
NEGOTIABLE OBLIGATIONS	693	767	662	441
SHAREHOLDERS' EQUITY	815	619	553	503

(*) 3rd Quarter Fiscal Year 1997
Figures have been adjusted for inflation up to Aug. 31st, 1995 and are expressed in current pesos as of Sept. 30th, 1995. Adjustments for inflation of Financial Statements was discontinued as of that date.

Network

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Phone: (1-212) 906-5700 - Fax: (1-212) 906-3777.

BRAZIL: São Paulo Representative Office.
Phone: (55-11) 210-0988 - Fax: (55-11) 813-0397.

CHILE: Santiago de Chile Representative Office.
Phone/Fax: (56-2) 698-7876.

UNITED KINGDOM: London Representative Office.
Phone: (44-171) 600-9393 - Fax: (44-171) 600-9292.

URUGUAY: Banco de Galicia y Buenos Aires (Uruguay) S.A.I.F.E. - Head Office.
Phone: (59-82) 96-0011 - Fax: (59-82) 96-5324.

CAYMAN ISLANDS: Banco de Galicia (Cayman) Limited, Grand Cayman.



Banco de Galicia y Buenos Aires
Established since 1905.

NUMBER OF BRANCHES AS OF DECEMBER 31, 1997	
Buenos Aires (City)	74
Greater Buenos Aires	56
Rest of Argentina	77
Uruguay	5
United States of America	1
Total	213

FINANCIAL INFRASTRUCTURE • by Ken Warr

Chronically under-developed

Pension funds took off quickly but other developments are lagging

For what was once a great trading nation, Argentina has a chronically under-developed financial sector, stunted after years of inward-looking policies and economic turmoil. However, the policy revolution initiated by President Carlos Menem's government in 1989 has brought rapid change.

One of the most spectacular developments has been the rise of the private pension funds, known as AFJPs. The funds, designed on the successful Chilean model, were created in 1994 after the state system collapsed into near-bankruptcy.

The private system had a difficult birth. "The AFJPs began very badly," says Ms Débora Giorgi, of the Alpha economic consultancy. "A lot of people were confused by the new rules and stayed in the state sector."

However, in the 15 months to May this year, total assets under management grew 130 per cent to \$6.6n, equivalent to 2.3 per cent of gross domestic product. Santander Investment, in Buenos Aires,

forecasts that by the year-end funds under management will reach \$8.6n. And by 2002 the AFJPs could be managing almost \$30n, or about 7.5 per cent of GDP.

As in Chile, the funds are boosting the domestic savings rate and playing an increasing role in the stock market, which should gradually reduce the country's reliance on foreign capital. In April this year \$1.3bn, or 20 per cent of total funds, was held in equities.

The funds are allowed to invest in 30 of the companies listed on the Buenos Aires stock exchange. Recently they have been turning their attention away from the market giants such as YPF towards smaller companies. The 21 funds notched up an average rate of return of 22 per cent in their last financial year.

Membership is growing at a monthly rate of 1.1 per cent, amid fierce competition for customers and a high level of switching between funds. The government has expressed concern about the high commissions faced by new entrants and is looking at ways of making these charges less onerous, particularly for low earners.

Although the pension funds were quick to gain momentum, other financial sector developments are lag-

ging. "Mutual funds are in a very embryonic state," says Mr Pedro Batalla, of the International Finance Corporation, the World Bank's private sector affiliate. "The retail industry for individuals barely exists."

However, banks have started offering mutual fund products to their customers, and Fidelity, the biggest US mutual fund manager, opened a Buenos Aires office in June.

Mortgage business was another laggard. But financial stability and a fall in the cost of credit has brought fast growth to the tiny market. Outstanding loans for housing, totalling about \$6n, are growing at about \$150m a month.

The privatisation, due to begin later this year, of Banco Hipotecario Nacional, the state-owned bank with almost 33 per cent of the mortgage market, is expected to give further impetus to the sector.

The central bank is working to standardise mortgage agreements, partly to allow the securitisation of mortgage assets. As the banking system grows, banks will need more capital and are expected to seek ways of unloading their mortgage assets to raise finance.

The bigger banks will have little problem bundling their

mortgage assets and issuing bonds on the back of them. But the IFC is trying to develop a mechanism for smaller banks to follow suit. A local institution called Argie Mae, after the US Federal National Mortgage Association (Fannie Mae), is being set up by local banks and the IFC to package and securitise mortgages from smaller institutions. The IFC in June approved a \$100m stand-by facility to allow Argie Mae to begin operations.

In other areas, Argentina is only just starting to put into place a modern financial infrastructure. Leasing, for example, was almost non-existent because of legal constraints. The inadequacies of the financial infrastructure have starved smaller companies of capital and hindered start-ups, making it harder for Argentina to tackle its high unemployment rate.

However, access to credit is slowly getting easier. Banks are becoming more willing to lend to smaller enterprises, although they usually demand guarantees from bigger companies. Venture capital is more readily available. But there is a long way to go. "Medium-term finance for medium-sized companies is still a problem," says Mr Batalla.

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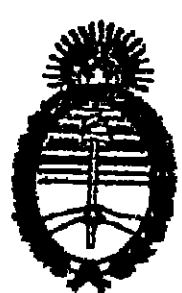
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AGRICULTURE • by Ken Warr

Prosperity after years of neglect

Foreign investors are responding to the turnaround in the sector's prospects

Not all the news from Argentina's provinces is bad. While images of angry protesters demanding jobs from the government have filled the nation's television screens, steady recovery in the agricultural sector has been bringing renewed prosperity to some rural communities.

Farmers have been buying more tractors and cars, stores and supermarkets have been opening in farming towns and there has even been some reverse migration from the cities.

But the change has been a long time coming. The sector which powered Argentina's development from the late 19th century, briefly turning it into one of the world's richest nations, has suffered 50 years of low investment levels.

That may now be working to the country's advantage. "In some ways the neglect has been quite beneficial," said Mr Chris McMaster, director of the agricultural investment company Coschar en Argentina. "We haven't over-used fertilisers or irrigation and can modernise the sector from a good basis."

Agro-industry exports last year reached \$8.5bn - 80 per cent higher than in 1990. The 1996-97 grain harvest is at record levels, despite a severe drought affecting important growing areas.

Prospects for the beef industry, once the mainstay of the whole economy, have brightened this year, despite continuing low prices and the blows to beef's image caused by the outbreak of bovine spongiform encephalopathy (BSE) known as

"mad cow disease" in Europe.

In May, Argentine herds were declared free of foot-and-mouth disease, with vaccination, after a long campaign. In addition, the US Congress is weighing an Administration decision to open American markets to a limited amount of Argentine beef - the first such sales in more than 60 years.

The move would send a powerful signal to other consumers. "If we could export the planned 20,000 tons of beef to the US, it would open up Pacific Rim markets for us," said Mr Andrew Wrigley of agricultural real estate agents Madero, Lanusse, Belaustegui.

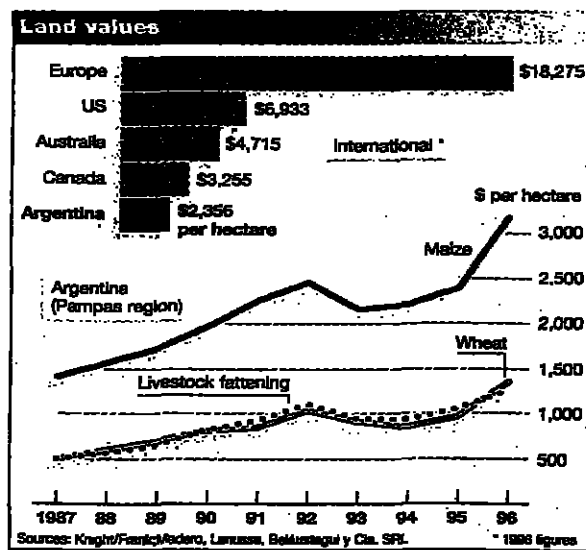
Argentine beef, fed on grass, is protected from the scourge of BSE, while the industry's cost structure is unaffected by fluctuations in grain prices.

The economy ministry predicts that meat exports will rise by more than 70 per cent from last year's levels to 800,000 tons by the year 2000.

The turnaround in agriculture's prospects has not gone unnoticed by foreign investors. The attractions of vast and relatively cheap tracts of land have been boosted both by the opening of the economy and infrastructure improvements. Arable land prices have been rising strongly, but are still less than half US levels and a fraction of those in Europe.

In the north, forestry has been attracting a lot of investor interest, particularly from Chile, said Mr Wrigley. The industry, with its long-term investment requirements, had been stunted by Argentina's high inflation. Chileans have also been moving into the fast-updating wine industry.

Only Patagonia, traditional home of sheep farming, has been missing the new optimism, due to the continuing world slump in



wool prices. The number of sheep has collapsed from almost 60m in the 1950s to about 14m today. Italian clothing manufacturer Benetton has bought land in Patagonia, but few others have followed.

However, by far the best-known newcomer to Argentine agriculture is Mr George Soros, the Hungarian investor, whose Quantum Industrial Partners owns about 30 per cent of the agricultural company Cresud.

The company, originally comprising seven farms totalling just 20,000ha, was taken over by a group of Argentine and international investors in 1994. Its properties now total more than 340,000ha, of which about a fifth is under exploitation.

Cresud's strategy is to buy or lease land in different areas so as to spread the risk from adverse weather conditions, using new technology and economies of scale to boost margins. "The average Argentine farm is about 500ha, whereas a Cresud farm is a minimum of 2,000ha," said Mr Alejandro Elstein, chief executive officer.

Its rapid expansion is based on a simple premise. World demographics and falling grain stocks, plus rising incomes and changing eating habits in areas such as south-east Asia, are set to increase demand for Argentine produce.

The path for Cresud and other investors is eased by good land title records in

agricultural areas and a long tradition of leasing. About a third of Argentine land under production is farmed by third parties. Leases can be agreed for any length of time and rents can even be pegged to a basket of commodity prices.

Argentina also has a pool of well-trained agricultural specialists, and strong research and development. Export taxes have been abolished, as has the inefficient grain board which farmers were obliged to sell to.

However, farmers still suffer from high property taxes levied by provincial governments and municipalities. The cost of capital has been decreasing, but remains high.

Despite recent improvements, freight costs remain a burden. "Shipping produce 400km to a port costs \$20 a ton. That's almost the same as from Buenos Aires to the US," said Mr McMaster. The privatised rail network is only just beginning to attract interest from big producers as a possible alternative to road transport.

Despite these drawbacks, Mr Elstein believes agriculture could once more become the great locomotive of the economy. But the industry looks as if it will be in fewer hands and under more professional management.

"The days of owners just sitting in their Buenos Aires apartments while their ranches make them money are over," said one analyst.

MINING • by Ken Warr

Prospects transformed

The cornerstone of the new mining law is tax stability for mine operators

Latin America's colonial rulers never found significant mineral deposits in what is now Argentina, neglecting this distant outpost of their empire as a result.

More recently, the country has looked to the fertile Pampas for its wealth. No one believed that the rich mineral deposits that have underpinned the Chilean economy actually stopped at the border with Argentina, but economic instability, social upheaval and an unfavourable tax regime gave few incentives for exploration.

Throughout the 1980s, mining remained a marginal activity, tightly regulated and propped up by state spending. But economic stability and an overhaul of mining law in 1993 have transformed the industry's prospects.

This year mining will register its first trade surplus, the economy ministry forecasts, with exports outstripping imports by about \$100m. By the year 2000, mineral exports could reach \$1.3bn, giving a trade surplus for the sector of about \$1bn.

Production from the \$1.1bn Alumbrera copper and gold mine, the country's biggest mining project, in Catamarca province in the north-west, is expected to start before the year-end after four years' work.

By 2000, Alumbrera is predicted to be the world's ninth-largest copper mine, producing 180,000 tons, and the 14th-largest gold mine, with 730,000 ounces of gold production. A copper mine with gold as a by-product, it will still be Latin America's biggest gold source.

The cornerstone of the new mining law which has made Alumbrera and other investment feasible is tax stability for mine operators. A provision guarantees that the tax level prevailing

when a mining feasibility study is presented will remain in force for 30 years. The law also provides for accelerated depreciation on mining equipment.

Another key change allows mine operators advance rebates on their goods and services tax payments. Exporters pay the tax up front, later claiming rebates in proportion to their foreign sales. Without the change, mining companies, with their long lead times, would have been forced to wait years for the rebates, despite their huge capital costs.

In another effort to ease the path for investment, talks are well advanced for a joint regime with Chile to cover mining developments that straddle the border.

One thing, however, is unchanged from the days of Spanish rule in Latin America. The Argentine state claims the right to all the wealth of the subsoil, regardless of who owns the actual land. "This goes back to the Spanish tradition that the fruits of the land belong to the king," said Mr Alberto Guadagni, the industry and mining secretary. "We do not plan to change this principle."

The rights to exploit oil, gas and mineral deposits have been devolved to provincial governments, and are let out under concession. However, royalties have been cut back to a maximum of 3 per cent on pit-head value, against anything up

to 15 per cent under the previous rules. The Spanish Crown would have taken up to a fifth.

The mining law changes have made Argentina strongly competitive internationally," said Mr Peter Freund, president of Minera Alumbrera, a joint venture created to exploit the Alumbrera deposits. The company groups MIM Holdings and North, both of Australia, with Canada's Rio Algom.

The Alumbrera project was undertaken in the face of fearsome logistical problems, requiring huge investment in transport infrastructure. Treated copper concentrate from the open pit mine will be pumped 240km by pipeline over mountainous terrain to a rail head near Tucuman. A second, permanent, pipeline is being built over a 315km route.

The concentrate is then dried, loaded on to the company's rail wagons and transported another 820km to a purpose-built port near Rosario in Santa Fe province, for shipment abroad.

In the next few weeks Alumbrera hopes to start testing equipment. By mid to late August it should be putting concentrate into the transport system. It will take two months alone to fill up the pipeline.

Also due to begin production this year is the \$100m Salar del Hombre Muerto mine project, also in Catamarca province, which is ultimately expected to sup-

ply up to 30 per cent of world demand for lithium.

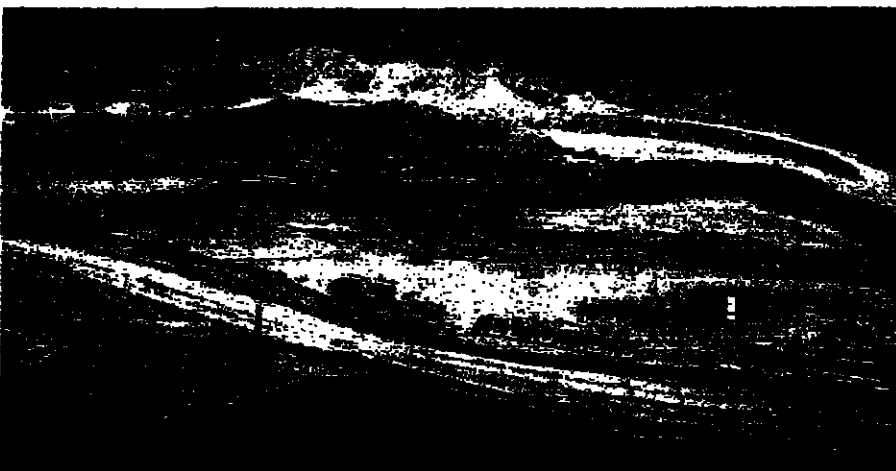
Construction has begun at the Cerro Vanguardia gold mine in Santa Cruz province in the south. The mine, owned by South Africa's Anglo-American and Argentine energy and industrial group Perez Companie, is due to start production in the second half of next year.

These developments are bringing work to poorer provinces that have had little share in Argentina's agricultural wealth.

Mining companies still face some obstacles in Argentina. They complain that the government's desire for the industry to develop has been slow to filter down to local officials. In addition there is no common survey grid for the whole country. Land title records outside traditional agricultural areas are sometimes incomplete or even non-existent, leading to delays or costly legal entanglements.

Nonetheless, the prospect of further big finds has lured a host of Australian and Canadian companies, both "juniors" and "majors", to what is still largely virgin terrain for the industry. "There are about 75m hectares to be explored, with only about 18m being looked at at the moment," said Mr Freund.

"If Argentina can maintain stability, this has got to be the most under-explored country in the world with favourable legislation and conditions," he said.



Production from the \$1.1bn Alumbrera copper and gold mine is expected to start before the year-end

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SWEDISH BANKING AND FINANCE

The sector has restructured and returned to profit, but foreign competition and absence from Emu pose new threats. Greg McIvor and Christopher Brown-Humes report

Rivals merge for a competitive edge

Sweden's bankers and financiers may feel more in need of a holiday than usual as they set off this week for their country cottages at the start of the traditional July summer break.

A blaze of restructuring in the last six months has set pulses racing across the financial services sector, consuming the energy of executives and investors. As they peer into the future, few foresee much slackening of the consolidation trend. The beckoning challenge of a single European currency, and ever-increasing competition for business among banks and insurers, suggests pressure for rationalisation will remain intense.

Only a few years ago, in the early 1990s, obituary writers were out in force as Swedish banks staggered under the weight of massive losses. Today, the crisis has been left behind. Tough management medicine has streamlined the banks, transforming them into among the most profitable and cost-competitive in Europe. Balance sheets have been rehabilitated and profits last year hit record levels.

Symbolising the turnaround, Securum, the state "bad bank" created in 1992 to manage distressed assets of Nordbanken and the now-defunct Gota Bank, was wound up last week. It has recouped nearly SEK13bn through asset sales in one-third of the time and at half the cost to the taxpayer originally forecast. Indeed, the state stands to claw back almost all of the SEK65bn it expended to bail out the banking system in 1992 - if

dividends, privatisation revenues from Nordbanken and values of existing holdings are included.

Economic conditions have supported the banks' strong progress. A depreciation of the krona has boosted demand for investment capital, particularly from Sweden's big export-focused corporations, while low interest rates have also encouraged borrowing - reflected in a 4 per cent increase in house prices this year.

Nevertheless, overall growth across the banking market is anemic. Interest margins are under constant pressure as banks and insurers thrust deeper into each other's territories. Meanwhile, increasing numbers of foreign banks are establishing operations in Sweden.

Foreign banks have, until now, gained only small market shares. This may change, however, as European monetary union approaches. Faced by strongly negative public opinion, Sweden's Social Democratic government has opted out of participation in Emu's first wave. For the banks - and for Stockholm as a financial centre - this poses problems.

Most economists agree that staying out will confer a higher premium on the issuance of government bonds. Nor will Sweden be any more able to pursue looser fiscal policies outside the union than inside. On the contrary, says Mr Anders Nyren, a senior vice-president at Nordbanken. "We are even more dependent on adhering to the Emu convergence criteria if we stay out than if we go in."

Inside or outside euro territory, Swedish financial institutions face growing competition from foreign rivals. A European-wide trend of integration and concentration of business in large financial centres is in progress. "Competition is going to increase with Emu, that is for sure. The euro will become the main invoicing currency for large companies and that will make it necessary for the banks to move into the continental arena," says a foreign banker in Stockholm.

Having pruned costs and seen credit losses drop to normal levels, Sweden's banks are turning to mergers and acquisitions to boost revenues and market shares. In little more than six months, the banking landscape has been transformed into a near-oligopoly. Svenska Handelsbanken, the country's largest bank, has acquired Stadshypotek, the leading mortgage lender. Swedbank and Föreningsbanken, two retail-based banks, have merged to form the country's second biggest bank, and Den Danske Bank of Denmark, has purchased Ostgöta Enskilda Bank, a regional bank - marking the first significant incursion by a foreign bank into the retail market.

This dizzying round of deals would have been capped by a merger between Skandinaviska Enskilda Banken and Nordbanken, the other two remaining big banks, had it not been for a failure to agree on ownership structures. But so substantial are the prospective synergy benefits that many analysts believe the two managements will eventually return to the negotiating table.

Certainly, Mr Lars-Eric Petersson, chief executive of Skandia, Sweden's largest insurance group, is in little doubt that more activity is pending. "I believe we will see more inter-bank mergers and mergers between insurers in the next two to three years," he says. "In the wave after that, we will have banks and insurers getting together both on a national and Nordic level."

This is looking ahead. Current reality is that while the banks set a scorching pace



The stock exchange itself is at the centre of a radical restructuring of financial market infrastructure. Last month it launched a joint equities trading market with the Danish bourse, the first cross-border move of its kind in Europe and seen as a possible first step to the creation of a joint Nordic market embracing Norway and Finland. It is also exploring a link with the OM Swedish derivatives exchange to create a combined market for equities and derivatives trading, although a planned merger between the two recently foundered on disunity over the proposed ownership structure.

Underpinning such ambitions is the rapid development of technology. Swedish banks are among the global leaders in areas such as telephone and internet banking, reflecting a high level of personal computer penetration and high staff costs. Trygg Bank, Trygg-Hansa's niche bank, launched its internet banking service in April. Some 16 per cent of its bank customers have already used it to pay their bills.

In this light, it is unsurprising that some question whether branches are an asset or a liability. "I think branches will continue to be an important contact point with clients, but they are being partly replaced by information technology," says Mr Jacob Wallenberg, new chief executive of Skandinaviska Enskilda Banken.

As technology develops, so the argument for rationalisation becomes more compelling. With frontiers being dismantled across Europe, Sweden's banks and other financial institutions are moving into exciting - and unsettling - times. No longer can they measure themselves merely against Swedish competitors; they increasingly must compete against large-scale international interests.

The level of structural manoeuvring already seen in 1997 demonstrates a strong degree of alertness to the challenges ahead. More will need to be done to remain competitive. The restructuring race is not yet won.

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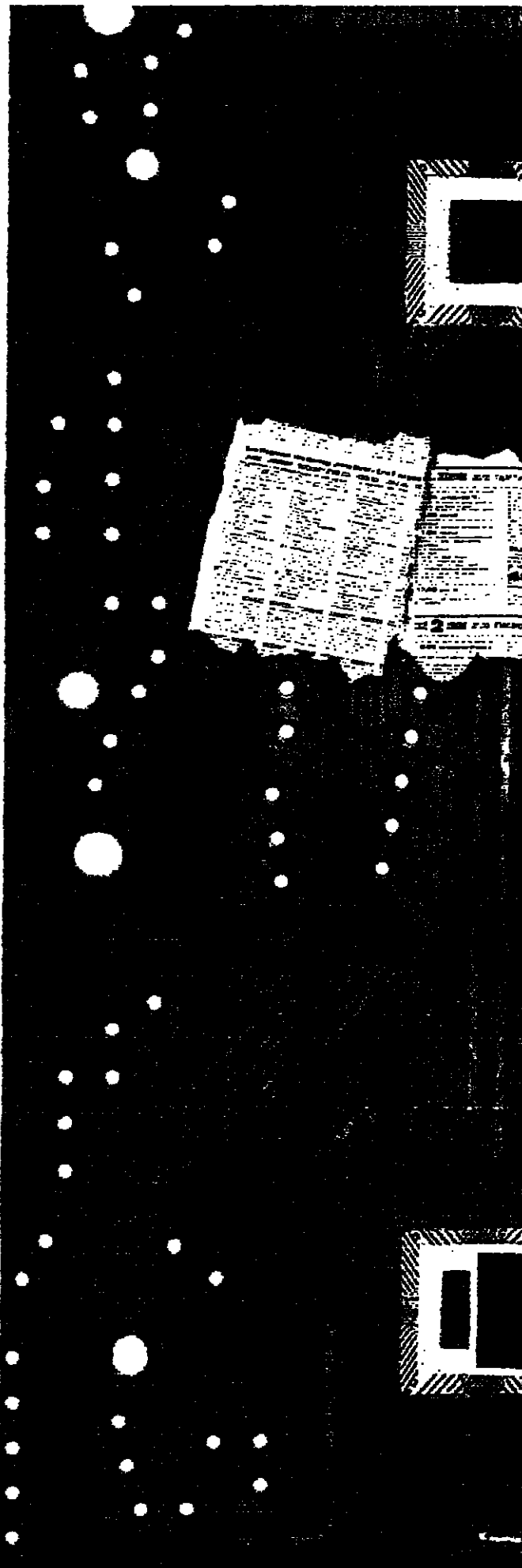
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2 SWEDISH BANKING AND FINANCE

THE ECONOMY • by Tim Burt

Balanced but unpopular

Fiscal control is working – but at the expense of traditional welfare planning

Per Johansson does not see much evidence of an economic turnaround in Sweden. The 19-year-old college graduate, who lives in one of the more leafy suburbs of Stockholm, has signed up for 10 months' national service at an Arctic military base "because there is nothing else for me to do".

The teenager would otherwise become one of the estimated 50,000 Swedes forecast to join the ranks of the unemployed this year – an increase likely to push the jobless total beyond 12 per cent in 1997. At about the time Mr Johansson is flying north to join the army, his father will be flying to join fellow Swedish engineers who have been relocated to the UK.

According to some economists, the Johansson family upheaval reflects the changed economic circumstances forced on a country where the idea of full employment and steadily increasing inward investment has either disappeared or been seriously eroded.

It is an unhappy experience for the many Swedes who believe that being born in Scandinavia confers a right to generous welfare benefits and a virtual guarantee of work. Sadly for them, times have changed and Sweden – like other countries in western Europe – has endured recession, exchange rate volatility and an outflow of industrial investment.

That realisation has dented the popularity of the minority Social Democratic party government, which is grappling with the conflicting demands of financial markets advocating spending restraint and tax reform, and an electorate unhappy at the changes.

While public support for the SDP may have cooled, the centre-left government has rightly won acclaim for



Erik Asbrink. Praying for a shift in public opinion to his policies

Photo: Colin Beebe

tackling the problems inherited from its Moderate party predecessors. Since returning to power in 1994, the Social Democrats have pursued a tight fiscal policy and curbed public spending in a bid to cut the government deficit and tame inflation.

The economy has shown significant signs of improvement. The government deficit has been cut from 12 per cent of GDP in 1993 to 2 per cent this year, with every prospect of breaking even in 1998 and a 2 per cent surplus in the years ahead. Inflation has been brought under control; it is forecast to exceed no more than 1.7 per cent this year and 1.5 per cent next. Economic growth, meanwhile, is projected at 2 to 3 per cent this year and 3.5 per cent in 1998.

Productivity is on the increase and export orders are relatively buoyant. Corporation tax is low by most European standards. And there are signs that the government may introduce tax breaks for small and medium-sized enterprises, while also addressing the anomalies of Sweden's wealth tax.

That relatively sunny outlook has been helped by interest rates that have

fallen from 11 to 6 per cent for five-year bond rates, while the independent Riksbank has cut the repo rate from 9 per cent at the beginning of last year to a little over 4 per cent – its lowest level in 30 years.

So far, so good. But many private sector economists suspect the SDP has embraced financial probity because it had no choice, and not because it has any genuine appetite for cutting spending in a country where the public sector still employs more than one-third of the workforce.

"The government may have balanced the public finances but it has done so in a way that is unbalancing the economy through low growth and high unemployment," according to Mr Per Magnus Wijkman, chief economist at the Federation of Swedish Industries.

His counterpart, Mr Jan Herin at the Confederation of Swedish Employers claims the SDP remains "more wedded to power than the economy", and fears a return to tax-and-spend policies ahead of the 1998 elections.

Mr Erik Asbrink, the minister of finance, rejects that

scenario. He says any budget surplus could be used for modest tax cuts and to reduce government debt in absolute terms. He denies opposition claims that the money will be used only to bolster local authority coffers and fund training programmes.

Mr Asbrink, however, may be forced into a rethink by SDP colleagues, many of whom believe the party has a duty to stem any increase in public sector job losses. While the economic prospects have clearly improved since 1993, his critics maintain that his ability to push through reforms have been hamstrung by the SDP's close ties to the unions, which are determined to oppose any relaxation of Sweden's rigid labour market.

By the time Per Johansson returns from his national service next spring, the SDP hopes Sweden will still be enjoying the kind of economic growth and low inflation that should – in theory – stimulate job creation. If Johansson and his fellow voters are convinced, the SDP could be returned to power only to face a much more thorny problem – how to modernise an economy that still breeds public sector dependency and seems reluctant to embrace wholesale reform.

pled with the lack of economic reform, that has proved a deterrent to investment and all we are seeing is jobless growth.

That view is shared at Svenska Handelsbanken, where the chief economist, Mr Carl Hamilton, fears that recent growth has enabled the government to avoid making structural changes to the welfare system, while also deferring a decision on joining the European single currency – a prospect treated with enormous scepticism by many Swedes.

"The failure to reform the labour market, the high-cost energy policy and lack of leadership on Emu [European economic and monetary union] all points to a government without economic credibility," says Mr Hamilton, a former Liberal party member of the Riksdag. In public, at least, Mr Asbrink and his government are not yet prepared to admit that Emu membership could cure Sweden's stop-start economic cycle.

Government supporters, meanwhile, say it has gone much further than expected in bringing the economy under control and claim that structural reforms could not be contemplated until sound public finances were achieved.

Now that they have been, it is probably too late for reformist members of the SDP, including Mr Asbrink and the prime minister, Mr Göran Persson – to consider far-reaching changes to the tax and welfare system in the run up to next year's general election.

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"The government is a hostage to the Centre party on nuclear energy and to the unions on labour," says Mr Nils Lundgren, chief economist at Nordbanken. "Cou-

PROFILE Erik Asbrink, finance minister

Further surgery for improving patient

The Swedish minister of finance rests his chin on his hands and admits, rather gloomily, that his government's economic policies have done little to improve his popularity.

For Mr Erik Asbrink, the 50-year-old former civil servant in charge of the Finansdepartementet, is the man responsible for trying to wean Scandinavia's largest economy off its long-term addiction to high wage settlements and generous doses of government spending. And he knows further painful surgery is required before it can be declared fully fit.

Outlining his policy objectives, Mr Asbrink studiously ignores the large oil painting dominating his Stockholm office. It depicts a weary horse dragging a sledge through the snow.

The effort required to shift an economy labouring under the burden of an inflexible labour market and a costly welfare system is proving equally grueling for the one-time research economist and central bank chairman.

"I am working for sound public finances and low inflation, while also addressing structural (economic) reforms," he says. "All of these measures are difficult, and many of them are unpopular."

But he and his predecessor, Mr Göran Persson – the current prime minister – have defied the scepticism of some economists and opposition politicians by restoring Sweden's public finances following the deep recession of 1991-93 and the ensuing financial crisis.

Tight fiscal policies and a curb on public spending has helped reduce the budget deficit from 12 per cent in 1993 to 2 per cent this year. And most economists now agree that Sweden should achieve a balanced budget in 1998

and a surplus beyond that.

That is very pleasing to Mr Asbrink, whose supporters also cite him as the architect of the 1990-91 tax reforms which, for the first time, began to reduce Sweden's onerous income tax levels. That showed, he will not shrink difficult political decisions.

But his critics, among them the chief economists of Sweden's two largest employers organisations, claim those initial reforms were like climbing foothills compared with the mountains ahead for the country's minority Social Democratic government.

Mr Per Wijkman, chief economist at the Federation of Swedish Industries, says Mr Asbrink and his party have shied away from the twin challenges of liberalising the labour market and further reducing taxes and public sector spending.

"If these things are not addressed we will muddle through with a depreciating exchange rate, excessive wage settlements, and an increasing number of companies may move abroad," he adds. "The industrial base will be weakened and the public sector will no longer be affordable."

That doomday view is partially echoed by Mr Jan Herin, chief economist at the Confederation of Swedish Employers. He says Mr Asbrink has not fulfilled the hopes of a business community that expected him to champion their cause after quitting as managing director of Wasakronan, the state-owned property group, to become finance minister last year.

That is a little harsh. Mr Asbrink has probably moved as fast as the left-leaning Social Democratic party could tolerate. His instinct, one suspects, would be for

rather bolder changes to the welfare system and an open declaration in favour of European economic and monetary union (Emu).

Of course, Mr Asbrink himself is far too wily to admit it. To do so would not only defy the SDP's wait-and-see line on Emu, but would almost certainly compromise its chances at next year's general elections. Given the deep antipathy in Sweden towards the single currency, it could be political suicide to embrace it now.

Mr Asbrink, however, is enough of his own man to warn his countrymen not to blame Brussels for high unemployment and relatively modest growth. "People think wrongly that the requirements of meeting the convergence criteria have caused the pain of unemployment," he says. "That is a mistake."

He believes the government can begin to address those problems by considering tax breaks for small and medium-sized businesses to help stimulate investment, and thereby, job creation. This September's budget may also include measures to improve the supply of venture capital and encourage start-up entrepreneurs.

Critics claim this is just cosmetic surgery. But Mr Asbrink – who keeps a parachute in his office, a gift from his Wasakronan colleagues – does not accept that. He realises any economic reforms that threatened the Swedish electorate with a hard landing would be politically unacceptable.

"As minister of finance, what you regard as economically necessary must be made politically possible," he adds. "That sometimes leaves you with a narrow course to follow."

Tim Burt



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BANKING • by Greg McIvor

Streamlined survivors

Competitive pressures are rising, forcing rivals to work together

Rarely have the chairmen and chief executives of Sweden's big banks spent as much time in each other's company as during the past year or so.

As a wind of restructuring swept through the financial sector, banks and insurers have been searching their rivals for potential partners. "Everyone has been talking to everyone," says one chief executive.

A flurry of big deals have already taken place and the shakeout is set to continue as Sweden's financial institutions confront stiffening competition and sluggish growth in their core markets. And the looming challenge of European monetary union.

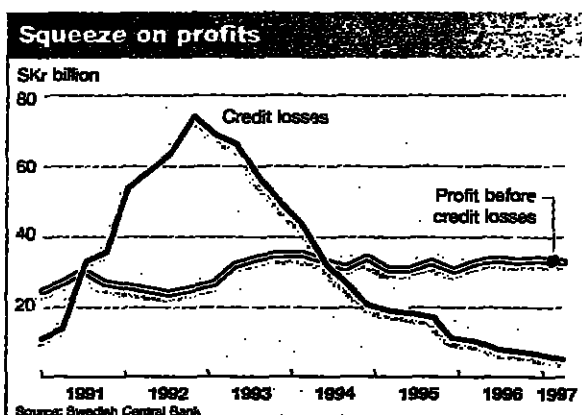
The tie-ups include some of the biggest seen in Swedish banking. First came the SKR2bn purchase early this year by Svenska Handelsbanken of Stadshypotek, the mortgage lender – a deal which entrenched Handelsbanken's position as the country's largest bank.

This was followed by the merger of Föreningsbanken, the former farmers' bank, with Swedbank, the commercial bank. The new entity, to be christened FöreningsSparbanken, leapfrogs Skandinaviska Enskilda Banken and Nordbanken as Sweden's second-largest bank.

Meanwhile, Den Danske Bank, Denmark's largest, bought Dagsboda Enskilda Bank, Sweden's sole remaining provincial bank.

Spurring this hum of activity is the vastly improved health of the banks following a deep financial crisis in the early 1990s. Then, massive loan losses brought the demise of one retail bank and obliged the state to shore up several others.

But the recovery from those difficulties has been strikingly robust. Credit losses have receded to about normal levels and Sweden's banks are now among the most profitable in Europe. Average return on equity among the six main banks



and mortgage lenders was 17 per cent last year.

A sharp drop in interest rates and a depreciation of the krona has driven the upswing, boosting the earnings of big exporters and buoying lending volumes. However, interest rates are now seen as having reached bottom, and little scope exists for further big falls in credit losses. In a market offering little overall organic growth, banks have looked to improve margins by pruning costs.

Crisis-induced efficiency drives at all the main banks have reduced workforces and raised productivity, helped by the introduction of new technology. But the impact of these measures is now slowing; hence the banks' desire for acquisitions to cut costs and boost profitability.

Only two banks – Nordbanken, which is 58 per cent owned by the state, and Skandinaviska Enskilda Banken, the financial cornerstone of the Wallenberg industrial empire – have stood outside the restructuring loop.

The two called off merger talks in February after they could not agree terms for a tie-up. Such are the potential synergies – some 18 per cent of combined earnings according to one banking analyst – that many believe a deal may yet happen.

SE-Banken has indicated a desire to focus more closely on its main corporate lending and trading operations. Cutting its exposure on the retail side – where it does not have a market-leading position – would seem logical. Spinning off retail operations to Nordbanken – a favoured solution among

analysts – would unleash large potential for stripping out costs and achieving operational synergies.

Both banks are keenly aware that competitive pressures are rising. Insurers have moved aggressively into the market by offering banking products through so-called "niche" banks. These have captured significant market shares by harnessing new technology such as Internet and telephone banking.

In addition, foreign banks such as Citibank, of the US, Banque Indosuez, and Crédit Lyonnais, of France, and SBC Warburg, the UK-based investment bank, are present on the Swedish market.

Encouraged by financial deregulation in the late 1980s, they have challenged the domestic groups in corporate banking, although they have not seized as much market share as many observers predicted. Swedish banks still control up to 70 per cent of bond market trading, while their shares in corporate finance and asset management are higher.

"Swedish banks obviously have a very strong foothold. It has been more difficult to compete with them than many had believed," says Mr Peter Lindquist, treasury and capital markets analyst at HSBC Midland in Stockholm.

This is demonstrated by the domestic banks' attention to costs. They are today the most cost-effective in Europe, with an average cost/income ratio of 47 per cent, compared to a 62 per cent average elsewhere in Europe.

A streamlined operating base will be increasingly important as the banks con-

template the prospect of a European single currency, starting in 1999. Sweden has opted out of the first wave of European economic and monetary union (Emu) participation, a decision which some believe could blunt the banks' competitive edge.

Emu will bring the banks into closer direct competition with European banks, particularly in capital markets, where foreign currency and fixed income trading revenues are vulnerable to the advent of the euro. This is because foreign exchange revenues are likely to decrease with the abolition of a number of European currencies and bond liquidity may gravitate to euro-zone markets.

How will the banks meet the challenge? So far, restructuring has been domestically oriented. Mr Hubert Promiet, chief economist at Swedbank, believes Swedish banks must try to become more regional in their thinking.

"We are too small to be big global players, but eastern Europe and Russia are right on our doorstep," he says. "Poland is today the second biggest emerging market for Swedish companies behind China, and is just south of our coast. This is a market which cannot be ignored."

Swedbank has recently bought stakes in an Estonian and a Polish bank.

There is an increasing trend for Nordic banks to move into each other's markets. Handelsbanken and SE-Banken both have limited operations in Norway, Denmark and Finland.

Some believe this development could lead to a Nordic banking merger, while others have flagged the prospect of joint ventures with European banks once monetary union takes off.

Ms Monica Kapoor, banking analyst at Fox-Pitt Kelton, the London brokerage, suggests that there may, in the longer term, be mergers between Swedish and other Nordic banks, saying this would provide "a better cultural" fit than a tie-up with a European bank.

Ms Kapoor does, however, add: "There is more room for domestic consolidation before we see Nordic consolidation."

PENSIONS • by Christopher Brown-Humes

Overhaul to ease squeeze on funds

Benefits reform is likely to result in greater involvement by the private sector

Sweden is about to embark on the biggest shake-up of its pension system for nearly 40 years.

The reform will increase the private sector role in pensions, although the state role will remain dominant, much to the regret of some right-wing critics of the current system. There is also likely to be greater investment in equities to help fund pensions – not just by private sector providers, but by the big state funds.

Driving the overhaul is the perception that the current system is too generous and cannot be supported given an ageing population, longer life-spans, and the risk of low economic growth. Even if the economy grew at 2 per cent a year from now on, contributions would need to rise from their current levels to fund the same level of pay-outs.

At present, everyone receives a basic state pension and an earnings-related top-up, known as the ATP system. ATP pay-outs are based on the best 15 years of

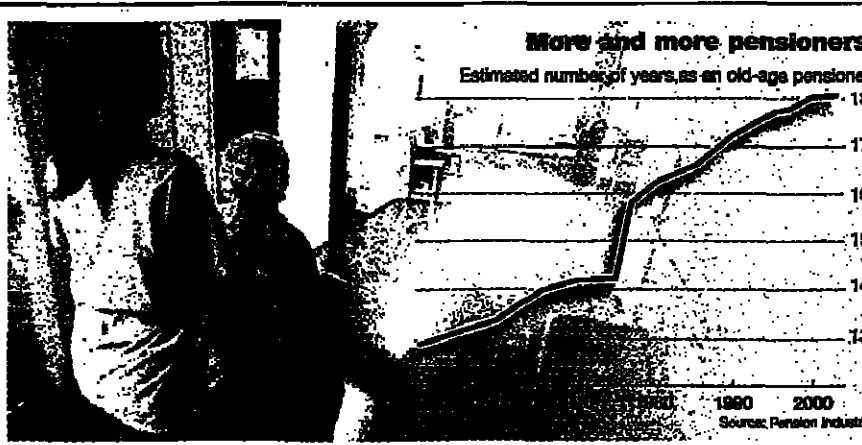
a person's working life. It is a defined benefit, pay-as-you-go scheme, meaning those at work pay for those who have retired.

The new system will still be pay-as-you-go but, in an unusual combination, it will be based on the defined contribution concept. Every person will have an individual account on which their eventual pension will be based, but the money will not be physically present as it is with a normal savings account.

"People will have an entitlement or bond on future taxpayers," says Mr Olle Zettergren, a pensions specialist at the Swedish ministry of health and social affairs. Each year everyone will get a statement of account.

The reform envisages employers and employees each paying 9.25 per cent of gross wages into the scheme. The big concession towards individual and private sector involvement comes in the shape of the "premium reserve" which covers 2 percentage points of the 12.5 per cent total. People will be able to choose exactly how they want the premium reserve to be invested.

Analysts expect most of these investments to go into private rather than state schemes. Exactly how much



this will benefit quoted companies such as Skandia and Trygg-Hansa is unclear, although it is likely their fund management operations will expand substantially.

The proposed reforms are based on political consensus between five parties to reduce fears of reversals under different governments. But the spirit of compromise has not left everyone happy. For example, the right-wing Moderate party wanted a greater private sector role in the reform, and hopes that success for the premium reserve concept may lead to that part of the scheme being expanded in due course.

According to Mr Zettergren, the new scheme will save the state money if economic growth is less than 2 per cent a year – a likely prospect given the country's recent sluggish economic performance. But he stresses: "The reform is not designed to save money; it is designed to be sustainable during the ups and downs of the economy and to meet demographic change." If the

economy shrinks – or emigration increases or birth rates fall – pensions will be reduced.

Reforming a pensions system as comprehensively as this is a tortuous business, however. The proposals were first discussed in 1991 – even now, final agreement has not been reached and they are unlikely to be introduced before 2000. Crucially, the finance ministry has still to give its blessing. Some believe the ministry is worried that the new system may be more difficult to scale back in times of fiscal crisis than the current one because individuals will be able to see clearly what they have amassed in their pot.

The irony is that more and more Swedes are convinced that the state arrangements will fail to support them in their old age, and they fear further scaling down of benefits and/or the need for higher contributions. This is leading to more people taking out private pensions. "People think it's going to be more or less up to them to secure their retirement," says Mr Stefan Sundblom,

head of research at Swedbank.

In a separate development, the Social Democratic government is expected to propose this autumn a reform allowing some of the big state pension funds – the so-called AP Funds 1, 2 and 3 – to invest in equities, subject to clearly defined limits. At present, these funds, which manage about SEK300bn of assets, only invest in bonds and real estate – although AP Funds 4 and 5 already invest in equities.

"Research has shown that we can make more money over the long term if we invest in equities," says Mr Lennart Nilsson, president of the AP Funds 1, 2 and 3. But he says the proposal is controversial because it would increase ownership of Swedish business by the Swedish state and possibly lift institutional control at the expense of private individual investment.

On the other hand, there are undoubtedly those who would support a change that brought Swedish industry more under Swedish control at a time when foreign investors own 30 per cent of the shares of Swedish companies.

Clearly changes to the Swedish pension system are not going to please everyone, but most observers believe they will produce a more sustainable pension system than the current regime. "Overall it is a sensible reform, but it would have been more efficient if the private sector had become more involved and if people felt more involved in their own savings," says Mr Åke Gustafsson, an economist with Swedbank.

INSURANCE • by Christopher Brown-Humes

Big two have yet to reach the altar

Despite failed takeover bids, Skandia and Trygg-Hansa may still succumb

Given the wave of marriages sweeping Nordic financial services, Skandia and Trygg-Hansa, Sweden's two largest quoted insurers, are starting to stand out as spinsters.

Both have tried, and failed, to make significant acquisitions in the past year – Skandia with its attempt to buy Stadshypotek, Sweden's biggest mortgage bank, and Trygg with its bid to acquire Wasa, the mutual insurer. Skandia was outbid by Svenska Handelsbanken, and Trygg was decisively rebuffed by Wasa.

The attempted acquisitions suggest both companies have caught the merger fever. Neither rules out participating in the ongoing consolidation, although they insist they are pursuing perfectly viable strategies for organic growth. Indeed, efforts to boost efficiency have yielded handsome benefits in both cases and led to a significant rise in their shares.

Despite this, questions remain over whether going it alone is a viable option or whether both companies will inevitably – if not imminently – get caught up in the consolidation process around them.

Trygg, with a market capitalisation of about SEK13bn – less than half Skandia's – looks vulnerable to a possible takeover. After retrenching several years ago from a disastrous foray into the US market, it has retreated to the Nordic and Baltic markets and no longer seems to entertain expansionary ambitions outside those boundaries.

A year ago, Mr Lars Thunell, Trygg's chief executive, outlined three options for the group: to link up with another Nordic insurer, or a Swedish bank, or become,

eventually, a branch of one of the big international insurers. The recent bank consolidation, and the limited number of insurers to link up with, suggests the third option may now be more likely.

"I cannot see Trygg as anything other than a takeover candidate," says Mr Bob Yates, an insurance analyst at Fox-Pitt Kelton in London.

Mr Thunell says the three options are still long-term scenarios, but he insists the group has a credible strategic path forward in the meantime. He has successfully turned Trygg around after the US debacle, the evidence being healthy profits and a strong solvency margin. Key areas of focus now are the savings market, where the company is gaining market share, and information technology (IT). It is also making tentative moves into the Danish and Polish markets in areas where it feels it has an expertise it can exploit effectively.

"The more we grow our savings, the more we develop the IT side, the more valuable we will be to our owners," says Mr Thunell, in a tacit acceptance that the insurer might merge or form a partnership with another group in the long run. But he is not ruling out an acquisition attempt of his own.

Both Trygg and Skandia are fighting it out in competitive markets, where their problems are aggravated by the maturity of their non-life businesses. They are focusing heavily on the faster-growing life and savings side, even though they are facing an increasing competitive challenge from banks in this area. Mr Thunell cites predictions of real growth in the savings market until the year 2005, driven by demographic change and reduced state provision.

For Skandia, failure to acquire Stadshypotek is the latest in a line of attempted tie-ups with other Nordic financial groups that have

come to nothing – for example, the company tried to buy Hafnia, the Danish insurer, earlier in the decade, and has in the past made little secret of its desire to strengthen its links with Pohjola, the Finnish insurer.

In contrast with Trygg, Skandia retains a strong presence in markets outside Sweden, based on its fast-growing international life insurance operations and non-life ambitions, which are largely confined to the Nordic markets.

Its aim is to increase its share of the total Nordic life and non-life insurance market from 15 to 20 per cent, according to its new chief executive, Mr Lars-Eric Petersson. That will almost certainly require stronger operations in Denmark and Finland, where it remains weak by contrast with Sweden and Norway.

The group has committed to withdrawing from its Italian motor insurance business – where it has accumulated losses of about SEK1bn since the late 1980s – but says other non-life activities outside Sweden – including NIG in the UK – are meeting return targets.

One of the biggest issues for the company is what happens next with AFS, its highly-successful unit-linked life insurance business. This is a unit which has seen its premium income increase by an average 47 per cent annually over the last five years, and operating profits by an average of 98 per cent a year.

Many analysts anticipate at least a partial flotation of the business, which they see as the jewel in the crown of Skandia's portfolio. Mr Petersson remains noncommittal, stressing the priority for the moment remains growing the business and making it transparent to investors. "The question of whether Skandia should discuss a partial flotation of AFS is not going to come up within the next two or three years," he says.

SWEDEN AND EMU • by Christopher Brown-Humes

Provisions and sidelines

A jittery nation, technically prepared for monetary union, has stalled joining

Swedish coolness towards the European Union became clear last month when the executive committee of the Social Democratic (SDP) government ruled out joining the single currency at its planned start in 1999.

The decision was not surprising given the mood of the country and SDP splits on the issue, but it does complicate the planning of banks and business and will almost certainly increase costs.

The SDP said lack of public support for European economic and monetary union (Emu) and the shakiness of the project had dictated its wait-and-see attitude. There was some irony in the decision, given that recent economic austerity was partly

designed to ensure the country met the Maastricht criteria for Emu. Sweden does not have a formal opt-out on the project – unlike Denmark and the UK – but the country has always asserted the right of its own parliament to decide the issue.

When and whether Sweden joins will depend on a number of factors, but the most important will probably be the success of Emu itself, which is still not certain to go ahead in 1999. The public will vote on the issue, either through a formal general election or via a referendum. Mr Klas Eklund, chief economist at Skandinaviska Enskilda Banken, says: "Our main scenario is that Sweden joins Emu after the election in 2002 (Sweden has elections every four years and the next one is in September 1998). But there is a slight chance it will be before that if a major external event justified it."

In the meantime, the country is in no rush to join the exchange rate mechanism (ERM), the ante-chamber to Emu membership.

One obvious worry is that the financial markets will punish Sweden for staying outside the first wave, especially given its poor long-term record on inflation and the costs of supporting its generous welfare state. Mr Eklund believes, however, that the country's credibility has improved substantially over the last few years because it now has low inflation, a balanced budget, and plans to make the Riksbank, the central bank, more independent.

Even the bloated state debt is finally coming down. The general view of the business community is captured by Mr Stefan Ingves, deputy governor of the Riksbank, when he says: "We need to conduct policy in such a way that we meet the Maastricht

criteria regardless of whether we are in Emu or not."

The "not" scenario, though, is causing Swedish bankers and the business community considerable headaches. Indeed, many executives would rather have been part of the single currency from the outset. "Now we have to prepare ourselves for two systems, which increases costs," says the chief executive of one of the country's leading financial institutions.

All the banks expect their wholesale operations to be affected from the outset, because they will be offering their customers euro payment services, and they expect to trade interest-bearing instruments in the currency. Mr Per Jäderfors, the executive in charge of overall Emu planning at SE-Banken, says: "We need to handle a foreign currency as if it was a domestic currency because it will penetrate so many of our business operations in Sweden."

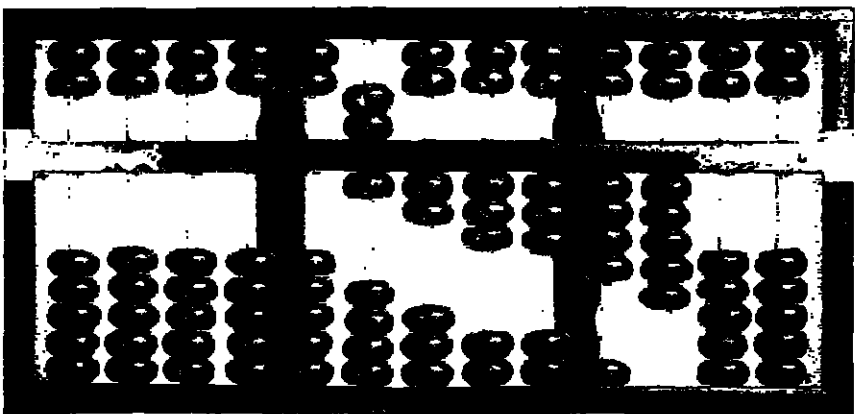
More intriguing is whether the banks will offer retail products, including pensions and long-term savings products, in euros before a Swedish entry. Mr Anders Nyren, executive vice-president of Nordbanken, says: "We will launch retail products in euro if that's what we feel our customers want." One Swedish mortgage institution is planning to launch euro-denominated mortgages in 1999, although it appears to be directed at the municipalities, rather than individuals in the first instance.

The question of access to intra-day liquidity within the Target payments system at the centre of the single currency is one that Swedish banks are starting to confront. SE-Banken believes it will be able to get round this problem because it has a wholly-owned subsidiary in Frankfurt – an entity incorporated in Germany, rather than a branch, so it should enjoy the same access to the market as German banks. Handelsbanken might also manage to circumvent the difficulty through its operations in Helsinki, providing Finland sticks to its ambition of joining Emu at the outset.

The Swedish banking association estimates euro-readiness will cost the banks about SEK2.5bn – much less than initial forecasts. The big banks, such as SE-Banken and Nordbanken, reckon they are facing a bill of about SEK600m each. About half of this relates to IT, the rest to information and education programmes, and upgrading or changing products. There may be some delayed expenses from not joining early; for example, automatic teller machines will not be changed as quickly.

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ECONOMICS • BANKING AND FINANCE

CAPITAL MARKETS • by Greg McIvor

The tensions of change

Restructuring Scandinavia's largest stock exchange will aid competition

The past month has been a busy one for Mr Bengt Ryden, president of the Stockholm stock exchange. Having narrowly failed to land an innovative merger with OM, the Swedish derivatives exchange operator, he then unveiled a joint equity trading market with the Danish bourse – the first tie-up of its kind among European stock exchanges.

Plans to restructure the fabric of Sweden's financial markets have been bubbling away for some time. In recent weeks they have come to the boil. Faced by an increasing flow of capital from small markets to Europe's big financial centres, Stockholm must increasingly compete on a wider European stage. This will be especially true when the planned European single currency is launched in 1999.

"There is no immediate pressure for us to act, but in the longer term it will be more and more difficult for the smaller exchanges to deliver the services which are demanded at competitive prices because they are too small," he says.

The tie-up with Copenhagen is an

attempt to address this. By merging their trading systems and creating a joint regulatory framework, the two bourses will form a joint equities trading market that will be Europe's sixth largest exchange, with a market value in excess of \$350m.

Both hope that by combining they will become more attractive to investors and better able to retain trading volumes in big domestic stocks with international listings.

For Stockholm, one such stock is Ericsson, the Swedish telecommunications group. It is the most traded share, accounting for 14 per cent of total volume last year. In recent years, though, an increasing proportion of trade in Ericsson has shifted outside Stockholm. The stock is traded on Nasdaq in the US, as well as being listed in London, Frankfurt, Paris and Zurich. Less than 40 per cent of Ericsson turnover now takes place in Stockholm.

"We don't have a *de facto* monopoly. We can lose trade in Ericsson every day," Mr Ryden says. Stockholm must be able to compete with the best exchanges in terms of cost and quality, he stresses. "It is more and more evident that market participants are comparing different exchanges."

Mindful of this, the bourse is gearing up to launch trading in euro in 1998. Although Sweden has declared it will not join the first batch of participants in monetary union, the

stock exchange authorities believe liquidity could be lost if Sweden does not adapt to the new challenges posed by the European economic and monetary union (Emu). The measure, aimed in particular at preserving turnover in the shares of Sweden's big international corporations, will give companies a choice of listing in krona or in euro.

Stockholm bourse executives would like to bolster the market's standing further by creating a pan-Nordic equities trading market, linking Norway and Helsinki. But when Stockholm offered to supply its new, upgraded system to all, only Copenhagen accepted. Oslo and Helsinki snubbed the invitation, fearing an integrated market would be dominated by Sweden, which represents close to 60 per cent of the combined market.

The difficulties of merging markets were further underlined by the collapse last month of the planned merger between the Stockholm bourse and OM, a listed company. This would have created a common market for equities and derivatives trading but was blocked by a worried minority of the bourse's shareholders.

A group of four banks with a 20 per cent stake in the bourse objected to the fact that the merged group would be a listed company in which the biggest shareholder would be Sweden's powerful Wallenberg

industrial empire through its large holding in OM.

Mr Ryden and Mr Per Larsson, OM's chief executive, are unabashed. "I don't think there is room in this small country for two full-service exchanges," Mr Ryden says. "If a full merger is not possible there are, of course, second-best alternatives."

What the alternatives are is not clear. In the meantime, other pressing issues are piling up. A change in Swedish wealth tax rules for shareholders has triggered an exodus of companies from the main A-list to the bourse's O, or unregistered, list. This is intended for smaller, growing companies but is exempt from wealth tax.

The wealth tax increase has saddened some large shareholders with heavy tax bills on their holdings. A spate of companies, led by fashion retailer Hennes & Mauritz, have moved to the O-list in protest. This would be fine but for the fact that many foreign institutions are barred from investing in companies without a main listing. Liquidity in the companies that have moved is therefore under threat.

At a time when the stock exchange is trying to polish its image, this development is unwelcome. Officials will hope that the government's promised effort to harmonise tax rules for the two lists will produce a commonsense solution for all.

PROFILE Jacob Wallenberg

Dynasty tightens its grip on SE-Banken

The elevation of Mr Jacob Wallenberg in April to the chief executive's seat at Skandinaviska Enskilda Banken, the Wallenberg family's financial flagship, was an occasion laden with symbolism.

Mr Wallenberg, aged 41 and son of the current family head, Mr Peter Wallenberg, becomes the fifth member of Sweden's most powerful industrial clan to run the bank.

Latterly, the Wallenbergs have used the boardroom rather than executive control to oversee a bulging corporate portfolio which boasts controlling stakes in companies such as ABB, the Swedish-Swiss engineering group, white goods maker Electrolux, and telecommunications group Ericsson.

But by securing Mr Wallenberg's promotion from SE-Banken's Enskilda corporate banking division, the family has taken a decisive grip on the bank at a crucial juncture in its development. SE-Banken has been



Jacob Wallenberg: Planning for the millennium (Photo: Ingrid Hammar)

conspicuously absent from the wave of restructuring that has pulsed through the sector in recent months. Yet its reliance on low-margin corporate lending and trading operations make it arguably more exposed than any other of Sweden's big banks to mounting competition and the challenge of the planned European single currency.

Mr Björn Svedberg, Mr Wallenberg's predecessor, did hold merger talks with Nordbanken, SE-Banken's state-controlled rival, earlier this year. These negotiations ended inconclusively, however, when the parties failed to agree on proposed ownership structures.

Mr Wallenberg had been widely tipped as Mr Svedberg's natural successor and has been expected by industry observers to restart the stalled nuptials. However, Mr Wallenberg is keeping his options open. He declined to say if contacts had taken place with Nordbanken since he took over, and stresses he feels under no pressure to jump into any deal.

"We are not [to be] pushed. We have a good, solid market position in all the areas where we are present," he says. "I don't need to do anything at all. That has to be clear to anyone who looks at us."

It is not clear whether Mr Wallenberg would prefer the Nordbanken route or whether he might seek a tie-up with an insurer. Alternatively, there is the option of linking arms with another Nordic bank or even a European bank.

Whatever his thinking, he implies that any deal may have to wait at least until the end of the year. That is when a wide-ranging strategic review launched by him on taking over is due to be completed.

The exercise, being piloted by two top executives, will plot SE-Banken's course into the next millennium. Mr Wallenberg hints that when it comes the result could bring substantial changes to the bank's structure.

"It is difficult to be everything to everyone at the same time," he says. "What we have to do is focus on what we are good at and areas where we can deliver the highest quality products."

The bank's strongest market shares are in capital market activities, such as bond and equity trading, and in foreign exchange and international payments. In all these areas, it is the Swedish market leader.

Mr Wallenberg is keen to expand in these areas, as well as in the growing mutual fund market, where SE-Banken is number two. By contrast, he exudes little overt enthusiasm for mass market retail operations, where SE-Banken lags behind its three main rivals. SE-Banken is a "Jaguar producer rather than a Fiat producer", he says.

A sale of some or all of the retail operation – whether to Nordbanken or another bank – will be high on Mr Wallenberg's list of alternatives. For the moment, he is non-committal. But sooner rather than later he will need to show his hand.

Greg McIvor

Emu sidelines

Continued from Page 3

als are also gearing up for Emu. They are used to dealing in many currencies, so one more will present few problems. But they face other questions. It is expected that some companies with large daily turnover in their shares and big international shareholders may opt to be quoted in euro on the Stockholm stock exchange.

There is the broader question of whether they will also convert their balance sheets and profit and loss accounts into euro and pay dividends in the currency, although this is likely to require a change in current company law.

Some pundits believe Swedish business is better prepared technically for Emu than it is for the potential competitive impact from foreign interest. There is expectation, for example, that foreign banks will step up their challenge, not just in the corporate arena but in retail services as well.

Another worry is whether Sweden will use the breathing space gained by delayed entry to enact further economic reforms. For example, many economists believe it needs to make its labour market far more flexible if it is to avoid negative consequences from any eventual embracing of the single currency.

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